

Proposed Annual Operating Plan FY 2027



September 1, 2026-August 31, 2027



Brazos
★
RIVER AUTHORITY

2027
BRAZOS RIVER AUTHORITY
ANNUAL OPERATING PLAN



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BRAZOS RIVER AUTHORITY

FY 2027 ANNUAL OPERATING PLAN

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OVERVIEW AND STRATEGIC INITIATIVES



Director



**Gary
Boren**

Director



**Austin
Ruiz, O.D.**

Director



**Judy Ann
Krohn, Ph.D.**

Director



**Brad
Benham**

Director



**Catherine
"Cat" Parks**

Director



**Jennifer "Jen"
Henderson**

Presiding Officer



**Cynthia A.
Flores**

Director



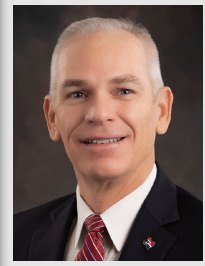
**Christine
Giese**

Director



**Tom
Abraham**

Director

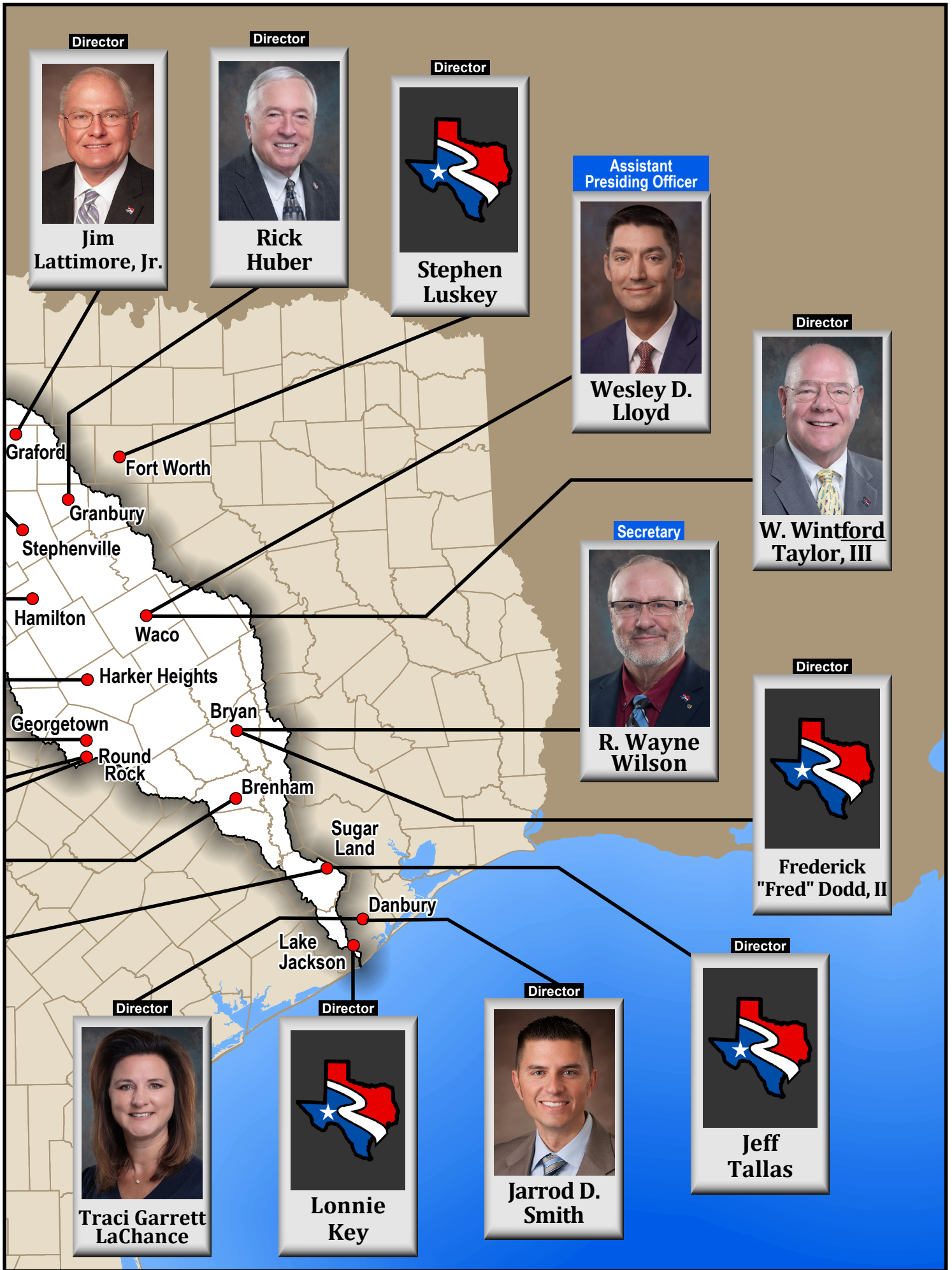


**Jerry "Kenny"
Weldon, II**

**BRAZOS
RIVER
BASIN**

Lubbock

Abilene



BRAZOS RIVER AUTHORITY MANAGEMENT TEAM



David Collinsworth
General Manager/CEO



Matt Phillips
Deputy General Manager



Aaron Abel
Water Services
Manager



Brad Brunett
Chief Operations
Officer



Leah Clark
Legislative & Govt.
Affairs Manager



Luke Collins
Chief Technology
Officer



Michele Giroir
Chief Financial
Officer



Blake Kettler
Chief Planning
Officer



Jon King
Chief Strategic
Officer



Tiffany Malzahn
Chief Environmental
Officer



Michael McClendon
Chief Projects
Officer



Judi Pierce
Public Information
Officer



Lauralee Vallon
General Counsel



Crystal Wilde
Chief Human
Resources Officer



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Brazos River Authority
Texas**

For the Fiscal Year Beginning

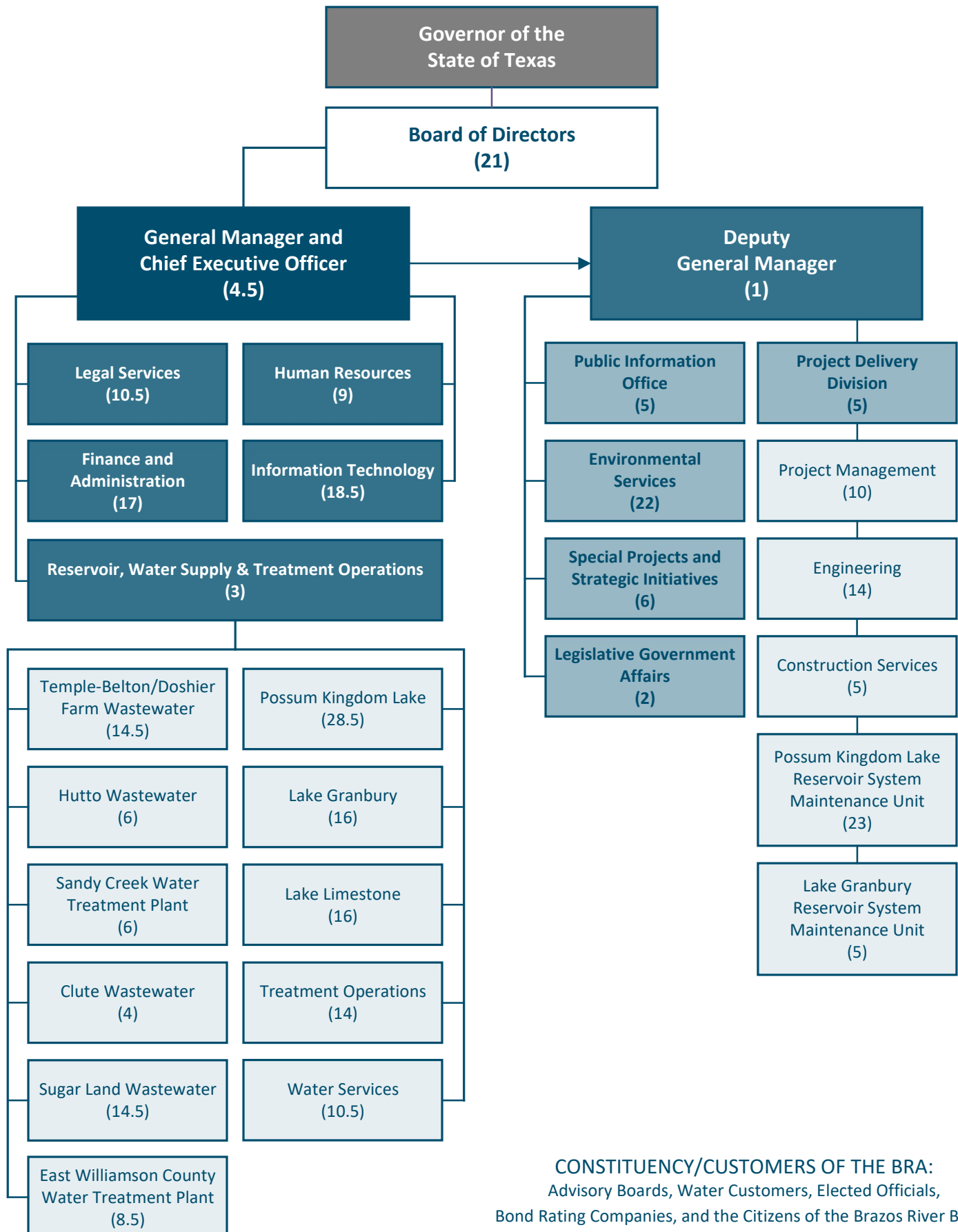
September 01, 2025

Christopher P. Morrell

Executive Director

BRAZOS RIVER AUTHORITY ORGANIZATIONAL CHART

(Including Position Counts)



CONSTITUENCY/CUSTOMERS OF THE BRA:

Advisory Boards, Water Customers, Elected Officials, Bond Rating Companies, and the Citizens of the Brazos River Basin.



Brazos River Authority Strategic Plan Process

The Brazos River Authority Strategic Plan was adopted by the Board of Directors (BOD) in July of FY 2024 for a 5-year term. Our plan incorporates the Brazos River Authority's (BRA) Mission Statement, which articulates its core purpose: to develop, manage, and protect the water resources within the Brazos River Basin. This directive guides the organization's actions, ensures organizational alignment, and prepares us for long-term success.

The approval process for the Strategic Plan includes an initial presentation to the BOD for input within a Strategic Plan workshop, posting to our external website for public comment, and then ultimately, the revised plan is presented to the BOD for review and adoption.





Brazos River Authority Strategic Plan FY2024 – FY2029

Mission Statement

The Brazos River Authority (BRA) exists to develop, manage, and protect the water resources of the Brazos River Basin.

Vision Statement

To be a trusted leader in water resource quality, availability, and resiliency for current and future generations of the Brazos River Basin.

Guiding Principles

- Quality People – The right people for the right job
- Integrity and Respect
- Ownership and Accountability
- Commitment to Service and Stewardship
- Innovation and Continuous Improvement

Goals, Objectives, and Strategies

I. Develop water resources to support the needs of the basin.

- a. Continue the development of surface and groundwater projects with consideration of customer needs, environmental sensitivity, and economic feasibility.
 - 1. Delivery of the Allens Creek Reservoir project.
 - 2. Complete Lake Whitney Reallocation study.
 - 3. Develop additional groundwater supplies for conjunctive use with surface water supplies.
 - 4. Participate in groundwater/surface water interface studies that advance the understanding of the water transfer between groundwater and surface water systems.
- b. Support the development of innovative water projects with consideration of customer needs, environmental sensitivity, and economic feasibility.
 - 1. Explore aquifer storage and recovery options for use in the basin.
- c. Research and develop infrastructure needed for the conveyance/transportation of water to areas of need.
 - 1. Delivery of the Lake Belton-Stillhouse Hollow Pipeline project.

II. Manage water resources for the benefit of the basin.

- a. Manage water resources as a system.
 - 1. Operate and manage our existing water supply system in an efficient manner in consideration of our customer needs, water rights, the environment, and contracts.
 - 2. Update the Water Management Plan.

Goals, Objectives, and Strategies

- b. Ensure the operation and maintenance of BRA water supplies and associated infrastructure in a safe, responsible manner in compliance with all applicable requirements.
 - 1. Complete Williamson County Regional Raw Water Line maintenance and improvements.
 - 2. Expand East Williamson County Regional Water System and complete maintenance and improvements.
 - 3. Complete Lake Limestone Dam maintenance and improvements.
 - 4. Complete Morris Sheppard Dam maintenance and improvements.
 - 5. Complete DeCordova Bend Dam maintenance and improvements.
- c. Provide for contract operation and maintenance of water and wastewater treatment facilities in situations where there is a benefit or desire by the customer entity, a benefit to the BRA, and alignment with BRA capabilities.
 - 1. Continue water and wastewater treatment operations.
 - 2. Explore treatment operations opportunities.

III. Protect the water resources we are entrusted with.

- a. Environmental leadership through monitoring programs and studies to support the development, management, and protection of the water resources of our basin.
 - 1. Enhance data collection efforts.
 - 2. Improve process related to water quality sampling.
 - 3. Expand programs to further our knowledge base.

Goals, Objectives, and Strategies

- b. Ensure environmental stewardship and resource protection through strategic partnerships and engagement in policy development.
 - 1. Implement species conservation strategies through collaborative processes.
 - 2. Conduct environmental studies to support science-based decision making.
 - 3. Continued engagement in policy discussions.
- c. Promote responsible water resource management now and in the future.
 - 1. Support and engage in current infrastructure maintenance and operation projects.
 - 2. Serve as a resource to inform future project development.
 - 3. Identify opportunities for water resource management improvements.

IV. Advance operational efficiency.

- a. Active engagement in planning processes to ensure readiness for future basin needs.
 - 1. Participate in state water planning.
 - 2. Engage in strategic planning.
 - 3. Participate in state flood planning.
- b. Proactive process improvements to support stewardship of resources.
 - 1. Complete Risk Based Capital Asset Management project.
 - 2. Improve long range financial forecasting ability.
 - 3. Implement internal operational process improvements.
- c. Systematic management of organizational risk.
 - 1. Develop and implement strategic risk management framework.

Goals, Objectives, and Strategies

2. Continue Emergency Management program development.
3. Develop and implement Business Continuity program.

V. Ensure a robust connection with our stakeholders.

- a. Ensure transparency through proactive public information efforts to support the BRA's mission and goals.
 1. Promote BRA educational efforts.
 2. Maintain outreach efforts.
- b. Develop positive working relationships with all stakeholders to strategically position BRA to accomplish its goals.
 1. Continued engagement of Customers and Stakeholders.
- c. Actively monitor and engage on legislative and regulatory initiatives to support the BRA's mission and goals.
 1. Sustain strategic partnerships.
 2. Connection with local elected officials.
 3. Identify and manage key issues.

VI. Cultivate a culture of employee excellence.

- a. Recruit, develop and retain the right people for the right job.
 1. Enhance recruiting efforts.
 2. Invest in employee training and development programs.
- b. Promote an organizational culture that values employee contributions, embraces collaboration, supports diversity, recognizes achievements and encourages a healthy workforce through programs and initiatives.
 1. Foster positive employee relations.

Goals, Objectives, and Strategies

2. Provide holistic wellness benefits and initiatives that promote overall employee well-being.
- c. Ensure a safe working environment, promote a safety conscious attitude in all employees and facilitate the implementation of proactive steps to reduce accidents and incidents.
 1. Deploy a comprehensive safety program.
 2. Effectively respond to accident/incidents.



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Brazos River Authority FY 2027 Annual Operating Plan

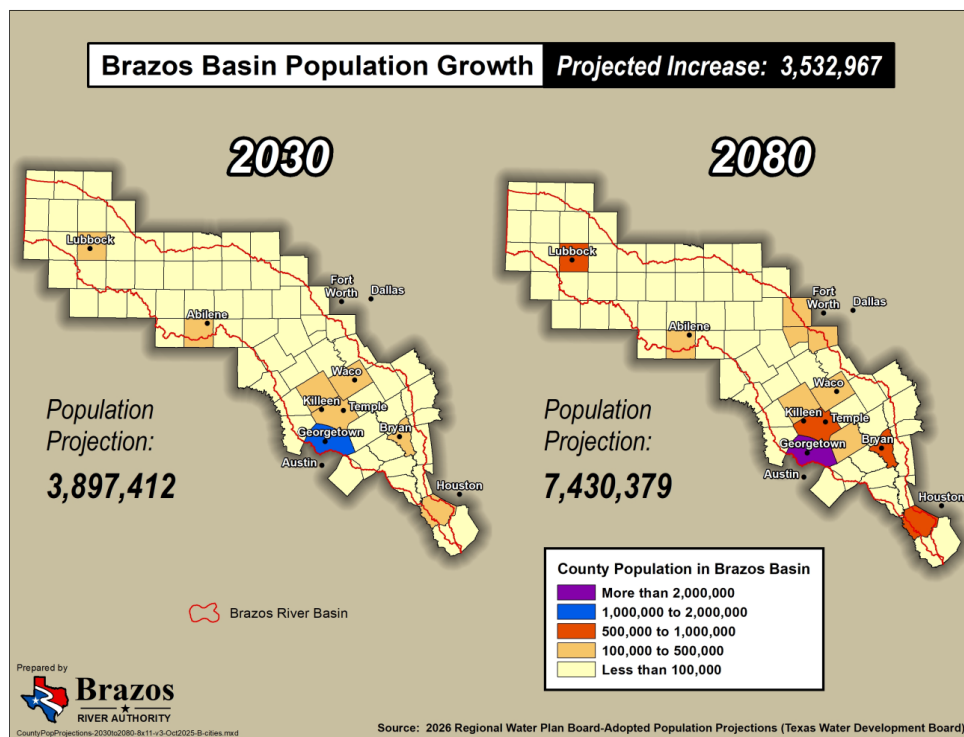
Executive Summary

To the Board of Directors of the Brazos River Authority:

I am honored to present to the Board of Directors the proposed FY 2027 Annual Operating Plan for the Brazos River Authority (BRA). This document represents the culmination of hundreds of hours of work from our dedicated staff throughout the basin.

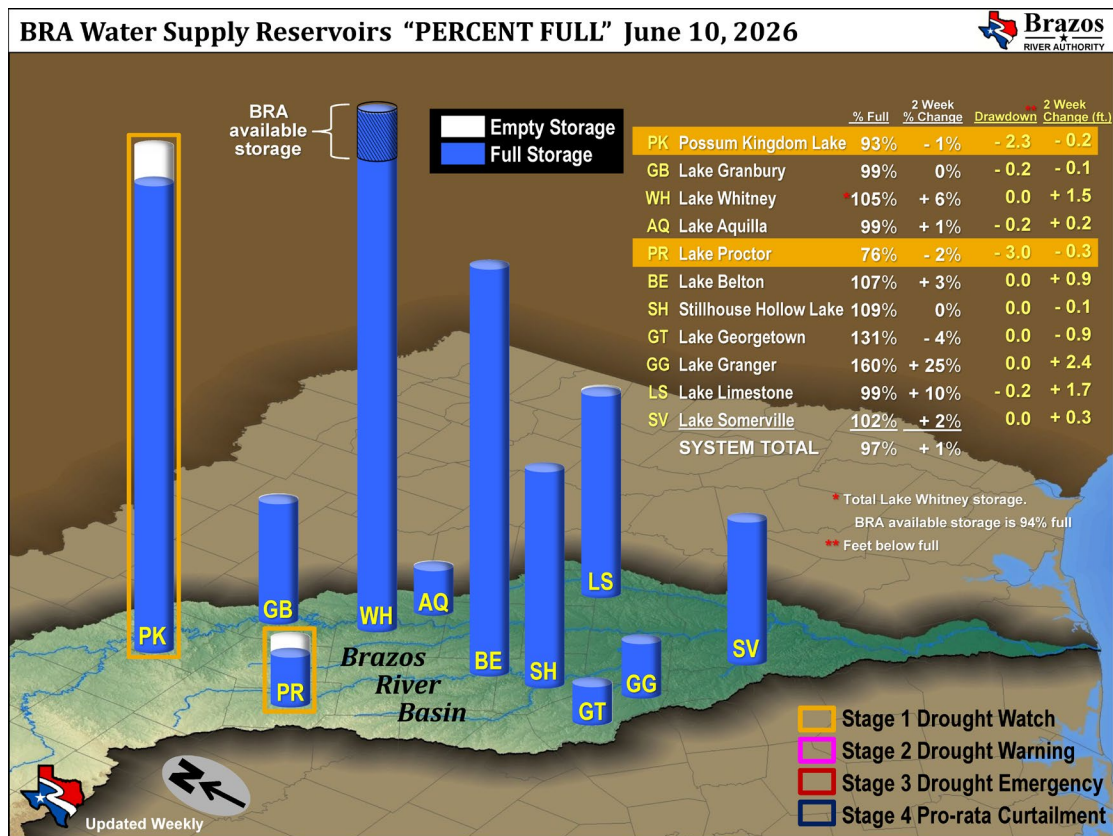
The State of the Brazos River Authority

As we enter Fiscal Year 2027, the BRA is energized by the opportunities ahead and ready to advance several significant capital projects that will have a lasting impact on our ability to provide for our customers' water needs and support our long-term strategic goals. Building on the momentum and achievements of the past year, we are prepared to invest in initiatives that will help BRA meet the challenges of providing water to some of the fastest growing areas in the country. With careful planning and a strong vision for the future, we are eager to move these transformative projects from planning to reality.



We continue to see high growth in many areas of our basin, driven by a Texas economy that is expanding faster than the national average. With this growth comes increased water demands and pressure to develop new water supplies in a much shorter timeframe. Adding to the challenge are growing industrial needs for water, which can be significant and often come with little warning, and bring with them a growing workforce which also requires more water.

In terms of our current water supply, spring and early summer rains have helped bolster our system of reservoirs. While we know drought can come at any time, we are in a positive position heading into another unpredictable Texas summer.



To fulfill our mission, the BRA will continue to: focus on developing new water supplies, maintain and improve our aging infrastructure, and serve as good stewards of existing water supplies, in an effort to ensure continued water availability for future generations. As further detailed below, the BRA continues to make progress in each of these critical areas.

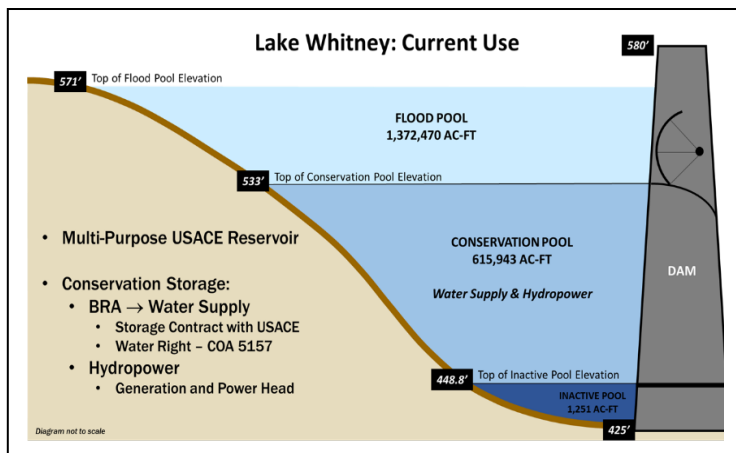
Investment in Strategic Priorities

In keeping with the Board's direction and in consideration of the future needs of the Brazos River Basin, the following projects and programs will be the focus of the BRA in FY 2027, consistent with the BRA's Strategic Plan:

- **Develop water resources to support the needs of the basin**

Lake Whitney Storage Reallocation

Lake Whitney is the largest reservoir in the Brazos River Basin by volume and is unique among others due to its utilization for hydropower generation. Due to its large size and location on the main stem of the Brazos River, Lake Whitney has the potential to provide greater water supply benefits to the basin than are currently authorized. After many years of BRA effort to secure authorization and federal funding, the 2023 United States President's budget included funding to study the feasibility of a reallocation at Lake Whitney, potentially enabling the BRA to secure additional water supply for the basin. The reallocation would essentially shift how water stored in the reservoir is used. The federal cost share agreement between U.S. Army Corps of Engineers (USACE) and BRA for the three-year reallocation study was



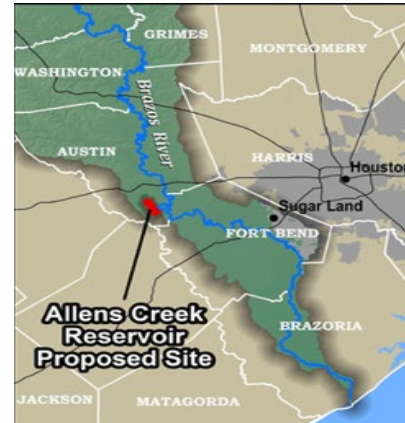
executed in the third quarter of FY 2023 and the study is now complete. Topics that were evaluated in this study included: various options for reallocating existing storage within the reservoir; the amount of increased water supply potentially available; potential impacts to hydroelectric

generation; effects on structural, environmental, recreational, and cultural resource impacts; the ability of the reservoir to continue to serve its flood control purpose; reallocation costs; and water supply alternatives to reallocation. The Recommended Plan resulting from the study is expected to increase water supply storage in Lake Whitney from its current level of approximately 57,000 acre-feet to approximately 242,000 acre-feet. Continued efforts on this project in FY 2027 will focus on the following: development and execution of a new water supply storage agreement between the USACE and the BRA; performance of the Programmatic Agreement for cultural and historical artifacts; and acquisition of a new state water right permit for the increased water supply yield.

Allens Creek Reservoir

Allens Creek Reservoir is a proposed pumped-storage reservoir located in Austin County in the lower Brazos River Basin. The new reservoir will be filled by pumping water from the Brazos River and storing it for subsequent use by downstream customers. Its primary purpose will be water supply and has the potential to increase available water supply by approximately 100,000 af/yr of

firm yield. In FY 2026, BRA completed several foundational preliminary studies to support permitting efforts and initial design activities for the reservoir project. In May 2026, the Board of Directors approved a professional services agreement for permitting and design tasks necessary for the entirety of the project along with authorization to proceed with the next phase of work. Throughout FY 2027, the project team will continue to advance tasks in support of permitting and design efforts to move the project forward. Reservoir projects are inherently complex and require extensive studies and analysis to meet regulatory requirements. Upon completion, the Allens Creek Reservoir project is anticipated to provide a substantial new water supply for the Brazos River Basin.



Belhouse Drought Preparedness

The Belhouse Drought Preparedness project, which is a proposed pump station and pipeline from Lake Belton to Lake Stillhouse Hollow, will help meet the growing demand for water at Lake Stillhouse Hollow with existing water supply from Lake Belton. Engineering design, permitting, and easement acquisition efforts are now underway and will continue through FY 2027.

• Manage water resources for the benefit of the basin

System Operation Permit and Water Management Plan Update

The System Operation Permit (Permit) and Water Management Plan (WMP) maximize the availability of water from the BRA's current water supply system. Over the last several years, the BRA has used the operating principles in conjunction with the WMP and the authorizations within the Permit to deliver water to our customers. One condition within the Permit requires the BRA to update the WMP and resubmit it to the Texas Commission on Environmental Quality (TCEQ) every ten years. The submission deadline for the first WMP update is November 2026. Preparation and planning for this WMP update began in 2021, and the BRA retained Freese & Nichols, Inc. in 2023 to assist with the update and submission process. Currently, the necessary water availability and demand modeling is largely complete, and work is ongoing to update the language within the WMP and to generate public outreach opportunities.

Williamson County Regional Raw Waterline Expansion

The expansion of pumping capacity for the Williamson County Regional Raw Water Line (WCRRWL) is needed to meet the growing demands of BRA customers at Lake Georgetown. Engineering design efforts are at 60% and will continue through FY 2027. The four existing pumps at the pump station (two

1,250 Horsepower and two 2,500 Horsepower) will be replaced by four new 3,000 Horsepower pumps along with other improvements to the pump station and pipeline.

East Williamson County Regional Water System Expansion

Multifaceted engineering work for the expansion of the East Williamson County Regional Water System (EWCWRS) is underway and will continue in FY 2027. This includes a groundwater blending project, a new treated water pipeline that will deliver treated water from the plant to BRA customers, and an expansion of the surface water treatment plant itself. These projects are expected to collectively increase the capacity of the EWCWRS from 14.5 million gallons per day (mgd) to approximately 30 mgd. Portions of the project work will be bid in the last quarter of FY 2026 and construction will begin in FY 2027.

Dam Maintenance

Maintenance and improvements to existing dam infrastructure are essential for safety and enable us to continue meeting the water supply needs of the Brazos River Basin and our customers. This includes BRA dams and USACE dams that are, in part, funded by the BRA. As the dam infrastructure ages, additional maintenance and the need for replacement and rehabilitation of various components to extend the service life of these facilities is increasing. The BRA takes a comprehensive approach to maintenance, relying on the expertise of multi-disciplined engineers, consultants, and contractors, as well as the equally skilled and knowledgeable on-site BRA maintenance staff.

The most significant assessment and maintenance project at Morris Sheppard Dam (Possum Kingdom Lake) is the Concrete Assessment and Service Life Extension project. The project will guide and focus maintenance activities associated with the concrete elements of the structure for several years. Two other significant maintenance projects at Morris Sheppard Dam, Flow Control Gate Replacement and Pier Plate Wall Replacement, are underway and are being performed through BRA's in-house Reservoir System Maintenance Unit (RSMU).

At DeCordova Bend Dam (Lake Granbury), our Low Flow Facilities project has been a principal area of emphasis providing the ability to more accurately moderate or regulate downstream flows. Construction of this project was completed in FY 2026. Significant projects in FY 2027 include evaluation of a monorail hoist system for moving stoplogs across the dam, a concrete rehabilitation evaluation to investigate the integrity of concrete portions of the dam, evaluation of the existing Tainter gates, and hearth and embankment stability analyses. Lake Granbury is continuing to expand the capabilities of its in-house RSMU to assist with remediation and construction projects that result from these evaluations.

At the Sterling C. Robertson Dam (Lake Limestone), all five of the original flood gates were recently replaced with new gates, representing a major upgrade to the dam and its continued ability to pass floodwater. Efforts in FY 2027 will focus on engineering assessment and design work associated with the dam's hydrostatic pressure relief system and the low flow gates, which are used to regulate water supply and environmental flow releases downstream.



Significant enhancements and maintenance to our infrastructure is required to continue the level of service these critical assets provide. The various BRA departments, along with our consultants and engineers, are committed to improving and extending the service life of these facilities.

- **Protect the water resources we are entrusted with**

Water Conservation

As a wholesale water provider, BRA actively promotes water conservation and education on its website and in direct communications with its customers. The BRA maintains a Water Conservation Plan (WCP) and offers to provide technical assistance to our customers to aid their efforts in developing their own WCPs. The TCEQ requires all WCPs to be updated every 5 years, and the BRA last updated its WCP in 2024. Additionally, the BRA long-term water contracts contain provisions requiring BRA customers to develop and maintain their own WCPs that are consistent with the BRA's WCP.

BRA's website has a section dedicated to water conservation, including articles on conservation inside the home, with a focus on saving consumers' money and utilizing native Texas plants to reduce the amount of required outside watering. Permanent web articles also focus on the process of harvesting of rainwater and the overall need for conservation as a means of prolonging this limited natural resource. The website also hosts water conservation news and success stories.

The BRA also utilizes its website to highlight articles on water conservation on the home page, focusing on how water conservation applies to current weather and seasonal conditions. These articles are cross marketed on the BRA's social media accounts to draw attention to this pertinent information.

The BRA continually expands our public outreach footprint using our website and social media platforms. The BRA typically produces social media posts on water conservation topics on a weekly to bi-weekly basis, depending on current drought conditions and the time of year. Each year, BRA continues the highly successful water conservation outreach program for children, distributing hundreds of drought and conservation-themed coloring books via school

speaking engagements, public events, and on request through the BRA's social media platforms.

An important benefit of increased water conservation is that it can delay expensive capital investments to upgrade or expand water and wastewater infrastructure, conserve energy, and protect water quality. The BRA maintains a water conservation plan and assists its customers, where appropriate, by publishing water conservation news and success stories on the BRA website.

We will continue to investigate and evaluate the BRA's role in water conservation strategies and how we can be of better service to our entire customer base in promoting the wise use of water.

Environmental Laboratory Complex

The BRA's existing environmental laboratory was designed over 20 years ago and did not include room for boat storage or workshop space for BRA's aquatic scientists. Over time, the demands from internal projects and the analyses required by TCEQ have grown to a level where the existing laboratory space is insufficient to support current workloads, does not allow for expansion of additional analyses, and limits BRA's ability to adapt to future regulatory requirements.

In January FY 2024, the Board of Directors authorized the construction of a new Environmental Laboratory Complex consisting of a new laboratory building and a boat storage/workshop building. The design of the new facilities anticipates the need to meet not only current workload and analytical capability needs, but also future needs, as it includes space for expansion of analytical capabilities and volumes. Construction of these facilities began in the spring of FY 2024 and will be completed in FY 2026.

Upon completion of the project, BRA's Environmental Services Department will be able to increase its analytical volume and expand its analytical capabilities to not only support the BRA's mission of protecting the natural resources of the Brazos River Basin, but also to support other BRA departments on a variety of projects, including new water supply development, infrastructure maintenance, and new infrastructure projects.

- **Advance Operational Efficiency**

Process Efficiency Initiatives

BRA staff regularly evaluate opportunities to enhance efficiency, increase productivity, and reduce waste within the organization. In FY 2026, the Lean BRA continuous improvement initiative was formally launched across the organization. The initiative provides a scalable problem-solving framework, training on continuous improvement tools, and practical resources that enable staff to identify and implement organizational improvements. These efforts are intended to enhance efficiency, increase productivity, and reduce waste within

each department. All departments have participated in the training, resulting in improvements for multiple processes.

Throughout FY 2027, staff will have additional opportunities to deepen their understanding of continuous improvement tools and methodologies. These expanded trainings, paired with departmental facilitation and assistance, will support broader application of Lean BRA concepts and more consistent implementation of improvement practices. This initiative will further position the BRA to address operational challenges, streamline processes, and foster a culture of continuous improvement.

In addition, BRA's reorganizational efforts provided the Project Delivery Division with the opportunity to consolidate staff and carry out a review of internal processes to identify means of increasing efficiencies including project delivery and contracting methods, project management practices, and selection of a project management information software system. The department's primary goal is to deliver projects while monitoring, managing, and mitigating risks before they impact the budget and project schedule. To further enhance the BRA's efficiency efforts, staff has obtained the advisory services of a firm to support internal efforts related to project delivery, enhance transparency, improve efficiency and ensure strong controls are in place to mitigate financial and operational risks. These services have been secured and are underway through FY 2026 - 2027 as needed.

State And Regional Water Planning

In support of the State Water Plan (SWP), the BRA actively participates in three regional water planning groups – Region G (Brazos G), Region O, and Region H. The BRA continues to assist Brazos G as its administrative agent and designated political subdivision for managing the contracts with the Texas Water Development Board (TWDB) for grant funding and the professional services contract with the technical consultants selected by the planning group. The BRA has a staff representative that serves as a voting member on each of the three planning groups. The sixth cycle of regional water planning was completed with the submittal of the Brazos G Water Plan to the TWDB in October 2025. All regional water plans were approved by the TWDB in January 2026 and will culminate with the submittal of the final adopted 2027 SWP to the Governor, Lieutenant Governor, and the Texas Legislature in January 2027.

State And Regional Flood Planning

The 2019 Texas Legislature expanded the Texas Water Development Board's role in flood planning through its administration of a regional and state flood planning process, similar to the Regional Water Planning Process. The initial flood planning groups were formed in October 2020.

The Brazos River Basin was divided into two regional flood planning areas. The Upper Region is known as Region 7, while the Lower Brazos Regional Flood Planning Group is designated as Region 8. The BRA has staff serving as voting members on both regional flood planning groups. The Lower Brazos

Regional Flood Planning Group designated the BRA to be its sponsor and manage its administrative responsibilities.

The 2023 regional flood plans formed the basis of the first State Flood Plan, which was adopted by the TWDB in August 2024. The second cycle of regional and state flood planning is now underway. Regional flood plans for the second cycle are anticipated to be adopted and submitted to the TWDB in January 2028. Once approved, the 2028 regional flood plans will be compiled into the second State Flood Plan, scheduled for completion in 2029.

Risk-Based Asset Management & Capital Planning

The Risk-Based Asset Management and Capital Planning Program formalizes the process to define the relative risk posed to operations from any single asset, as well as assess the BRA's risk profile presented by all assets. The program will leverage data collected from operation and maintenance activities at our facilities, financial software system, and other various sources to integrate into an enterprise resource planning system. This program is not intended to increase operating revenue or expense, but improve planning of operating and capital expenses by developing an accurate long range capital improvement plan to support the Long-Range Financial Plan (LRFP).

This initiative will help improve decision making on asset renewal through improved prioritization of assets across BRA and improve long-term capital forecasting efforts through better assessment of renewal needs. An additional benefit of this initiative is providing enhanced business continuity and operational resiliency efforts.

Efforts towards the multi-year implementation of this program began in FY 2021 and are nearing completion. To reach project implementation, BRA has elected to follow the Institute of Asset Management (IAM) framework, performed gap assessments, and developed levels of service and key performance indicators for evaluating risk to BRA's assets. The condition assessment and risk evaluation has been performed for the pilot programs at East Williamson County Regional Water System and Morris Sheppard Dam (Possum Kingdom Lake), and this methodology was expanded across all BRA assets in FY 2025. BRA has selected NEXGEN as our asset and maintenance management system to support the efforts of the program. Implementation of the software system has been carried out in FY 2026. Identified data gaps continue to be assessed, addressed, and coordinated to fully utilize the system. BRA has begun to see the benefits from this initiative and should continue to further develop our asset management and capital planning efforts in the next couple of years.

Long Range Financial Planning

The BRA coordinated the development of a Long-Range Financial Planning (LRFP) tool over twenty years ago. This tool illustrates how current decisions and project planning impact the future financial position of the BRA and provides our customers with forecasted System Water Rates for their budget

planning and ratemaking purposes. The LRFP has the capability of modeling alternative projects and serves as a financial risk management tool relating to cash flow, bond covenants and Board policies. It is the basis for credit agency reviews to achieve a favorable rating, resulting in economically favorable financing terms and cost savings for our customers. With the new emphasis on pursuing projects to both shore up our existing infrastructure and to also bring new water supplies to our customers, the LRFP process will play a greater role in guiding our financial decision-making process.

Strategic Plan

The Brazos River Authority Strategic Plan was adopted by the Board of Directors (BOD) in July of FY 2024 for a 5-year term. Our plan incorporates the Brazos River Authority's (BRA) Mission Statement, which articulates its core purpose: to develop, manage, and protect the water resources within the Brazos River Basin. This directive guides the organization's actions, ensures organizational alignment, and prepares us for long-term success.

The approval process for the Strategic Plan includes an initial presentation to the BOD for input within a Strategic Plan workshop, posting to our external website for public comment, and then the revised plan is presented to the BOD for review and adoption.

- **Ensure a robust connection with our stakeholders**

Transparency and proactive communication with the public, stakeholders, elected officials, consultants, and customers is paramount to the success of the BRA in carrying out its mission. The development and continued enhancement of these relationships strategically positions BRA to accomplish its goals.

The BRA has developed and seeks to enhance the multiple avenues of engagement it has created to receive and disseminate information. Communication efforts include annual water customer meetings which provide an overview and opportunity to comment on the forthcoming budget, planned projects, status of water supplies and general information.

BRA live streams its Board of Director meetings to provide greater access and convenience to interested parties. Afterward, the Board meeting video, Board minutes and Board actions are all placed on BRA's website for review.

In fiscal year 2026, the BRA discontinued its quarterly livestreamed town hall meeting, replacing it with an educational podcast published twice a month. As the only river authority-sponsored podcast in Texas, "Unpacking the Brazos River" has proven extremely successful, ranking in the top 25% of podcasts ratings measured by the number of downloads within the first seven days of publication.

The BRA provides an education-based website, quarterly email newsletters and a user-friendly site for river and reservoir levels, BrazosBasinNOW.org.

Additionally, the BRA operates and maintains a robust social media presence on five platforms, allowing real-time information and user interaction on flood events, water releases, park information or any topics of interest. BRA also continues to provide educational outreach by attending and speaking at numerous events, venues, and organizations across the Brazos River Basin via an active Speakers Bureau.

- **Cultivate a culture of employee excellence**

Recruitment and Retention

Finding the right people for the right job is critical to the continued success of the BRA. Human Resources (HR) continues their outreach efforts by attending career fairs and various community recruiting events at local high schools, colleges, universities, and the Texas Workforce Commission. The applicant tracking system in place is user friendly and provides candidates with the option to apply from any device, in their language of preference. This versatile technology allows the BRA to attract a diverse pool of candidates for consideration. To retain the best employees, HR is continuing to build a comprehensive training and development program aimed at providing employees with training, mentoring, coaching, and development opportunities that will enable and encourage them to grow in their careers with the BRA.

Employee Relations

The BRA values employee contributions, recognizes achievements, and encourages a healthy workforce. Various teambuilding activities done throughout the year help to foster positive employee relationships and more cohesive teams. Each year Human Resources conducts a health and wellness fair at several locations to promote overall employee well-being. These events are holistic and include topics on financial, mental, and physical wellness. To further our efforts to be competitive with the market and show employees we value their contributions, we are implementing revised paygrades to ensure proper placement on the scales, and we continue to review salaries for equity and compression across the basin.

Safety Initiatives

The BRA continues to promote a proactive safety culture throughout the basin by empowering employees to think safety before starting any task, stop work if they have safety concerns, actively find ways to perform their jobs more safely, and regularly meet to develop site-specific safety strategies and protocols to ensure their work environment is safe. The Safety Group will continue to conduct relevant safety training each month, at every location, ensuring that safety teams at all locations hold monthly safety team meetings. Regular safety inspections at every location, proper care and maintenance of safety equipment, and PPE replacement are critical to ensuring the safety of BRA employees. The Safety Group will also continue to respond to accidents/incidents and implement proactive steps to reduce future incidents.

Economic Outlook and Impacts

Economic activity continues to expand at a solid pace despite the elevated uncertainty created by events in the Middle East and elsewhere. Inflation remains elevated and rose during the first five months of 2026, mainly due to the impact of the war with Iran on the energy sector and the ripple effect of that across multiple areas of the economy. At the end of May inflation was 3.3%, which continues to be above the goal of 2% set by the Federal Open Market Committee. This stubborn inflation continues to dampen consumer sentiment, which dropped to a record low in May, despite mostly positive economic projections. Persistently high prices and increased mortgage rates continue to weigh on housing activity. Expectations for interest rate cuts have shifted out of the near term and been replaced by expectations for rate hikes toward the end of 2026 and early in 2027. Gross Domestic Product, which is a key measure of the country's economic activity, has remained steady at around 2%.

The labor market has remained relatively unchanged, with unemployment holding steady at slightly above 4%. New jobs are still being added, but at a slower rate than in previous years and there have been several months in the last year that have seen job losses. After initially lagging behind the rate of inflation, wage gains have been helping consumers recover some of their lost buying power.

The Producer Price Index for construction inputs, which measures the average change over time in the selling prices of goods and services used in construction projects, has continued its relentless march upward, increasing 35% in just the last five years. The double-digit annual increases seen during the pandemic had decreased and began to stabilize in 2023-2024 but have begun creeping up again in 2025 and so far in 2026. Texas is the site of a large number of "mega-projects", including datacenters, road and bridge work, and other large industrial additions. BRA is competing with all of these projects for the same construction materials, skilled labor and engineering expertise, and it is having a substantial impact on the BRA's Capital Improvement Plan.

The specific impacts of these factors on the BRA are numerous. Stubborn inflation continues to affect the prices of products such as chemicals, equipment, and energy, which are all vital to BRA's operations. With the strong job market, it is challenging and more expensive to attract and retain qualified and quality employees. Our investment returns have decreased slightly due to the negative yield roll of our maturing investments and lower re-investment interest rates. We anticipate issuing debt for the next few years, and lower interest rates on borrowing will make it less expensive to implement the capital projects that are needed to not only maintain our existing water supplies, but to also create new water supplies to support our growing population.

Financial Review

The overall financial goal of the BRA is to provide adequate resources to meet both current and future needs of the BRA, while adhering to high standards of stewardship and accountability.

In preparing the FY 2027 Annual Operating Plan, the following assumptions were incorporated:

- The FY 2027 proposed Budget assumes that the recommended System Water Rate will increase by 6.6% to \$113 per acre-foot. See Tab 3 for additional water sales revenue assumptions.
- The FY 2027 Budget includes \$96.3 million for operating expenditures and \$83.2 million for capital improvement projects.
- The proposed FY 2027 Budget also assumes that the BRA will issue \$59 million in debt and invest \$29.9 million in Water Supply Rate Stabilization Reserves to fund capital improvement projects. The projected FY 2027 ending working capital balance for Water Supply System reserves is \$81.7 million.

Revenue Discussion

Total operating revenue for FY 2027 is projected to be \$107.7 million, resulting in a FY 2027 Water Supply operating surplus of \$8.0 million.

Raw Water Sales Revenue

Raw water sales are the largest source of funding for the BRA, making up more than half of all revenues. The BRA sells raw water to customers throughout the basin for municipal, industrial, and agricultural use under several different contract types. Raw water sales are expected to increase revenue by \$4.0 million in FY 2027. Revenue from water sold under our System Water Rate contracts is expected to increase by \$3.4 million due to a 6.6% increase in the System Water Rate and also an increase in the amount of water sold under this category of contract.

Cost Reimbursable Operations Revenue

The BRA operates several water and wastewater treatment facilities and a raw water transmission line under cost-reimbursable contracts with local government entities. This means that all operating, capital and debt costs are recovered from participants on an annual basis. Any excess funds at the end of the fiscal year are returned to the participants. In addition to the high-quality, low-cost service provided to regional participants, the BRA benefits from these contracts through the collection of management fees and overhead allocations. Cost Reimbursable Operations revenues are projected to decrease by \$2.2M in FY 2027 mainly due to the City of Leander choosing to take over operations of their Sandy Creek Water Treatment Plant.

East Williamson County Regional Water System

The BRA owns and operates the East Williamson County Regional Water System (EWCRRWS) in Taylor, Texas, and sells treated water from that facility to three customers. Revenues from EWCRRWS are expected to increase by \$717,000 due to increased demand from the customers.

Grants & Local Funding

Grant revenue is expected to decrease by \$1.2 million in FY 2027 due to a decrease in activity in the Brazos G Regional Water Plan with the completion of the regional update that will be included in the 2027 State Water Plan (\$935,000). The decrease in activity on Brazos G is partially offset by an increase in activity on the Region 8 Lower Brazos Regional Flood Planning of \$377,000. There is also a decrease of \$636,000 in the amount of stakeholder funding being provided for the WCCRRWL Phase 3 Pump project.

Interest Income

Interest income is expected to increase by \$795,000 due to higher cash balances from issuing debt that will be used to fund capital improvement projects.

Revenues (000's)	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Raw Water Sales	\$ 58,817	\$ 60,021	\$ 60,991	\$ 63,987
Cost Reimbursable Operations	16,043	22,540	21,980	20,338
Lake Operations	557	547	580	566
East Williamson County RWS	10,377	10,113	10,659	10,830
Sugar Land WW	4,331	5,109	4,867	4,947
Grant/Stakeholder Funding	2,850	5,931	5,242	4,737
Management Fees	522	661	660	548
Interest Income	8,135	4,238	7,790	5,033
Miscellaneous	152	53	100	53
Totals	\$ 101,784	\$ 109,213	\$ 112,869	\$ 111,039

Expenditure Discussion

Salaries and Benefits

As a service-based organization, Salaries and Benefits are the BRA's largest expenditure categories. The FY 2027 Salaries budget includes a 2.5% Employment Cost Index (ECI) adjustment, and a 3% merit raise pool. ECI adjustments are made at the beginning of the fiscal year, while merit adjustments are made in December after the employee evaluation process. Four full-time positions are being added to the authorized positions list for FY 2027, and two part-time positions are being re-classified as full-time. Details are included in the Personnel and Staffing section of this document.

We are anticipating a small increase in health insurance premiums for FY 2027. All other benefit costs are expected to remain fairly level with FY 2026.

Outside Services

We are expecting a decrease in the budget for line items included in the Outside Services expense category of \$2,100,000. BRA's share of expenses related to our storage space in Federal Reservoirs is decreasing based on estimates from the U.S. Army Corps of Engineers.

Operating Projects

Operating Projects are multi-year endeavors of a non-recurring nature. They differ from Capital Improvement Projects in that they do not create a capital asset. Operating Projects include tasks such as studies and assessments, technology upgrades, and infrastructure repairs. These activities are funded with current revenues. Most of the Operating Projects budgeted for FY 2027 are continuations of tasks initiated in prior years. Details of all planned Operating Projects are included in Tab 13.

Debt Service

Debt Service payments are expected to increase by a little over 40% in relation to BRA's planned issuance of \$59,000,000 to fund several large capital projects, including the WCRRWL Phase 3 Pump Project, Allens Creek Reservoir, Belhouse Drought Preparedness and improvements at the East Williamson County Regional Water Treatment Plant.

Other Expenditures

Increases among all other expenditure categories are decreasing by 3.3% in the aggregate. Detail of all expenditure categories is included on page 3-13.

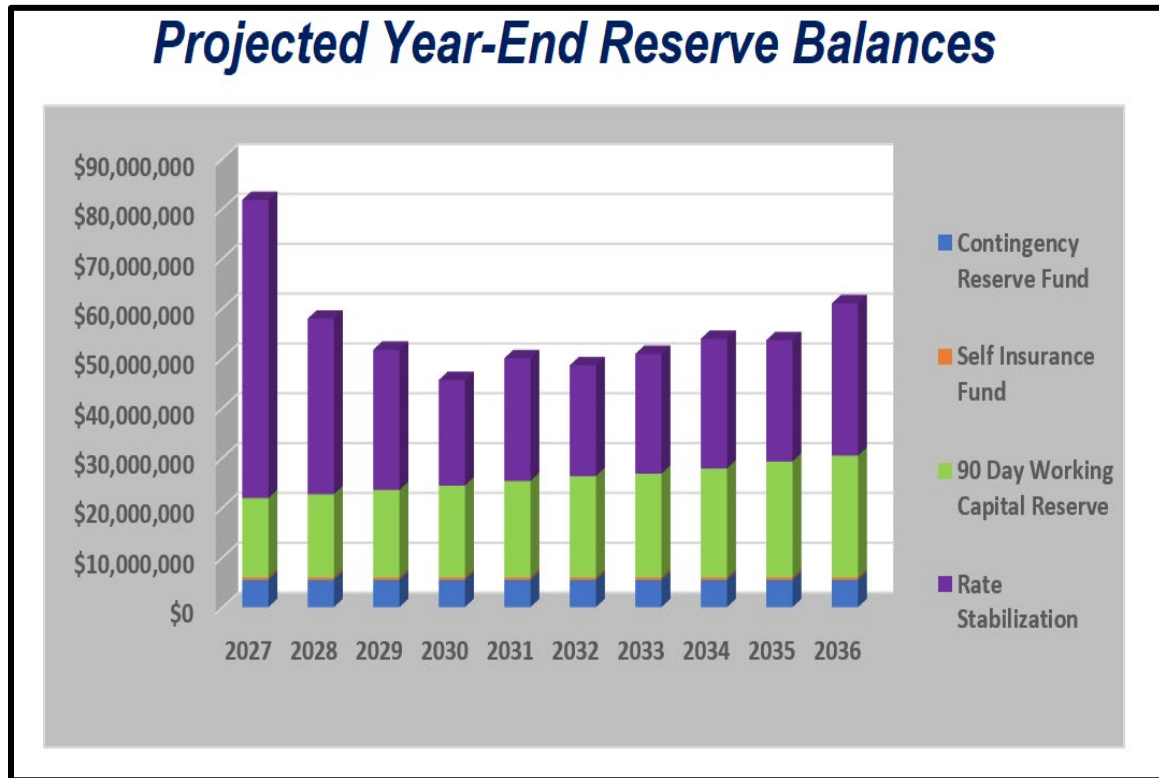
O&M Expenses (000's)	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed	% increase
Salaries	\$ 22,487	\$ 25,945	\$ 25,557	\$ 27,790	7.1%
Benefits	8,814	11,158	11,017	11,738	5.2%
Outside Services	11,242	14,088	12,139	11,989	(14.9%)
Operating Projects	4,778	5,715	4,314	5,784	1.2%
Debt Service	8,952	8,967	8,967	12,670	41.3%
Other Expenditures	20,490	27,242	27,053	26,337	(3.3%)
Totals	\$76,763	\$93,115	\$89,047	\$96,308	3.4%

Water Supply System Working Capital

Working Capital Reserves on August 31, 2026, for the Water Supply System, are projected to increase \$55.7 million, from a projected \$47.9 million per the FY 2026 Budget, to \$103.6 million. The changes during FY 2026 are summarized below:

- FY 2026 beginning reserves higher than forecast \$ 17,292,000
- FY 2026 revenues higher than forecast \$ 4,812,000
- FY 2026 operating expense reductions \$ 4,104,000
- FY 2026 capital improvement project reductions \$ 62,402,000
- FY 2026 debt not issued \$ (33,000,000)

The FY 2027 Budget assumes that \$29.9 million in working capital will be invested in capital projects (see Tab 12) resulting in a projected \$81.7 million estimated working capital reserves on hand on August 31, 2027.



The total Working Capital Reserve supports several financial goals of the BRA. Prudent financial planning requires adequate reserve funds for contingencies. Below are highlights of the intended uses for BRA's Working Capital Reserves.

Name	Description	FY 2027
90 Day Working Capital	90 days of budgeted O&M expenditures	\$15.9 million
Contingency Fund	For unexpected expenditures. Due to the expansive nature of some of BRA's assets, an unexpected failure could be very expensive.	\$5.5 million
Self-Insurance Fund	This is to fund deductibles and any uncovered property or liability losses	\$0.5 million
Rate Stabilization Fund	This fund will be used to minimize large fluctuations in the System Water Rate due to capital projects.	\$59.8 million

Conclusion

The BRA is an organization full of outstanding people who truly believe in our mission. Our focus remains to fulfill that mission by maintaining our current infrastructure, while also working to develop new water supplies to meet the demands brought about by economic growth. Our success is critical to the success of our basin, and the State of Texas, and we will continue to make progress in the years to come.



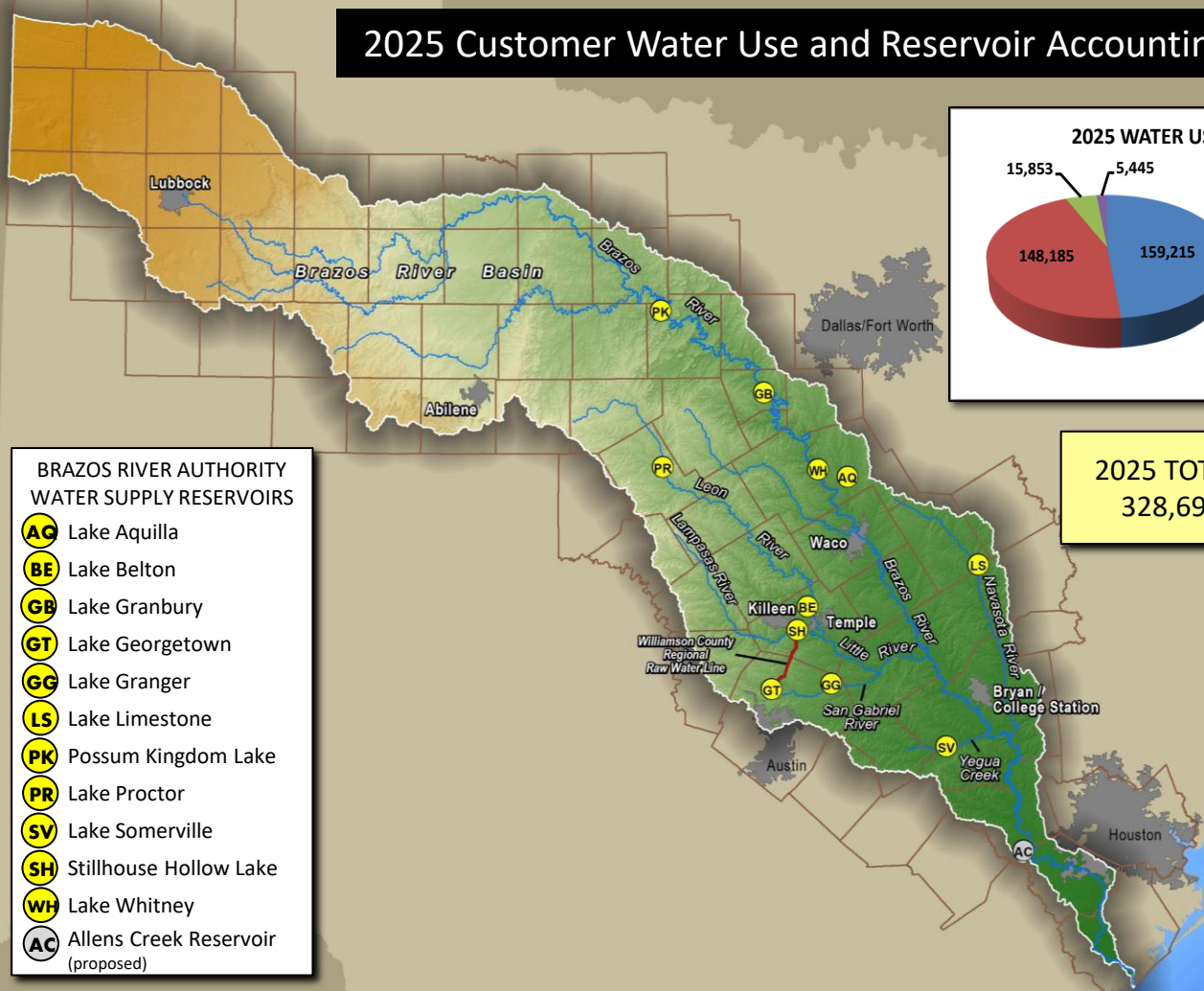
David Collinsworth
General Manager/CEO



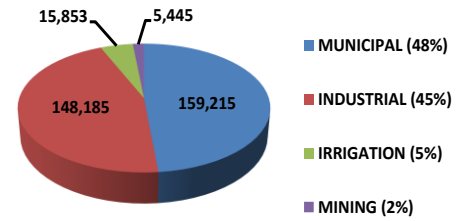
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USER INFORMATION

2025 Customer Water Use and Reservoir Accounting Summary



2025 WATER USE BY TYPE

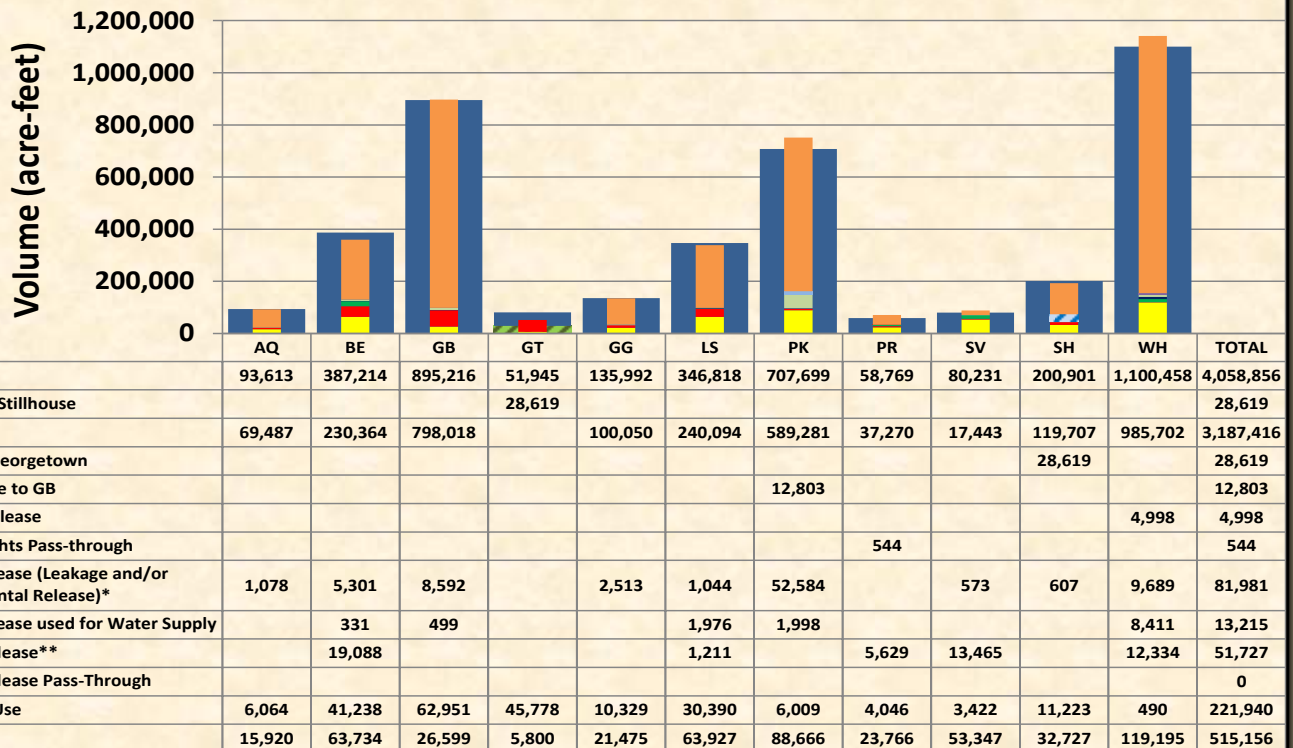


2025 TOTAL WATER USE
328,6983 Acre-Feet

BRAZOS RIVER AUTHORITY WATER SUPPLY RESERVOIRS

- AC** Lake Aquilla
- BE** Lake Belton
- GB** Lake Granbury
- GT** Lake Georgetown
- GG** Lake Granger
- LS** Lake Limestone
- PK** Possum Kingdom Lake
- PR** Lake Proctor
- SV** Lake Somerville
- SH** Stillhouse Hollow Lake
- WH** Lake Whitney
- AC** Allens Creek Reservoir (proposed)

Brazos River Authority 2025 Reservoir Accounting (acre-feet)



* Leakage has not been quantified by the US Army Corp of Engineers for Lakes Georgetown, Granger and Proctor.

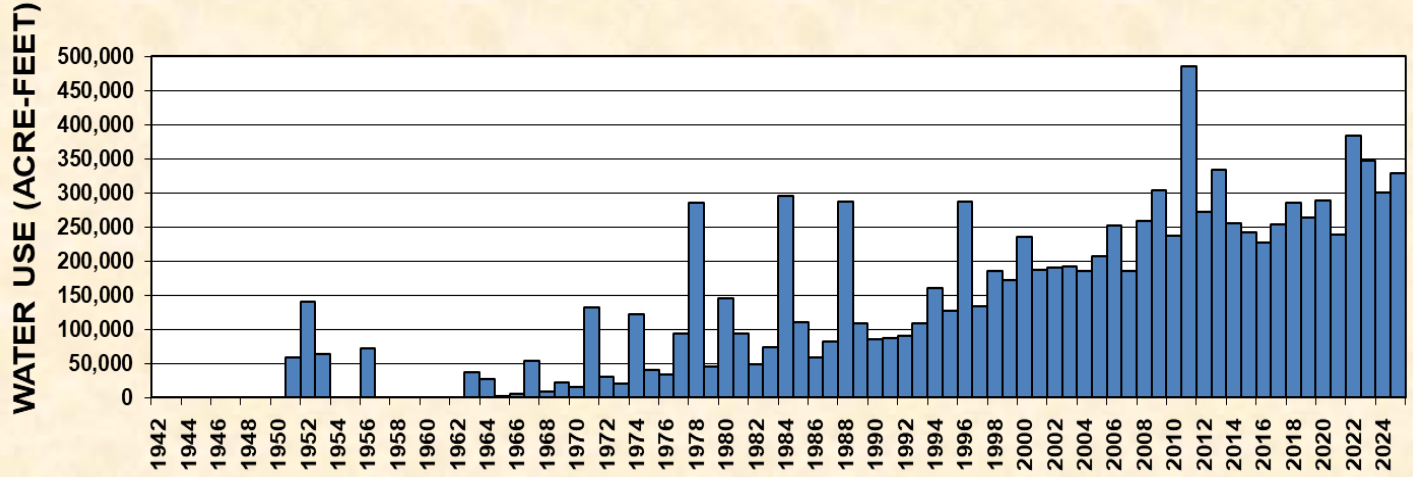
**12,500 acre-feet of the 19,088 acre-feet of water released for water supply from Lake Belton was for the City of Temple under its own water right. Therefore, this 12,500 acre-feet is not reflected in BRA's water use total.

**26,213 acre-feet of water used under NRG's BRA contract was pumped at their downstream pumping point near the City of Richmond under the BRA's Excess Flows permit.

Since water pumped under the Excess Flows permit is run-of-river water and not released from any of the BRA system reservoirs, it is not reflected in this reservoir accounting.

NOTE: [Lakeside Water Use (221,940 acre-feet) + Water Supply Release (51,727 acre-feet) + Undedicated Release used for Water Supply (13,215 acre-feet) - Temple water right (12,500 acre-feet) + Excess Flows (26,213 acre-feet) + Water use from the Colorado Basin (5,549 acre-feet) + Run-of-River water use under System Operation Permit (22,554) = Total 2025 Water Use (328,698 acre-feet)]

HISTORICAL ANNUAL WATER USE



2025 WATER USE BY FIRM CUSTOMERS FROM RESERVOIR WATER RIGHTS	VOLUME (ACRE-FEET)
POSSUM KINGDOM LAKE	
BR AT POSSUM KINGDOM, LTD	8
DOUBLE DIAMOND PROPERTIES, INC.	585
HILL COUNTRY HARBOR, L.P.	118
POSSUM KINGDOM WSC	1,142
RANCH OWNER'S ASSOCIATION	256
SPORTSMAN'S WORLD MUD	259
TEXAS PARKS & WILDLIFE DEPT.	1,132
WEST CENTRAL BRAZOS PIPELINE	1,443
SUBTOTAL:	4,943
BRAZOS RIVER BELOW POSSUM KINGDOM LAKE	
PALO PINTO COUNTY MWD NO. 1	965
PARKER COUNTY SUD	461
ROCKER B LAND & CATTLE COMPANY, LLC	27
SUGAR TREE, INC.	54
VULCAN CONST. MATERIALS, L.P.	491
SUBTOTAL:	1,998
LAKE GRANBURY	
ACTON MUNICIPAL UTILITY DIST.	21
BRAZOS REGIONAL PUBLIC UTILITY AGENCY	4,175
CARIS VENTURES, LLC	172
COUNTY OF SOMERVELL	190
DECORDOVA BEND ESTATES OWNERS	173
GRANBURY RECREATIONAL ASSOC.	28
GRANBURY, CITY OF	3,622
KING RANCH TURFGRASS, L.P.	86
LAKES AT TIMBER COVE POA, INC.	56
LENMO INC.	1,863
LUMINANT ELECTRIC COMPANY	48,939
PECAN PLANTATION OWNER'S ASSOC.	137
TEXAS WATER UTILITIES, L.P.	512
WOLF HOLLOW SERVICES, LLC	2,522
SUBTOTAL:	62,496
BRAZOS RIVER BELOW LAKE GRANBURY	
DOUBLE DIAMOND PROPERTIES, INC.	136
LOWELL UNDERWOOD	49
SUBTOTAL:	185
LAKE WHITNEY	
WHITE BLUFF PROPERTY OWNERS ASSOC.	487
BRAZOS RIVER BELOW LAKE WHITNEY	
CALPINE THAD HILL ENERGY CENTER, LLC	2,497
DOW CHEMICAL COMPANY	4,399
GULF COAST WATER AUTH.	14,347
HORIZON TURF GRASS, INC.	527
MARLIN, CITY OF	39
NRG TEXAS, LLC	7,052
RICHMOND, CITY OF	2,481
ROBINSON, CITY OF	236
SUBTOTAL:	31,578
LAKE AQUILLA	
AQUILLA WATER SUPPLY DISTRICT	3,601
CLEBURNE, CITY OF	2,463
SUBTOTAL:	6,064
LAKE PROCTOR	
LAKE PROCTOR IRRIGATION AUTH.	1,070
SEARS BROTHERS	145
UPPER LEON RIVER MWD	2,783
SUBTOTAL:	3,998
LEON RIVER BELOW LAKE PROCTOR	
AREA 1 WATER COMPANY LLC	535
NORTH LEON RIVER IRRIGATION CORP.	5,094
SUBTOTAL:	5,629
LAKE BELTON	
439 WATER SUPPLY CORP.	463
BELL CO. WATER CONTROL & IMP.	32,668
BLUEBONNET WATER SUPPLY CORP.	3,525
CORYELL CITY WATER SUPPLY DIST.	514
FORT GATES WSC	200
GATESVILLE, CITY OF	3,685
HARKER HEIGHTS, CITY OF	17
THE GROVE WATER SUPPLY CORP.	165
SUBTOTAL:	41,237

LEON RIVER BELOW LAKE BELTON	
TEMPLE, CITY OF	6,754
WILDFLOWER COUNTRY CLUB, INC.	136
SUBTOTAL:	6,890
LAKE STILLHOUSE HOLLOW	
BELL CO. WATER CONTROL & IMP.	1,114
CENTRAL TEXAS WATER SUPPLY CORP.	4,863
JARRELL-SCHWERTNER WATER SUPPLY CORP.	55
KEMPNER WATER SUPPLY CORP.	2,764
LAMPASAS, CITY OF	1,702
SALADO WATER SUPPLY CORP.	725
SUBTOTAL:	11,223
LAKE GEORGETOWN	
BRUSHY CREEK MUD	3,075
GEORGETOWN, CITY OF	22,799
ROUND ROCK, CITY OF	19,904
SUBTOTAL:	45,778
LAKE GRANGER	
EAST WILLIAMSON CO. REGIONAL WATER SYSTEM	10,329
LAKE LIMESTONE	
LUMINANT GENERATION COMPANY	15,324
NRG TEXAS, LLC	14,766
SLC WATER SUPPLY CORP.	193
SUBTOTAL:	30,283
NAVASOTA RIVER BELOW LAKE LIMESTONE	
WELLBORN SPECIAL UTILITY DIST.	1,432
LAKE SOMERVILLE	
BRENHAM, CITY OF	3,288
TOTAL	267,838

2025 WATER USE FROM THE SYSTEM OPERATION PERMIT	VOLUME (ACRE-FEET)
BRAZOS RIVER BELOW POSSUM KINGDOM LAKE	
PALO PINTO COUNTY MWD NO. 1	224
PARKER COUNTY SUD	321
ROCKER B LAND & CATTLE COMPANY, LLC	20
SUGAR TREE, INC.	81
VULCAN CONSTRUCTION MATERIALS, LLC	307
SUBTOTAL:	953
BRAZOS RIVER BELOW LAKE GRANBURY	
DOUBLE DIAMOND PROPERTIES, INC.	9
HORIZON TURF GRASS, INC.	373
LOWELL UNDERWOOD	3
RCB VENTURES dba TRI-TEX GRASS	103
ROGERS GROUP, INC.	34
SUBTOTAL:	522
BRAZOS RIVER BELOW LAKE WHITNEY	
3-D FARMS	85
CALPINE BOSQUE ENERGY CENTER, LLC	1,230
CODY MILLER	25
CREEKSIDE NURSERY, LLC	6
JAMI BROWNING	28
MARECEK LAND & CATTLE, LLC	35
NRG TEXAS, LLC	18,439
RANGER EXCAVATING, L.P.	1
RICHMOND, CITY OF	566
ROBINSON, CITY OF	110
WILDFIRE ENERGY LLC	137
SUBTOTAL:	20,662
LITTLE RIVER BELOW LAKE BELTON	
WILDFLOWER COUNTRY CLUB, INC.	32
NAVASOTA RIVER BELOW LAKE LIMESTONE	
COMSTOCK OIL & GAS, LLC	194
WELLBORN SUD	191
SUBTOTAL:	385
TOTAL	22,554

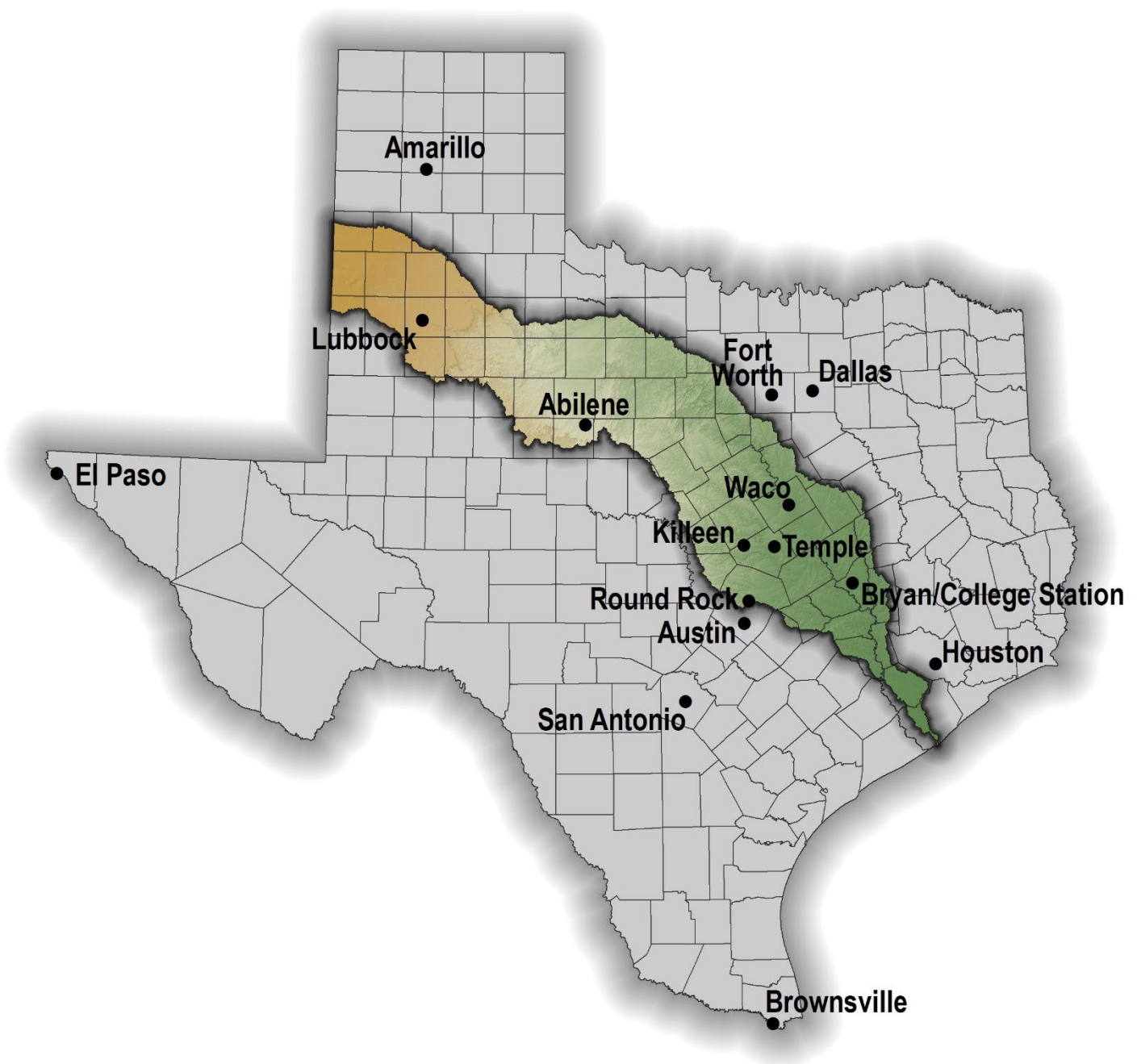
2025 WATER USE BY INTERRUPTIBLE AND LAKESIDE LOCAL CUSTOMERS FROM RESERVOIR WATER RIGHTS	VOLUME (ACRE-FEET)
POSSUM KINGDOM LAKE	
BNG SERVICES, LLC	5
BR AT POSSUM KINGDOM, LTD	0.2
GREEMAN HAT 6 RANCH, LP dba WACO BEND RANCH	12
HILL COUNTRY HARBOR OWNER'S ASSOCIATION, INC.	250
LAKESIDE LOCAL USE	257
MAGNOLIA OIL & GAS OPERATING, LLC	542
SUBTOTAL:	1,066
LAKE GRANBURY	
LAKESIDE LOCAL USE	389
ROGERS GROUP, INC.	66
SUBTOTAL:	455
BRAZOS RIVER BELOW LAKE GRANBURY	
BRAZOS RIVER SAND AND GRAVEL, LLC	161
RCB VENTURES dba TRI-TEX GRASS	153
SUBTOTAL:	314
LAKE WHITNEY	
LAKESIDE LOCAL USE	3
BRAZOS RIVER BELOW LAKE WHITNEY	
3-D FARMS	17
CODY MILLER	22
CREEKSIDE NURSERY, LLC	153
HORIZON TURF GRASS, INC.	1,110
JAMI BROWNING	103
KNIFE RIVER CORP. - SOUTH	14
MARECEK LAND & CATTLE, LLC	337
RANGER EXCAVATING, L.P.	23
WILDFIRE ENERGY LLC	852
SUBTOTAL:	2,631
LAKE PROCTOR	
SEARS BROTHERS	48
LAKE BELTON	
LAKESIDE LOCAL USE	1
LITTLE RIVER BELOW LAKE BELTON	
FLORENCE (DEAN P.) MIKESKA	30
LAKE LIMESTONE	
LAKESIDE LOCAL USE	107
NAVASOTA RIVER BELOW LAKE LIMESTONE	
COMSTOCK OIL & GAS, LLC	1,755
LAKE SOMERVILLE	
GEOSOUTHERN II, LLC	134
TOTAL	6,544

2025 WATER USE FROM THE COLORADO BASIN	VOLUME (ACRE-FEET)
BRAZOS - COLORADO INTERBASIN TRANSFER	
GEORGETOWN, CITY OF	0.03
LIBERTY HILL, CITY OF	487
ROUND ROCK, CITY OF	5,062
TOTAL	5,549



BRAZOS RIVER AUTHORITY

BASIN MAP



Brazos River Authority

Demographic and Economic Information

The Brazos River Authority was created by the Texas Legislature in 1929 as the first agency in the United States specifically created for the purpose of developing and managing the water resources of an entire river basin.

Domicile: Waco, Texas

Last revision of Enabling Act: 2001

Last revision of Bylaws: September 27, 2021

Population of Brazos River Basin: 3,324,035 (Texas Water Development Board 2024)

Area: 42,865 square miles

Brazos River

Total River Miles	840 miles
Average Annual Discharge	6,074,000 acre-feet

Average annual rainfall in the Basin ranges from:

West	15 inches
Southeast	53 inches

Number of employees: 291 Full-time, 16 Part-time

Offices:	Central Office	- Waco, Texas
	Operations Office	- Belton, Texas
	Operations Office	- Clute, Texas
	Operations Office	- Lake Granbury, Texas
	Operations Office	- Lake Limestone, Texas
	Operations Office	- Waco, Texas
	Operations Office	- Leander, Texas
	Operations Office	- Possum Kingdom Lake, Texas
	Operations Office	- Sugar Land, Texas
	Operations Office	- Taylor, Texas
	Operations Office	- Temple, Texas
	Operations Office	- Hutto, Texas

Brazos River Authority Operating Statistics

Years Ended August 31

2026

2025

(water/wastewater treated in millions of gallons)

Estimated

Actual

Temple-Belton Wastewater Treatment Plant	3,450	3,064
Doshier Farm Wastewater Treatment Plant	1,320	1,026
Sugar Land Wastewater Facilities	3,741	3,863
Hutto Central Wastewater Plant	280	274
Hutto South Wastewater Plant	640	643
Clute/Richwood Regional Sewerage System	900	946
Sandy Creek Regional Water Treatment Plant	1,600	1,547
East Williamson County Regional Water System	4,125	3,209

Brazos River Authority Dams and Reservoirs:

Possum Kingdom

Conservation Pool

Capacity	556,340 acre-feet
Surface Area	18,568 acres
Elevation	1,000.0 ft-msl
Permitted Yield	230,750 acre-feet
	TWDB Survey December 2016

Limestone

Conservation Pool

Capacity	203,780 acre-feet
Surface Area	12,486 acres
Elevation	363.0 ft-msl
Permitted Yield	65,074 acre-feet
	TWDB Survey June 2014

Granbury

Conservation Pool

Capacity	136,326 acre-feet
Surface Area	8,282 acres
Elevation	693.0 ft-msl
Permitted Yield	64,712 acre-feet
	TWDB Survey July 2016

U. S. Army Corps of Engineers Dams and Reservoirs With Storage Space Allocated to Brazos River Authority

Aquilla	Conservation Pool	Flood Control Pool
Capacity	43,293 acre-feet	135,636 acre-feet
Surface Area	3,085 acres	6,999 acres
Elevation	537.5 ft-msl	556.0 ft-msl
Permitted Yield	13,896 acre-feet	TWDB Survey July 2014
Belton	Conservation Pool	Flood Control Pool
Capacity	432,631 acre-feet	1,072,631 acre-feet
Surface Area	12,445 acres	23,605 acres
Elevation	594.0 ft-msl	631.0 ft-msl
Permitted Yield	100,257 acre-feet	TWDB Survey October 2015
Granger	Conservation Pool	Flood Control Pool
Capacity	51,822 acre-feet	230,481 acre-feet
Surface Area	4,159 acres	11,040 acres
Elevation	504.0 ft-msl	528.0 ft-msl
Permitted Yield	19,840 acre-feet	TWDB Survey March 2013
Georgetown	Conservation Pool	Flood Control Pool
Capacity	38,068 acre-feet	131,793 acre-feet
Surface Area	1,307 acres	3,220 acres
Elevation	791.0 ft-msl	834.0 ft-msl
Permitted Yield	13,610 acre-feet	TWDB Survey January 2016
Proctor	Conservation Pool	Flood Control Pool
Capacity	54,762 acre-feet	369,500 acre-feet
Surface Area	4,615 acres	14,010 acres
Elevation	1,162.0 ft-msl	1,197.0 ft-msl
Permitted Yield	19,658 acre-feet	TWDB Survey February 2012
Somerville	Conservation Pool	Flood Control Pool
Capacity	150,293 acre-feet	494,500 acre-feet
Surface Area	11,395 acres	24,400 acres
Elevation	238.0 ft-msl	258.0 ft-msl
Permitted Yield	48,000 acre-feet	TWDB Survey April 2012
Stillhouse Hollow	Conservation Pool	Flood Control Pool
Capacity	229,881 acre-feet	624,581 acre-feet
Surface Area	6,429 acres	11,830 acres
Elevation	622.0 ft-msl	666.0 ft-msl
Permitted Yield	67,768 acre-feet	TWDB Survey December 2015
Waco	Conservation Pool	Flood Control Pool
Capacity	189,773 acre-feet	518,895 acre-feet
Surface Area	8,190 acres	19,440 acres
Elevation	462.0 ft-msl	500.0 ft-msl
Permitted Yield	104,100 acre-feet	TWDB Survey May 2011
Whitney	Conservation Pool	Flood Control Pool
Capacity	617,194 acre-feet	1,989,664 acre-feet
Surface Area	23,215 acres	49,820 acres
Elevation	533.0 ft-msl	571.0 ft-msl
Permitted Yield	18,336 acre-feet	Volumetric Survey March 2019

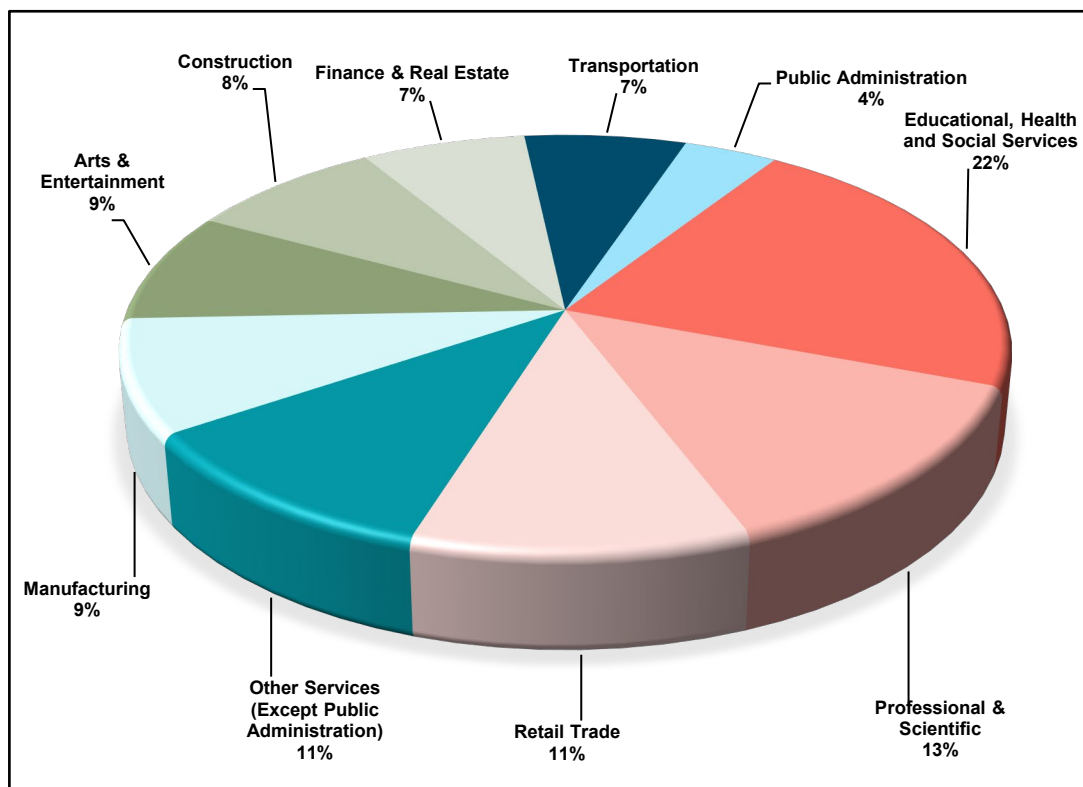
Source: Brazos River Authority Water Services Department



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Brazos Basin Geographic Area Ten Largest Industries

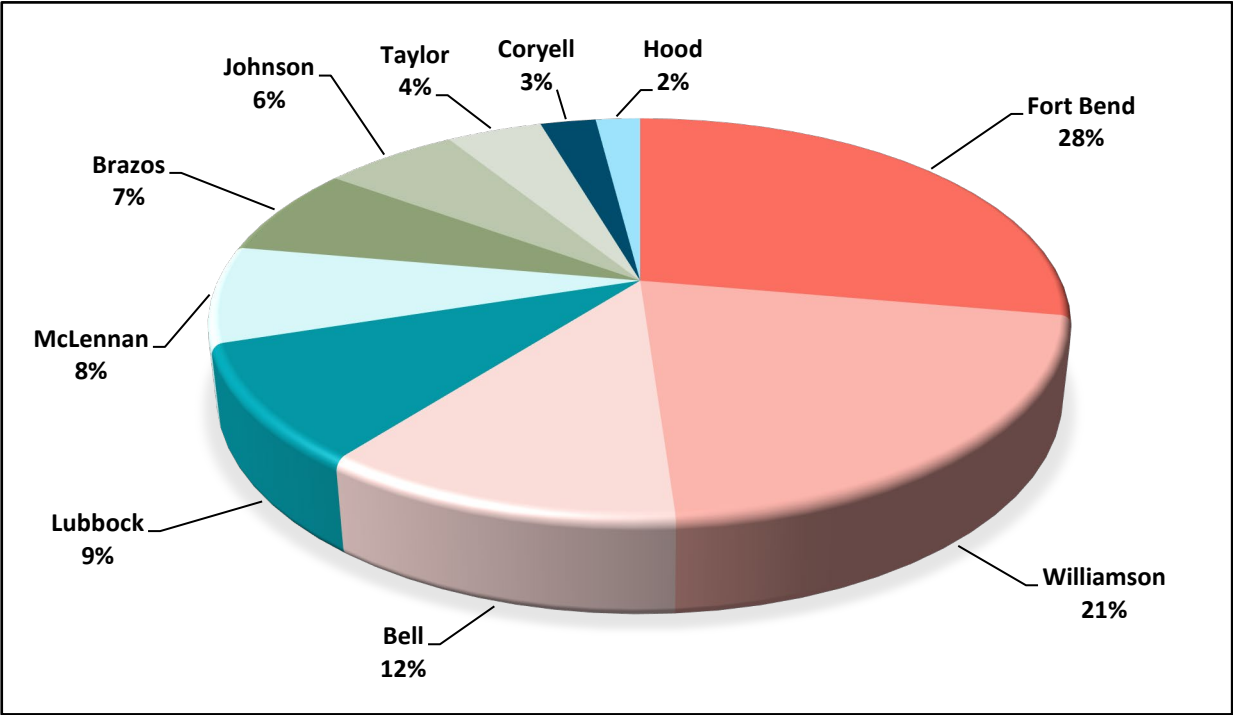
Industry	Percentage of Entities in Category
Educational, Health and Social Services	21.60%
Professional & Scientific	13.40%
Retail Trade	10.70%
Other Services (Except Public Administration)	10.70%
Manufacturing	8.80%
Arts & Entertainment	8.50%
Construction	8.40%
Finance & Real Estate	7.00%
Transportation	6.90%
Public Administration	4.00%



Source: U.S. Census Bureau, 2024 American Community Survey 1-Year Estimates

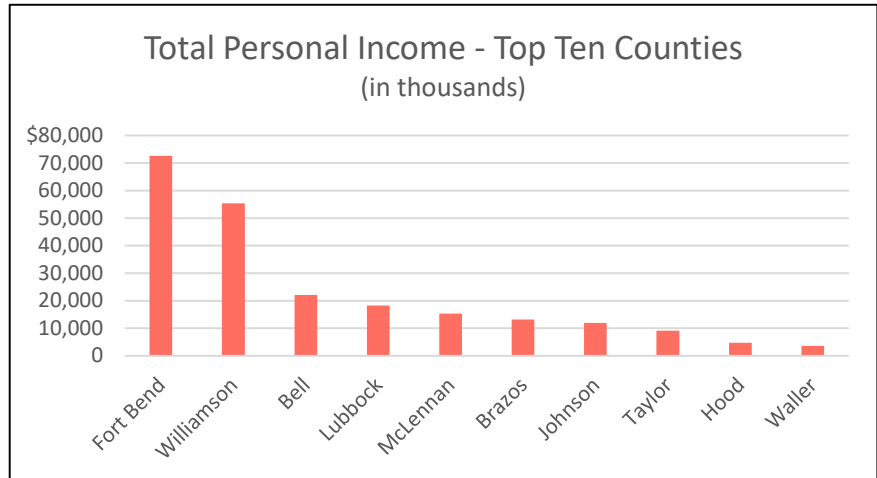
Brazos River Basin Population by County (Top Ten Largest)

County	Population
Fort Bend	958,434
Williamson	727,480
Bell	399,578
Lubbock	327,394
McLennan	270,358
Brazos	249,624
Johnson	210,547
Taylor	148,813
Coryell	86,370
Hood	69,126

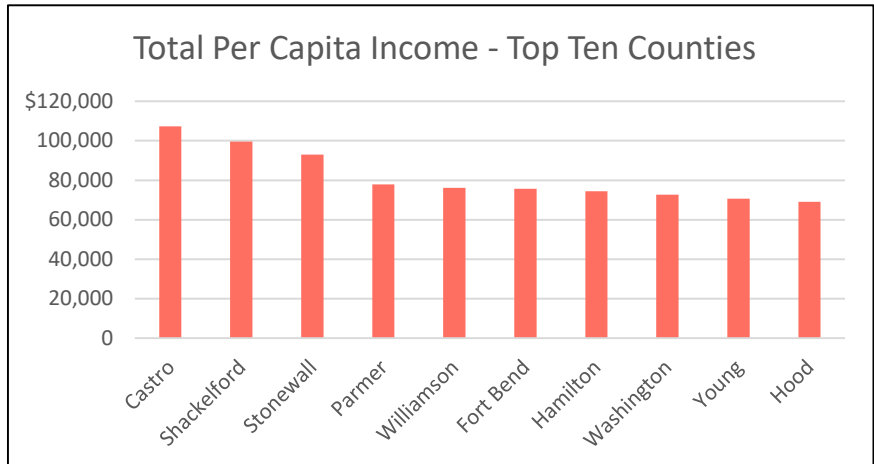


Brazos River Basin Personal Income Information

County (Top Ten)	Total Personal Income (in thousands)
Fort Bend	\$ 72,574
Williamson	55,402
Bell	22,062
Lubbock	18,270
McLennan	15,370
Brazos	13,223
Johnson	11,976
Taylor	9,181
Hood	4,777
Waller	3,583



County (Top Ten)	Total Per Capita Income (in dollars)
Castro	\$ 107,286
Shackelford	99,639
Stonewall	92,904
Parmer	77,881
Williamson	76,156
Fort Bend	75,721
Hamilton	74,459
Washington	72,659
Young	70,700
Hood	69,107



Source: 2024 Bureau of Economic Analysis CAINC5N Population February 5, 2026 release

O&M Budget Calendar

December 2025

Sun	Mon	Tues	Wed	Thur	Fri	Sat
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

December 2025

- **December 1** Set up SharePoint Site for FY 2027 budget
- **December 1-31** Send out link to notes on SharePoint for reminder on how to budget in Tyler
- **December 1-31** F&A to begin migrating and updating budget information in Tyler for each department
- **December 1-12** F&A to create Direct Labor Matrix for FY 2027 based on FY 2025 actuals
- **December 1** Send out Budget Administrator List to Budget Team for updates
- **December 12** Budget Administrator List due back to F&A
- **December 15** Update Budget Team e-mail group
- **December 22** Budget Team e-mail

January 2026

Sun	Mon	Tues	Wed	Thur	Fri	Sat
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

January 2026

- **January 2** Request salary & benefit information from Human Resources
- **January 2 - February 6** Budget Worksheets available in Tyler to Budget Administrators
- **January 2 - February 13** Direct Labor Matrix available on SharePoint for editing
- **January 2 - January 30** F&A to work on Water Supply Revenue Projections
- **January 2** Request IT, SCADA, Safety, Security, CO Common, ArcView Maintenance Costs, Stream Gauging and other supporting information for FY 27
- **January 5** Request updated Debt Schedule
- **January 23** IT, SCADA, Safety, Security, CO Common, ArcView Maintenance Costs, Stream Gauging and other supporting information for FY 27 due to F&A
- **January 19 - January 30** F&A to update Utilities section for each department; update the Long-range financial plan with updated debt schedule information

February 2026

Sun	Mon	Tues	Wed	Thur	Fri	Sat
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

February 2026

- **February 2** Salary & Benefits worksheet due back to F&A
- **February 3-13** F&A to review Salary & Benefits worksheet
- **February 6-13** Management Team review of O&M budget worksheets
- **February 13** Direct Labor Matrix revisions due
- **February 16** Distribute Personnel Request Forms to Mgmt. Team and locations
- **February 16-20** F&A to review budget worksheets
- **February 16-20** F&A to cost out Direct Labor Matrix
- **February 23** Schedule Temple-Belton customer meeting

March 2026

Sun	Mon	Tues	Wed	Thur	Fri	Sat
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

March 2026

- **March 2 - April 3** Begin preparation of Allocation of Charges & Contract Customer budget presentations
- **March 9-13** Department Budget Reviews
- **March 13** Personnel Request forms due to HR
- **March 16-27** HR to complete review of Personnel Request Forms
- **March 23-27** Management Team Review of Personnel Requests
- **March 30** Board Meeting
- **March 30** Chief HR Officer to provide final personnel recommendation
- **March 30 - April 10** Update Budget Narratives format

O&M Budget Calendar

April 2026

Sun	Mon	Tues	Wed	Thur	Fri	Sat
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

April 2026

- **April 1** FY 2027 Budget due to City of Sugar Land for wastewater operations
- **April 1** Water Services to begin scheduling contract customer budget meetings
- **April 1-6** Prepare budgetary financials
- **April 8** First FY 2027 Budget presentation to Mgmt. Team
- **April 15** Temple-Belton budget due to customers

May 2026

Sun	Mon	Tues	Wed	Thur	Fri	Sat
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

May 2026

- **May 1** Budget narratives available on SharePoint for editing
- **May 1** Finalize flow data
- **May 1-29** Prepare other supporting schedules for budget document
- **May 13** Second FY 2027 Budget presentation to Mgmt. Team
- **May 15 - June 15** Contract Customer Budget Meetings
- **May 29** Budget Narratives completed

June 2026

Sun	Mon	Tues	Wed	Thur	Fri	Sat
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

June 2026

- **June 10** Management Team Final Budget review
- **June 15-26** F&A Final review of AOP
- **June 23** Annual Water Customer Meeting in Rosenberg
- **June 25** Annual Water Customer Meeting in Waco

July 2026

Sun	Mon	Tues	Wed	Thur	Fri	Sat
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

July 2026

- **July 6-10** Print and assemble FY 2027 AOP
- **July 10** AOP due to Board members
- **July 27** Regular Board Meeting

September 2026

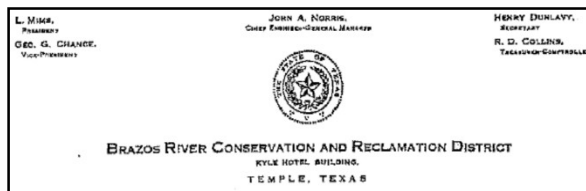
Sun	Mon	Tues	Wed	Thur	Fri	Sat
		1	2	3	4	5
6	7	8	9	10	11	12

September 2026

- **September 1** Implement FY 2027 AOP-Budget

BRAZOS RIVER AUTHORITY CHRONOLOGY

The Texas Legislature created the organization now known as the Brazos River Authority (BRA) in 1929 as a result of devastating flooding during the early part of the century. The Conservation Amendment to the State Constitution charged the Brazos River Conservation and Reclamation District (District) with the statutory responsibility for conservation, development and management of the surface water resources for the Brazos River Basin.



Brazos River Conservation and Reclamation District Letterhead (circa 1929).

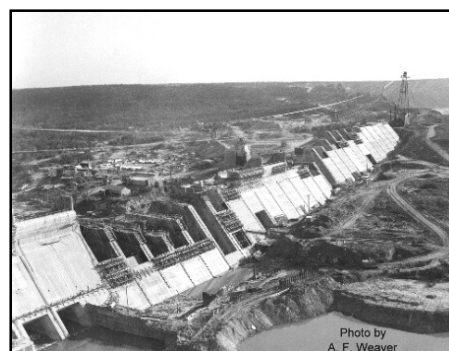
With part or all of seventy counties in the basin, the 42,800 square mile area stretches from the headwaters of the Brazos near the Texas-New Mexico border in a southeasterly line to the Gulf Coast. The organization was established without taxing authority or the ability to receive appropriations from the state.

During the 1930s, the Board of Directors established headquarters for the organization in Temple, Texas. Their first order of business was to prepare an initial master plan for reservoir development within the basin.

At this time, the District obtained its first source of revenue – remissions of ad valorem taxes from the lower-basin counties for a period lasting twenty years. The master plan included thirteen dams with construction for each contingent upon federal funding.

1930s – 1950s

By the late 1930s, funding was secured from the Works Progress Administration allowing construction to be completed on the Possum Kingdom Lake (P.K.) dam by 1941. Hydropower from this project was contracted to the Brazos Electric Power Cooperative (BEPC) and provided a source of revenues to the District while aiding in rural electrification and providing power for the war effort.



Possum Kinadom Lake – Dam Construction

Late in the 1940s, the District's headquarters were moved to Mineral Wells and the 1935 master plan for reservoir development was revised. At about the same time, the U. S. Army Corps of Engineers (USACE) expanded its role in water resources to include construction of flood-control dams at Lakes Belton and Whitney.

The 1950s marked the drought of record for most of the Brazos Basin. At this time, population projections by the District estimated that by the year 2000, the state would be home to eighteen million people with eighty percent living in urban areas. This forecast estimated water demands to double.

As a result, the Board of Directors prepared a six-dam program of reservoir development. The plan included a series of reservoirs between Lakes Possum Kingdom and Whitney (for water supply and hydropower), raising Possum Kingdom Lake an additional fifteen feet, building the South Bend reservoir above P.K., building the Allens Creek reservoir in the lower basin and a desalination program. This plan would increase irrigation in the Brazos River Valley, provide water for industry and municipalities, and provide hydropower to support the increased population, economic activity, and recreation.

In 1951, the State Board of Water Engineers designated the District as the representative of non-federal interests to contract with the USACE for conservation storage space in multi-purpose federal flood-control-water supply reservoirs within the Brazos Basin.

The District officially changed its name to the **Brazos River Authority** in 1955. The BRA began negotiating agreements with the USACE for water supply storage space in federal reservoirs and supporting congressional appropriations for construction. Before the end of the decade, construction of Lake Belton was complete.



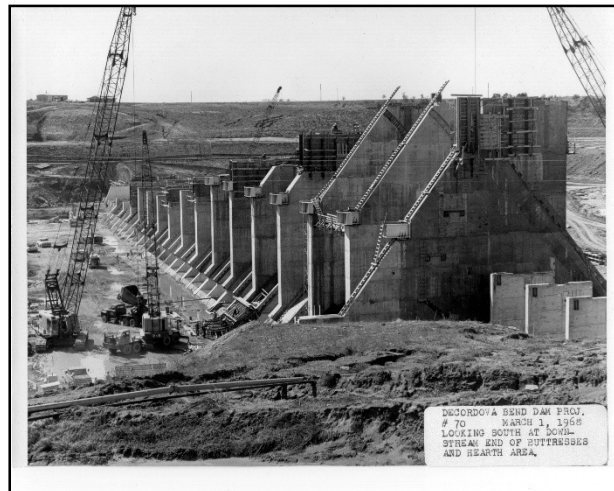
Brazos River Authority Letterhead (circa 1955).

During the 1950s, the BRA also contracted with the USACE for water storage space in the proposed new Lake Waco, which inundated the existing water supply lake owned by the City of Waco.

1960s

On May 1, 1960, the BRA dedicated its new headquarters in Waco. In 1969, the BRA completed construction on Lake Granbury to supply water for Texas Power & Light Company steam-electric plants and the Comanche Peak nuclear power plant near Glen Rose.

During this decade, the USACE completed Lakes Proctor, Somerville, and Stillhouse Hollow for flood-control and water supply purposes. The BRA contracted for water supply storage in each of these projects without agreements to sell the water in order to meet expected water needs.



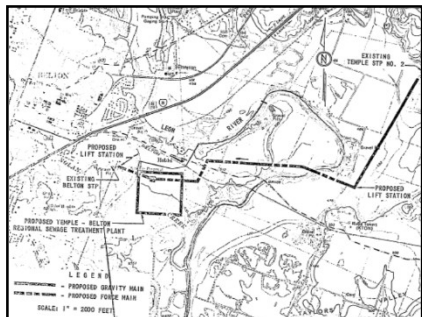
Lake Granbury – Dam Construction

The BRA acquired pump stations and canal systems from American Canal Company and Briscoe Irrigation Company in Fort Bend and Brazoria Counties to supply water primarily for rice irrigation. The ultimate goal of these acquisitions was to provide access to municipal and industrial water markets in the lower basin.

The USACE completed the new Lake Waco in 1965 to provide flood-control on the Bosque River while assuring water supply for the city. The entire water supply was committed to the City of Waco, as required by federal legislation.

1970s

During the 1970s, the BRA began design, construction, ownership and operation of three regional wastewater treatment systems: Waco Metropolitan Area Regional Sewerage System (1971), Temple-Belton Regional Sewerage System (1975, now referred to as the Temple-Belton Wastewater Treatment Plant), and Sugar Land Regional Sewerage System (1975). As a result of the Clean Water Act, the BRA (Section 208 program) began a basin-wide water quality management study, and the organization received partial grants for wastewater treatment plant construction.



Temple-Belton Proposed Site Drawing

In 1972, the BRA signed a contract to supply up to 176,000 acre-feet of water per year to Houston Lighting & Power Company for cooling purposes at steam-electric generating plants to be built in the lower basin (including Allens Creek nuclear plant).

In 1978, the BRA completed construction on Lake Limestone, providing cooling water for Texas Utilities (TXU) power plants to be built close to nearby lignite reserves.

1980s

The 1980s were a time of great change for the BRA. With the realization that industrial and municipal demands forecast for the lower basin had not developed as expected, the BRA found that long-term contracts inherited with the canal systems would not permit adjustment at rates which would allow the enterprise to remain whole. As a result, the BRA sold the canal systems to Galveston County Water Authority.

Planning and design began on Lake Bosque in McLennan County. The reservoir would provide water supply for a group of municipalities, including Clifton and Meridian in Bosque County and Waco and its suburbs. To add water supply for customers throughout the basin, primarily Williamson County entities, planning began on South Bend reservoir.

Both projects were cancelled before construction began. The Lake Bosque project was cancelled due to increases in cost and a change in the City of Waco's attitude toward selling water from Lake Waco to its neighbors. The South Bend project was cancelled when the BRA reacquired water contracted to, but no longer needed by Houston Lighting & Power Company (HL&P). The reacquisition agreement included an option on the Allens Creek reservoir site that HL&P had acquired as a cooling reservoir for the now-cancelled Allens Creek nuclear power plant.

During the 1980s, the BRA contracted with the City of Lubbock to build, own and operate Lake Alan Henry to provide future water supplies for the city. The decade also saw the BRA build its first water treatment system – Lake Granbury Surface Water and Treatment System (SWATS) to meet water needs in Johnson and Hood Counties.

The BRA entered into contracts with water users in Williamson County to construct a pipeline to transport water from Lake Stillhouse Hollow to Lake Georgetown as demand developed. Lakes Aquilla, Georgetown and Granger were completed by the USACE in the early eighties. Lake Aquilla provides water to the Aquilla Water Supply District (City of Hillsboro) while Lake Georgetown provides water to the cities of Georgetown and Round Rock. Lake Granger provides water for the City of Taylor and Eastern Williamson County. The BRA contracted with the USACE for a portion of the water supply storage space in Lake Whitney and to raise the level of Lake Waco, which would increase the supply of water for the City of Waco.

In 1986, the BRA formally established a Water Quality Policy, stating its intent to continuously monitor quality, identify problem areas throughout the basin, and participate in the development, ownership, and operation of regional wastewater treatment systems.

1990s

During the 1990s, the Texas State Legislature passed the "Clean Rivers Act." As a result, the BRA became a partner with the Texas Commission on Environmental Quality for comprehensive water quality monitoring and assessment throughout the Brazos River Basin.

The BRA completed construction of Lake Alan Henry in 1994. The entire water supply was committed to City of Lubbock, which paid all debt service as well as operations and maintenance costs of the project.



Lake Alan Henry

In 1995, the BRA and the Lower Colorado River Authority (LCRA) signed the Brazos-Colorado Water Alliance to serve the water resource needs of Williamson County. The BRA began the operation of the Brushy Creek Regional Wastewater System. Financed by the LCRA as an Alliance project, Brushy Creek serves the cities of Round Rock and Cedar Park. At this time, the BRA Board of Directors amended policies to allow for the operation of water and wastewater treatment facilities without BRA ownership.



Brushy Creek Regional Wastewater System

In 1997, the Texas Legislature passed Senate Bill 1, which establishes a regional water supply planning process for the state.

2000 – 2010

The BRA began replacement of the floodgates of the Morris Sheppard Dam at Possum Kingdom Lake. The project took nine years. At the same time, the BRA began rehabilitation of the sixteen gates at the DeCordova Bend Dam at Lake Granbury. The rehab included the installation of new electric gate hoists.

In 2001, the BRA experienced one of the most significant shifts in focus and structure in its history. The BRA was reorganized from function-based divisions to customer-focused geographic regions.

In 2001, as part of Texas Senate Bill 1, the BRA joined local and regional organizations in the water planning process as member of Regions O, H and Brazos G. The BRA further agreed to serve as administrative agent for the Brazos G Regional Water Planning Group.

The BRA began operations for the Clute/Richwood Regional Wastewater System. The BRA also contracted with the Lee County Fresh Water Supply District No. 1 (Dime Box) for its first retail water and wastewater utility service. Some 150 homes and businesses in the City of Dime Box receive both potable water and wastewater treatment services.

In the spring of 2002, Texas Governor Rick Perry announced his initiative to develop a large-scale, demonstration seawater desalination facility in Texas. He charged the Texas Water Development Board (TWDB) with developing recommendations.

As a result, the BRA and Poseidon Resources Corporation (Poseidon) jointly developed and submitted a Statement of Interest (SOI) to the TWDB for the proposed project to be located in Freeport. The project was later halted as the TWDB designated the proposed Brownsville location as the first state-sponsored project.



Allens Creek Proposed Site Map

In late 2002, the BRA and the City of Houston received final permits from the Texas Commission on Environmental Quality (TCEQ) to move forward with construction on the Allens Creek Reservoir. The reservoir will be located just above the confluence of Allens Creek with the Brazos River in Austin County. It will impound over 200,000 acre-feet of water, creating a 7,000-acre lake and provide 99,650 acre-feet of water per year for municipal use. Construction is expected to begin in 2025.

In 2003, the BRA signed a major contract with the City of Georgetown to become the wastewater treatment services provider for the city's six treatment plants.

The construction and purchase of water pipeline systems in the Brazos basin in 2002 and 2003 allowed the BRA to move water from areas that have an abundance of supply to the areas that are greatly lacking in the resource. The Williamson County Regional Raw Water Line, a joint effort by the BRA and five customers, supplies water to the ever-growing areas in Williamson County. The Kerr-McGee Pipeline (later renamed West

Central Brazos Water Distribution System or WCBWDS), a former oil industry water transportation line was purchased in February of 2002 to provide water to parched areas of the Upper Basin.

In 2004, the BRA filed an application with the TCEQ requesting a permit for up to 421,000 acre-feet of water per year from existing sources within the Brazos River Basin. The water for this System Operation Permit requested will originate from:

- The coordinated operation of the dozen reservoir projects in our system;
- Currently unpermitted water behind the dams in the reservoirs;
- Currently unappropriated flows in the river; and
- Unused effluent, to the extent that it is not being used by other senior water users and is available.

While this approach results in making significantly more water available for the communities, it still allows for the development of other proposed water supply projects found in the approved Regional Water Plan.

In June 2004, the BRA assumed ownership of the City of Taylor's Potable Water Treatment Facility and renamed it the East Williamson County Regional Water System (EWCRWS). As part of the purchase contract, the BRA agreed to expand the facility to meet the immediate needs of the city and their customers. Besides the residential and commercial customers, Taylor also provides water services to the City of Hutto. The expansion was completed in March, 2008 producing sufficient capacity to provide water to other customers including Jonah Special Utility District, an area in great need of additional water.



East Williamson County Plant Expansion

In 2005, nearing the end of the 40-year contract, the BRA sold the Waco Metropolitan Area Regional Sewerage System (WMARSS) to the customer cities.

In 2005, the BRA also transferred ownership and operational responsibilities for Lake Alan Henry to the City of Lubbock. The refunding of the bonds successfully completed the contract between the City and the BRA for completion of a water supply lake for the city.

In 2006, during the 80th Texas Legislature, a proposed bill to force the BRA into mandated divestiture of leased properties at Possum Kingdom Lake was introduced in both the State House of Representatives and the Senate. Though the bill did not receive approval by the Senate Natural Resources Committee, the BRA Board of Directors voted to move forward with a proposed voluntary divestiture process.

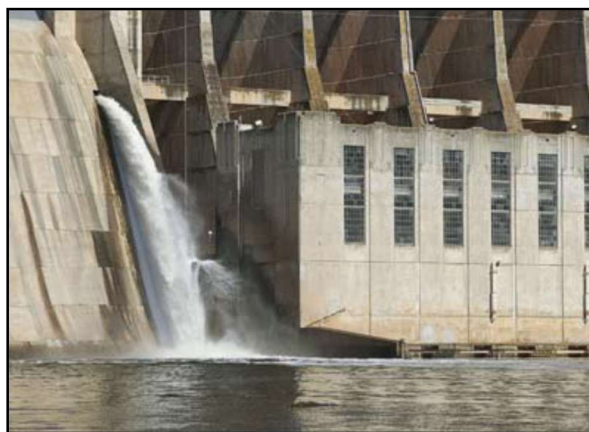
In 2006, the BRA completed the final phase of the Possum Kingdom Lake Hike and Bike Trails System. The third addition completed the 16-mile system linking area camp grounds and parks. Funding for trail development was provided on a cost-share basis through grants with the Texas Parks and Wildlife Department.

In 2007, the hydroelectric plant at the Morris Sheppard Dam at Possum Kingdom Lake was shut down for mechanical evaluation.

In 2008, the Board of Directors passed a resolution to move forward with the divestiture of residential and certain commercial leased lots at Possum Kingdom Lake via a third-party sale that would include protections to allow lessees the option to purchase their individual leased property or continue leasing long-term. A request for bids was made public in January 2009 and a bid was accepted in April 2009. At the same time, the 81st Texas Legislature passed a bill that validated the parameters of the third-party sale and provided a back-up sale option that would allow lessees direct purchase of their leased lot from the BRA in the event the third-party sale was not successful. The sale was completed on October 22, 2010, to Patterson PK Land Partnership, LTD.

In 2010, after several years of study, the BRA, working with various stakeholders, completed the Lake Granbury Watershed Protection Plan (WPP). This locally developed plan was designed to reduce bacterial impairments in all parts of Lake Granbury that do not meet state water quality standards (primarily older man-made canals serving residential developments) or the local stakeholder goal. Grants to help fund the plan's goals were obtained in 2011.

In November 2010, the Board of Directors voted to decommission the Possum Kingdom Lake hydroelectric plant and staff notified the Federal Energy Regulatory Commission (FERC) of the intent to surrender the license. The facility had not generated power since 2007 due to issues related to the integrity of the penstocks that carry reservoir water to the hydroelectric turbines. In 2011, the BRA filed its Surrender of License Application with FERC.



Possum Kingdom Hydroelectric Facility

2011 – 2019



Lake Granbury Pier

The Brazos Basin suffered through a record-breaking drought with October 2010 through September 2011 marking the hottest and driest twelve months in more than 100 years. Seven of the BRA's eleven reservoirs reached all-time low levels.

The zonal drawdown methodology for operating the Possum Kingdom-Granbury-Whitney Water Management Plan, was approved by the Board of Directors in April 2011.

In 2011, large wildfires devastated much of the land around Possum Kingdom Lake. Together, the fires burned more than 133,000 acres and destroyed more than 330 structures, including numerous homes around the lake.

In October 2011, the BRA Board of Directors approved the execution of an agreement to transfer the Surface Water and Treatment System (SWATS) facility at Lake Granbury to the participating customers. The transfer of ownership, operations and personnel was completed on May 31, 2012, ending the BRA's involvement in this regional water treatment system. The participants continue to purchase water supply from the BRA.

In January 2012, the State Office of Administrative Hearings mandated that a Water Management Plan (WMP) to accompany the System Operations Permit be delivered to the TCEQ by November 29, 2012. As a result of questions posed by the TCEQ, the WMP and Technical Report, along with the associated appendices, were revised and submitted to the TCEQ on June 12, 2013. Additionally, a revised version of draft Water Use Permit No. 5851, consistent with the revised WMP and Technical Report, was included in the June 12, 2013 submittal for the TCEQ's consideration. The updated plan incorporated the Senate Bill 3 Environmental Flow Standards for the Brazos River Basin and was adopted in February 2014.

In July 2012, the Temple-Belton Wastewater Treatment Plant properties, permits and equipment were transferred to the owner cities, with BRA continuing operations and management of the regional plant.

In 2013, to better provide for adequate water supply needs for the Williamson County area, the BRA began a demonstration project to provide for conjunctive use of groundwater from the Trinity Aquifer with treated surface water from Lake Granger. In 2014, a test well was drilled on the property of the East Williamson County Regional Water System.



Trinity Test Well

Also, in 2013, Senate Bill 918 was passed by the Texas Legislature and provided for the BRA sale of the remaining residential and commercial lease property at Possum Kingdom Lake. Bids were received and evaluated for the sale of the property. In addition, Senate Bill 918 included the sale of Costello Island, which was completed in May 2015.

In March 2014, the formal decommissioning of the hydroelectric plant at Possum Kingdom Lake's Morris Sheppard Dam was completed by the Federal Energy Regulatory Commission.



Dock located at Possum Kingdom Lake

In 2014, the BRA took over operation of additional wastewater infrastructure for the Cities of Temple and Belton with a contract to operate the Doshier Farms Wastewater plant. Adding the Doshier Farms location simplified services for the two cities.

Water conservation and planning became major initiatives for the BRA in the first half of the decade, as drought conditions rivaled the historic drought of the 1950s. In addition to continued efforts to obtain a major water right from the state with the System Operations Permit, the BRA continued to pursue groundwater development as an option for water supply and began moving forward on the proposed Allens Creek Reservoir permit process. The five-year drought finally came to an end during the spring of 2015 with major rain events completely refilling water supply throughout the entire BRA system of reservoirs.

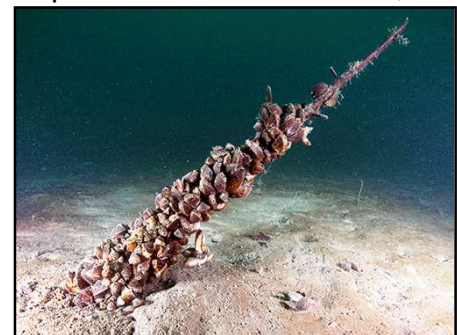
The year 2015 also marked the end of the residential and commercial lease program at Possum Kingdom Lake. Per a legislatively directed process, the BRA accepted a \$10.15 million bid from Patterson PK2 Land Partnership that allowed current lessees to purchase their leasehold property from a third party, effectively ending the BRA's nearly 70-year leasing program at the reservoir.

The sale and transfer of the West Central Brazos Water Distribution Pipeline was completed in early 2016. The West Central Texas Municipal Water District, made up of the cities of Abilene, Albany, Anson and Breckenridge, purchased the water distribution pipeline along with a long-term water contract to provide long-term, firm water supplies for Jones, Taylor, Shackelford, and Stephens counties.

On September 16, 2016, the BRA received the final order from the TCEQ awarding the System Operation Permit. The permit and its comprehensive Water Management Plan allowed access to water supply such as previously unappropriated flows downstream of BRA reservoirs and discharges from wastewater treatment plants. A condition of the permit's approval by the TCEQ was to study and assess the impact of the 2011-2015 drought on water supply. The study was completed in 2017, concluding that the drought of 2011 – 2015 was indeed worse than the drought of the 1950s for the upper portions of the basin; however, due to the climatological variety of the watershed, the most recent drought did not represent a worse drought for the basin as a whole.

In 2014, the BRA and several partner organizations were awarded funding by the Texas Water Development Board to study the lower Brazos River floodplain. The study would focus on flooding issues from the Grimes/Waller County line to the Gulf of Mexico. Headed by the engineering firm of Halff and Associates, the study was nearly complete when Hurricane Harvey hit the Gulf Coast, dropping more than 60 inches of rainfall. The BRA Board of Directors approved additional funding for the study to continue, allowing for information from the hurricane to be included. The final report was published in October 2018.

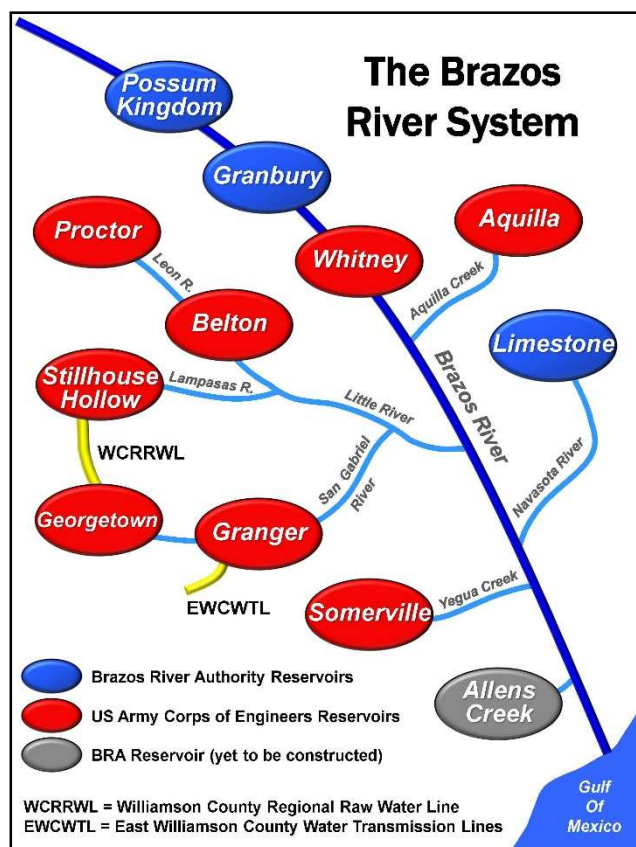
Since the early part of the century, the fight to slow the spread of zebra mussels, an invasive non-native mollusk, throughout the southern states had escalated. The BRA joined with other river authorities and water providers in a campaign to educate the public in efforts to slow the spread into the Brazos River Basin. In 2016, the mollusk was found in the BRA System's Lake Belton. In 2017, zebra mussels were found in Lake Stillhouse Hollow, temporarily halting use of the Williamson County Regional Raw Water Line to transport water to Lake Georgetown.



Following meetings with the U.S. Army Corps of Engineers and the pipeline owners, use of the line resumed when needed in 2018. To date, the mollusks have also been found in Lakes Georgetown and Granger within the BRA System of water supply reservoirs.

The water right permit for the proposed Allens Creek Reservoir was amended by the Texas Legislature in 2011 to require that construction commence in 2025 with completion by 2028. In 2017, the BRA informed the City of Houston of its intent to begin environmental permitting and preliminary design. As the BRA moved forward with the permitting portion of the project, the City of Houston became reticent and then resistant to the project, noting they had no immediate need for the water. Following more than a year of failed negotiations to buy out the city's rights in the permit, the BRA backed legislation, House Bill 2846, proposed by several lower Brazos Basin customers to force the City of Houston to sell their interest in Allens Creek Reservoir. The legislature passed the bill.

Within months of HB 2846's signing, the City of Houston filed suit against both the State of Texas and the Brazos River Authority, challenging the constitutionality of the legislation. The BRA continued to work through the legal process with the City and the State of Texas, with the goal of moving this project forward to construction as quickly as possible.



In September 2018, the BRA received final permitting approval for the System Operation Permit. To prepare for the eventual contracting of Sys Ops water, the BRA queried current customers through questionnaires, email and phone conversations to determine their water supply needs and validate their continued interest in additional contracting under the new permit. Within months of the Board's April 2019 vote authorizing contracting for 106,031 acre-feet of water under the System Operations permit, the full amount was secured, under negotiation or being reserved for future projects or emergencies.

2020 – Today

Whitney Lake Reallocation Study

Since 2005, the BRA has worked with the Fort Worth District of the U.S. Army Corps of Engineers (USACE) to investigate the potential reallocation of storage capacity in Corps-owned reservoirs as a source of additional water supply to benefit the Brazos River Basin.

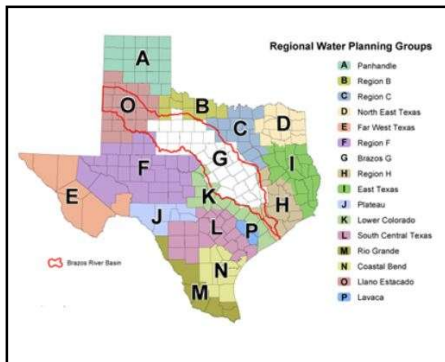
As part of the project, the Corps identified two reservoirs, Lakes Aquilla and Whitney, as potentially feasible options. The USACE completed a Water Supply Reallocation Report and Environmental Assessment for Lake Aquilla in 2018. Ultimately, the Office of the Assistant Secretary of the Army for Civil Works (ASA) did not approve the reallocation of Aquilla Lake, citing a permanent loss of a portion of the flood pool, making the future of that project uncertain.



The 2020 Water Resources Development Act passed by the U.S. Congress included a provision directing the Corps to perform a reallocation study of Lake Whitney. Lake Whitney is a large multipurpose reservoir (flood control, hydropower, water supply) located on the main stem of the Brazos River with over 550,000 acre-feet of unallocated conservation storage that could be reallocated to meet water supply needs. As a result of our efforts, funding for the Whitney reallocation study was made available through the President's FY 2023 budget. The BRA then entered into a Feasibility Cost Sharing Agreement with the USACE, kicking off the Lake Whitney Reallocation Feasibility Study in April 2023. During the following three years, the USACE developed several alternatives that examined reallocating water from flood control and/or conservation storage in various combinations. A Tentatively Selected Plan was chosen among various alternatives to be the reallocation alternative that meets the objective of the study in maximizing public benefit and minimizing impacts to other uses. Under the TSP, which was ultimately identified as the recommended plan, the amount of conservation storage dedicated to hydropower head and generation would be reduced to increase water available for public benefits, while maintaining adequate storage to sustain continued hydropower production. The recommended plan would make a total of 241,646 acre-feet of existing conservation storage available to fulfill water supply needs both within the local area and throughout the Brazos River Basin.

The recommended plan is currently moving through the approval process with the ASA's office and final approval is anticipated before the end of the calendar year.

Water Planning



The BRA contributed to the 5th cycle of regional water planning for the state with the submittal of final 2021 regional water plans. As an active participant in three planning regions across the basin (Regions O, G, and H), BRA's goal is to ensure consistency between BRA planning efforts and the Regional Water Plans that are submitted to the Governor, Lieutenant Governor, and the Texas Legislature.

Candidate Conservation Agreement with Assurances - Freshwater Mussels

In June of 2021, after years of negotiation with the United States Fish and Wildlife Service (USFWS) on the Candidate Conservation Agreement with Assurances (CCAA) for the False Spike and Texas Fawnsfoot in the Brazos River Basin, the USFWS published the Freshwater Mussel CCAA and the BRA executed the CCAA and permit. The execution of the CCAA and permit will provide for freshwater mussel conservation in the basin and will reduce the exposure of BRA's water supply system to liabilities associated with the Endangered Species Act.



Lake Limestone Tainter Gate Replacement Project



A 2018 engineering investigation and cost analysis into the five existing Tainter gates at the Sterling C. Robertson Dam established the Lake Limestone Gate Replacement Project. The project will extend the life of the existing dam. Project construction is on-going through the 2026 calendar year.

East Williamson County Regional Water System

The BRA has been actively engaged in groundwater development efforts in Williamson County. In 2020, the BRA completed its first Trinity aquifer groundwater well at the East Williamson County Regional Water System treatment plant adjacent to Lake Granger. The groundwater developed at this site will be conjunctively used with Lake Granger surface water to help supply the rapidly growing communities along the Interstate 35 and State Highway 130 corridors in Williamson County. Additional well sites are planned to be added in the future as water supply needs increase.



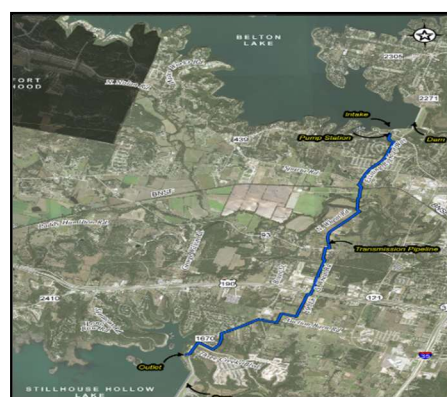
The Williamson County Regional Raw Water Line (WCRRWL), the water transportation pipeline operated by the BRA for three municipal customers in Williamson County, delivers water from Lake Stillhouse Hollow in Bell County to Lake Georgetown in Williamson County and is vital to meeting these customers' water needs during dry times.



The WCRRWL was in service for most of 2021, transferring approximately 33,000 acre-feet of water from Lake Stillhouse Hollow to Lake Georgetown. The WCRRWL pump station was originally constructed with a pumping capacity of about 27 million gallons per day (mgd) that was expanded to about 43 mgd approximately 10 years ago. In 2021, BRA began planning for the final phase of pumps that will take the system to its ultimate design capacity of roughly 55 mgd. The project is currently in the design phase.

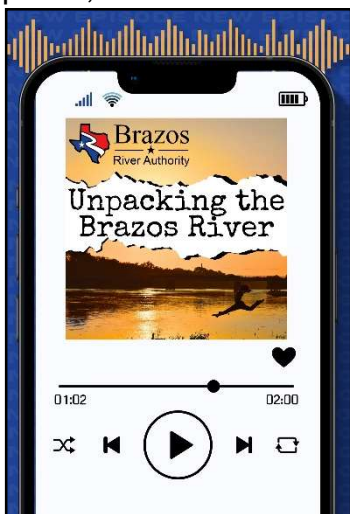
Belhouse Drought Preparedness Project

As part of the same system, an additional pipeline is planned to connect Lake Belton to Lake Stillhouse Hollow to help meet the growing water needs of customers that divert water from Lake Stillhouse Hollow. In 2022, the preliminary engineering design for the plan dubbed the Belhouse Drought Preparedness Project was completed. The first public meeting was held in the fall of 2022. The pipeline is expected to be operational in the next five to seven years.



Virtual Public Meetings: Brown Bag on the Brazos – Unpacking the Brazos River Podcast

In April 2021, following the success of live-streaming Board of Director's meetings for the public, GM/CEO David Collinsworth instituted regularly scheduled virtual town hall meetings to further improve organizational transparency and allow the public a forum to ask questions of BRA Management. The bi-monthly Brown Bag on the Brazos, held at noon via Teams Meetings, features topics of interest to both members of the public and BRA customers.



In September 2025, the BRA discontinued the Brown Bag on the Brazos, replacing it with the highly successful podcast "Unpacking the Brazos River," providing niche insights into the BRA, its lines of service, projects, and water-related topics. During FY 2026, the podcast ran across most major podcast directories, including Amazon Music, Spotify, Apple Podcasts, iHeartRadio and Pandora, producing 24 episodes of varying lengths from 24 to 50 minutes.

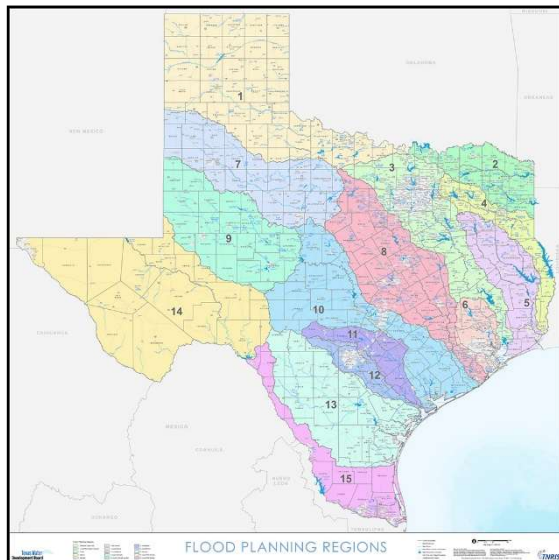
Allens Creek Reservoir

In May of 2022, the BRA finalized purchase of the Allens Creek Reservoir Project. In June 2022, TCEQ issued an order that authorized the BRA as the sole holder of Permit 2925B and in December of 2024, the TCEQ issued a Final Order extending the time to commence and complete construction of the reservoir to September 1, 2035, and September 1, 2040, respectively. Upon becoming sole owner of the project, BRA initiated site investigations to collect baseline information required for planning and permitting efforts. In March of 2026, BRA's Board of Directors approved a professional services agreement for the permitting and design activities needed for the entirety of the project. Once complete, the reservoir is anticipated to provide approximately 100,000 acre-feet of additional water supply to help support future water needs of the basin. The current projected cost of the project is \$700 million.



State Flood Planning

In 2019, the 86th Texas Legislature passed Senate Bill 8 directing the creation of the first-ever State Flood Plan for Texas to be prepared by the Texas Water Development Board that would follow a similar regionally driven "bottom-up" approach that's been used for water supply planning in Texas. Fifteen flood planning regions were established in late



2020 based on the state's major river basins. Two regions were formed within the Brazos River Basin: Region 7 - Upper Brazos Regional Flood Planning Group, which extends from the Texas-New Mexico border to just upstream of P.K.; and Region 8 – Lower Brazos Regional Flood Planning Group (Region 8 LBRFPG), which spans just upstream of P.K. downstream to the Gulf of Mexico at Freeport. The Region 8 LBRFPG designated the BRA to act as the group's administrative sponsor to apply for and receive financial assistance from the TWDB to develop the regional flood plan for the group.

In December 2022, the LBRFPG voted to adopt the first Regional Flood Plan and submitted the completed regional plan to the Texas Water Development Board in January 2023. The first State Flood Plan was adopted by the Texas Water Development Board on August 15, 2024.

Lake Granger Slope Stabilization Project

The first half of 2023 saw the construction and completion of a project to remediate erosion at the East Williamson County Regional Water Treatment intake at Lake Granger. Storage in the multi-purpose flood control reservoir had eroded the shoreline near the intake, posing a threat to the pump building.

Concrete Assessment and Service Life Extension Project (CASSLE)

The Concrete Assessment and Service Life Extension (CAASLE) Project to extend the life of Possum Kingdom Lake's Morris Sheppard Dam was completed in 2024. BRA implemented a Long-Term Structural Concrete Testing and Repair Program to evaluate and complete future concrete repairs.

Possum Kingdom Lake Spillway Pump and Piping Improvements Project

A project to assist with gate maintenance activities during low reservoir conditions at Possum Kingdom Lake was completed in 2025. The modifications and repairs enabled the continued provision of both cold and warm water to the Texas Parks and Wildlife Department's fish hatchery downstream of the Morris Sheppard Dam.

Lake Granbury Low-Flow Outlet Works Project

A project to replace, repair, and re-coat various components of the De Cordova Bend Dam Low Flow Outlet Works was completed in FY 2026. This project restored the capability to release smaller increments of water for environmental flow requirements and to pass inflows. This project also extends the service life of the six low-flow gates and appurtenances.

Possum Kingdom Pier Plate Walls Project

A critical project is ongoing at Morris Sheppard Dam to replace the pier plate walls and gate seals for each of the nine "bear trap" gates. The pier plate walls and gate seals create a watertight seal while the gates are stationary or in transit. This is the first time in the life of the dam that these components have been replaced. The Possum Kingdom Reservoir System Maintenance Unit (RSMU) is providing construction services under the supervision of an experienced engineering firm.

East Williamson County Regional Water System Re-rating

The BRA worked with our engineering consultant to create a plan to re-rate existing infrastructure at the East Williamson County Water Treatment Plant to increase treatment capacity by 1.5 million gallons per day (MGD). TCEQ approved the plan in 2024.

Williamson County Regional Raw Water Line (WCRRWL) Copper Ion Generator Project

A project to install a Copper Ion Generator at the Stillhouse Hollow Lake intake structure was completed in 2025 to mitigate zebra mussels. The Copper Ion Generator provides a dosing of copper solution into the feed pipes of the intake structure to destroy existing zebra mussels and prevent new growth. This project protects critical infrastructure from this invasive species, reducing maintenance costs and increasing reliability to meet customer needs.

PERFORMANCE MEASURES

The FY 2027 Annual Operating Plan represents the fifth year for the reporting of Performance Measures for the Brazos River Authority. The gathering and reporting of Performance Measures will be a dynamic process, with additional measures to be added in future years as the process is refined. The Performance Measures are being presented on an organization wide basis.

The performance measures in blue font indicate a hyperlink to BRA's website at [Brazos.org](https://www.brazos.org).

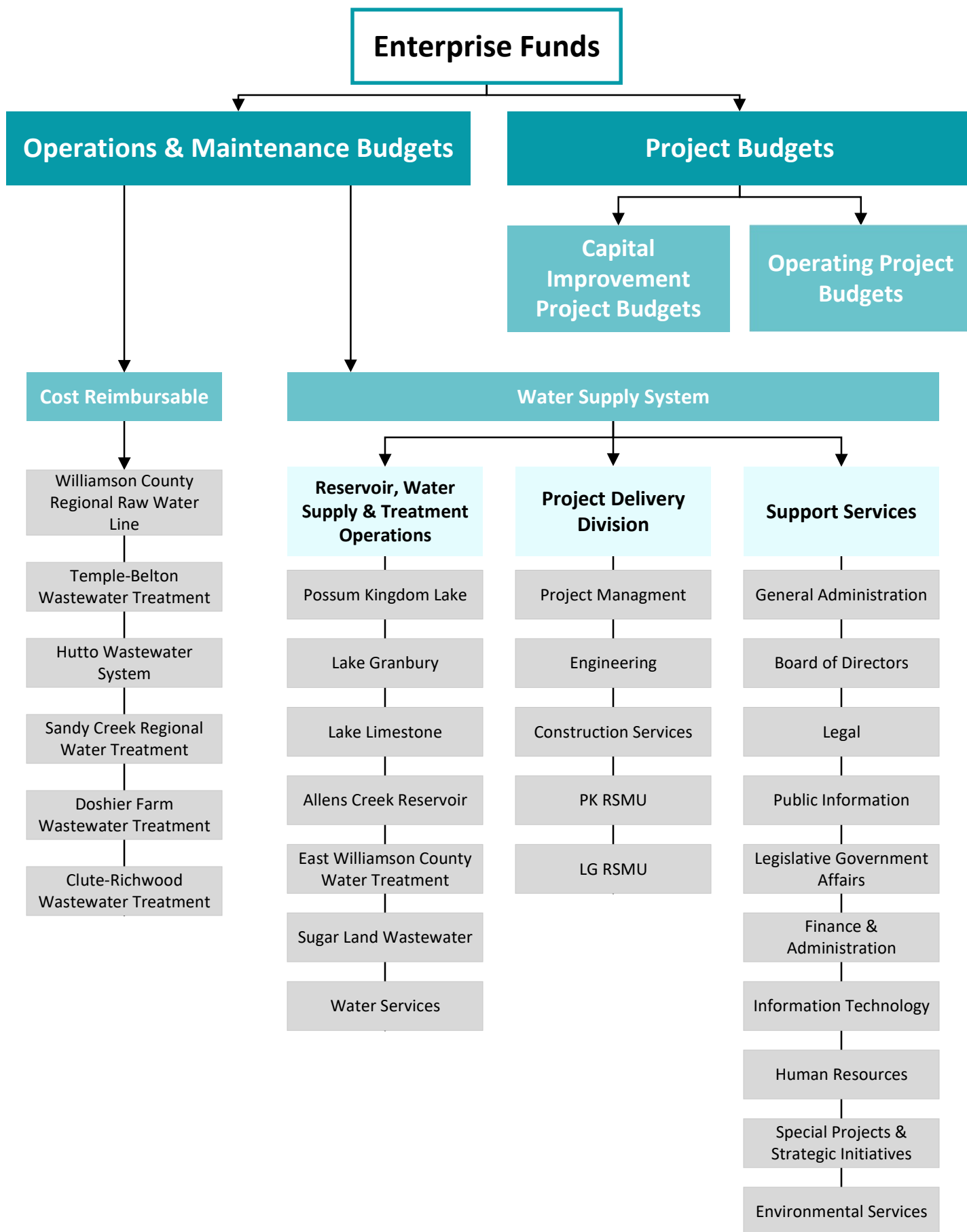
Function	Performance Measure	2025 Actual	2026 Projected	2027 Goal	Strategic Plan Goal
Executive	Board meeting minutes posted to BRA website within 30 days of approval	100%	100%	100%	Ensure a robust connection with our stakeholders
Executive	Board agendas posted in accordance with applicable law	100%	100%	100%	Ensure a robust connection with our stakeholders
Executive	BRA Brown Bag Virtual Town Hall Meetings Hosted through FY 2025/ New Semimonthly BRA Podcast Episodes Posted	5	24	24	Ensure a robust connection with our stakeholders
Executive	Quarterly Brazos Basin Newsletters published	4	4	4	Ensure a robust connection with our stakeholders
Executive	Water Supply Customer meetings hosted in the Upper, Central, or Lower Basins	2	2	2	Ensure a robust connection with our stakeholders
Administrative	Quarterly Financial Reports posted on BRA Transparency Website within three days of Board presentation	4	4	4	Ensure a robust connection with our stakeholders
Administrative	Quarterly Investment Reports posted on BRA Transparency website within three days of Board presentation	4	4	4	Ensure a robust connection with our stakeholders
Administrative	Building Facilities Service Request days to complete	2.8	2	3	Advance operational efficiency
Administrative	Percentage of CCR payments issued versus paper checks	37%	38%	>25%	Advance operational efficiency
Administrative	Percentage of Accounts Receivable Aging > 60 days	3.6%	5%	<10%	Advance operational efficiency
Administrative	Percentage of employees on Direct Deposit	100%	100%	100%	Advance operational efficiency
Social Media	Number of platforms utilized	6	6	6	Ensure a robust connection with our stakeholders
Social Media	Total number of followers	1,299,682	1,316,000	1,350,000	Ensure a robust connection with our stakeholders
Environmental	Clean Rivers Program Data Completion Rate	98.6%	97%	>95%	Protect the water resources we are entrusted with
Treatment Operations	Sugar Land North & South Plants sodium hypochlorite dosing within contract parameters	12.41 mg/l	12.0 mg/l	<13.0 mg/l	Manage water resources for the benefit of the basin
Treatment Operations	Sugar Land North & South Plants sodium bisulfite dosing within contract parameters	6.28 mg/l	6.3 mg/l	<10.3mg/l	Manage water resources for the benefit of the basin
Water Services	Provide weekly water usage and projected diversions to the Brazos Watermaster on a timely basis	100%	100%	100%	Protect the Water resources we are entrusted with



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FINANCIAL INFORMATION

Brazos River Authority Financial Structure



FINANCIAL OVERVIEW

Fund Type, Basis of Budgeting and Basis of Accounting

The Annual Operating Plan (AOP) serves as the foundation for the Brazos River Authority's (BRA's) financial planning and control. All of the financial activities included in the AOP are accounted for using Enterprise Funds, which are appropriate for business type undertakings where costs are recovered primarily through user charges. The BRA utilizes the full-accrual method for accounting. Under this method, revenues are recognized when they are earned and measurable, while expenses are recognized when they are incurred. The basis for preparing the budget is the same as the basis of accounting except for debt principal payments and capital outlay items, which are expensed in the budget but capitalized for accounting purposes. The BRA does not budget for depreciation.

Budget Structure

The BRA prepares, adopts and maintains two types of budgets within the AOP; Operations & Maintenance (O&M) Budgets and Project Budgets.

Individual O&M Budgets are adopted annually for each department/location. The O&M Budgets cover the recurring normal revenues and expenditures for the upcoming fiscal year based on the objectives set forth by each department. They also include small capital items such as vehicles, equipment and small improvement projects that can be completed during the fiscal year. The O&M Budgets are further classified as Cost Reimbursable or Water Supply System. Cost Reimbursable budgets include the BRA's operation and maintenance of customer owned treatment and water conveyance facilities under cost reimbursable contracts. The Water Supply System O&M budgets include all other operations.

There are two categories of Project Budgets: Operating Projects and Capital Improvement Projects. They are similar in that they can both be multi-year and are generally non-recurring, but Capital Improvement Projects are used to budget for the purchase/creation of major capital assets while Operating Projects are used to budget for studies/surveys/assessments, technology items and smaller capital purchases that are funded with current revenues.

The BRA plans for long-term goals and objectives using a 50-year planning horizon to coincide with the State Water Plans adopted by the Texas Water Development Board. The Project Budgets are the financial component of the 50-year planning process. As opposed to the O&M Budgets, which are for one year, the Project Budgets are for tasks that are expected to span a number of years or are non-recurring in nature.

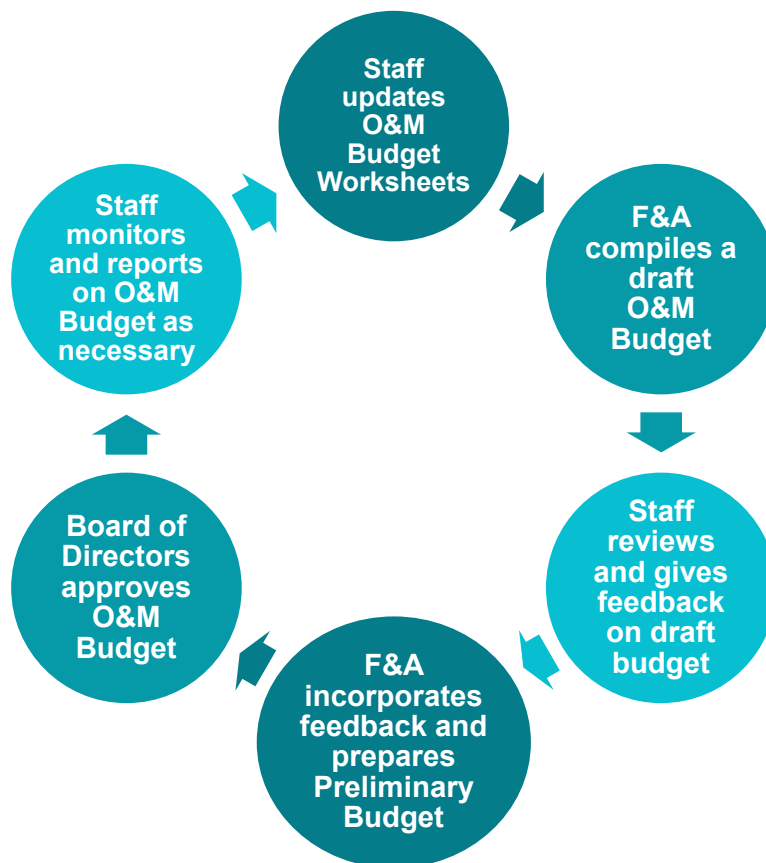
For presentation purposes, the O&M budgets are arranged by department. The Brazos River Authority is divided into three functional areas; 1) Reservoir, Water Supply and Treatment Operations ("Operations" for short), which is responsible for the operation and maintenance of BRA owned lakes, water conveyance, and water/wastewater treatment, 2) Project Delivery Division which is responsible for the planning and execution of Operating and Capital Projects, and 3) Support Services, which provide leadership, guidance, assistance, and information to the entire organization and to the public.

BUDGET PROCESS

The BRA's budget is prepared in accordance with applicable state laws, contractual obligations, and BRA policies. The BRA uses the state fiscal year, which begins September 1 and ends August 31. The budget document shows the anticipated revenues and expenses for the fiscal year and serves as a financial management tool for the Board of Directors and BRA staff.

In order to have an adopted budget in place by September 1 each year, the budget process must begin many months earlier.

Operations & Maintenance Budgets



In January, O&M Budget worksheets are made available to BRA departments. These worksheets contain prior year actual expenditures, prior year budget detail, and current year expenditure and budget amounts. The departments usually have about six weeks to update the worksheets.

While the Departments are preparing their budgets, the Finance & Administration Department (F&A) compiles personnel costs, insurance costs, debt service requirements, revenue projections, and other pertinent data for the upcoming year. When the departments return their requests, all of this data is combined to form a “first draft” O&M Budget.

F&A holds meetings, and with help from all the departments, the budgets are reviewed to assure that they adequately provide for the needs of the BRA while keeping the budget balanced and any increase in the System Rate to a minimum. All new requests are discussed with the Management Team. The results of these discussions are compiled to produce a Preliminary O&M Budget. BRA staff makes a Preliminary O&M Budget presentation to the Board of Directors at their May/June Board meeting.

After the May/June Board meeting, BRA holds a series of public meetings to update our customers on current issues and our proposed budget and System Rate.

Operating Project and Capital Improvement Project Budgets (Projects)

The information needed to compile the Project Budgets is captured using Project Budget Worksheets (PBW's). These worksheets contain all of the relevant information about the project, including a description, project manager, location, supporting documentation, proposed funding sources, estimated budget and estimated impacts to future O&M budgets.

The PBW's are the basis for the BRA's Long Range Financial Plan. The BRA tracks and updates an inventory of PBW's. As soon as staff identifies the need for a project, they complete a PBW and submit it to be considered for inclusion in the inventory. The PBW is then vetted by the Management Team and the General Manager/CEO. If approved, the PBW is added to the inventory. The PBW's are updated as needed and/or at least once a year during the budget process. A summary of proposed PBW expenditures for the upcoming fiscal year and the subsequent four years is included in the preliminary budget review that is presented to the Management Team and the General Manager/CEO. This PBW summary is reviewed and discussed by the Management Team and the General Manager/CEO and any changes are communicated back to the Finance & Administration Department.

Annual Operating Plan Approval

After all changes resulting from the staff reviews have been made, the final versions of the O&M Budget and the Project Budgets are compiled to create the proposed Annual Operating Plan (AOP). The AOP is presented to the Board of Directors in advance of their July Board meeting. BRA staff answers all questions and requests for clarification in advance of the meeting at which the Board of Directors adopts the budget.

Budget Tracking and Performance

Once the AOP has been adopted by the Board of Directors, it is published on the BRA website for reference by BRA staff and the general public. The O&M Budget worksheets and Project Budget worksheets are placed on an internal website so they can be viewed and referred to by all BRA staff. Each month the Finance & Administration Department produces a budget versus actual report for all the O&M and Project Budgets. These reports are also placed on the internal website for review and reference. Budget reports for O&M and Projects are presented to the Board of Directors on a quarterly basis.

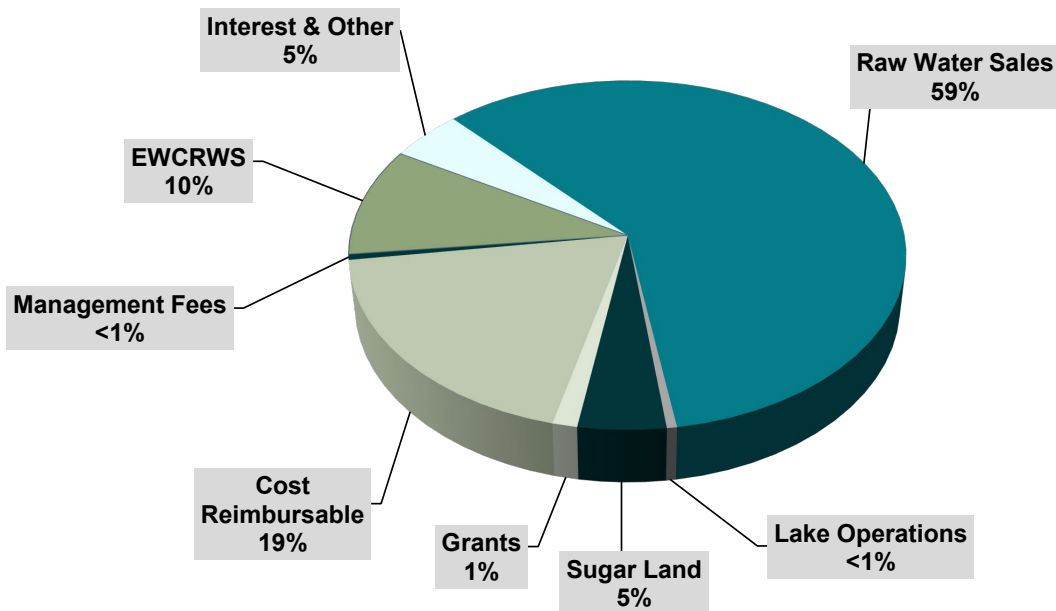


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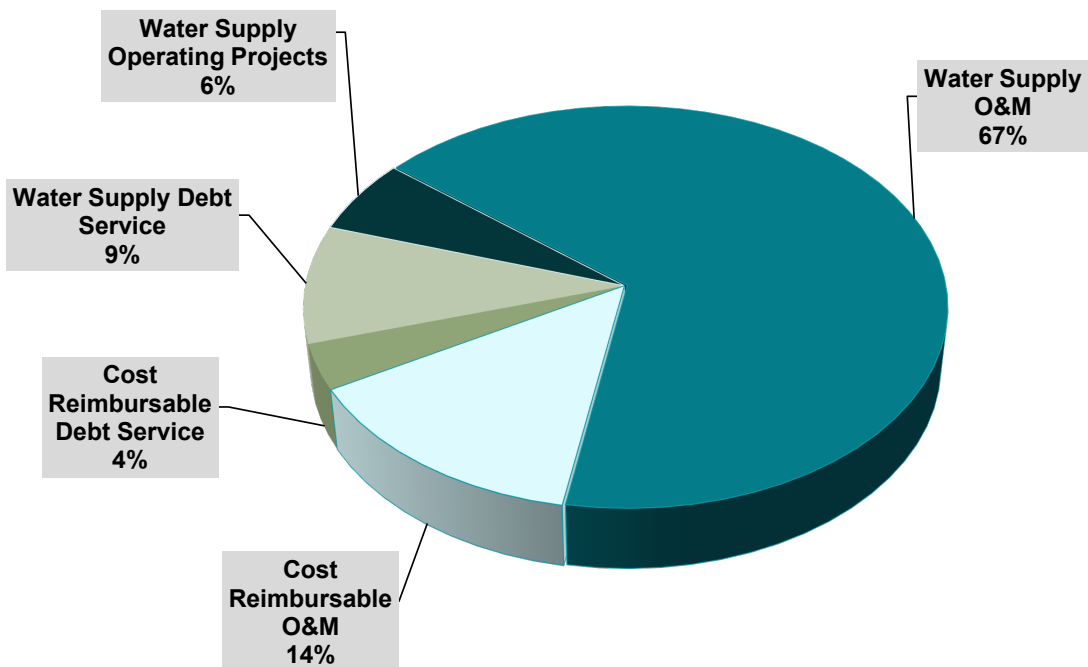
FUND SCHEDULES FY 2027

FY 2027 Operating Revenues & Expenses

FY 2027 Revenues



FY 2027 Expenses



All Lines of Business
Working Capital Summary
Fiscal Year 2027 Proposed Budget

	Water Supply	Cost Reimbursable	Total
Beginning Working Capital	\$ 103,563,804	\$ -	\$ 103,563,804
Revenues			
Raw Water Sales	63,986,974	-	63,986,974
Lake Operations	565,550	-	565,550
East Williamson County RWS	10,830,166	-	10,830,166
Sugar Land WW	4,947,298	-	4,947,298
Cost Reimbursable - Water Operations	-	175,423	175,423
Cost Reimbursable - Wastewater	-	10,582,763	10,582,763
Cost Reimbursable - Pipeline Operations	-	6,238,025	6,238,025
Grants/Stakeholder Funding	1,394,568	3,342,000	4,736,568
Management Fees	548,438	-	548,438
Interest Income	5,033,417	-	5,033,417
Miscellaneous	53,000	-	53,000
Total Revenues	87,359,411	20,338,211	107,697,622
Expenses			
Operations & Maintenance	64,389,343	13,471,844	77,861,187
Operating Projects	5,784,000	-	5,784,000
Debt Service	9,138,779	3,524,367	12,663,146
Total Expenses	79,312,122	16,996,211	96,308,333
Surplus/(Deficit) before CIP	8,047,289	3,342,000	11,389,289
Capital Improvement Projects (CIP)	(79,864,000)	(3,342,000)	(83,206,000)
Debt Funding	50,000,000	-	50,000,000
Ending Working Capital	\$ 81,747,093	\$ -	\$ 81,747,093

Water Supply System
Working Capital Summary
Fiscal Year 2025-2027 Comparison

	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Beginning Uncommitted Reserves	\$ 121,478,328	\$ 104,643,034	\$ 121,935,000	\$ 103,563,804
Revenues				
Raw Water Sales - System Rate	50,037,464	51,765,842	52,420,301	55,215,416
Raw Water Sales - Non-System Rate	8,779,567	8,254,638	8,571,179	8,771,558
East Williamson County RWS	10,377,113	10,112,873	10,658,639	10,830,166
Sugar Land Wastewater	4,330,958	5,109,107	4,867,415	4,947,298
Lake Operations	557,260	547,314	580,063	565,550
Grants & Local Funding	2,253,049	1,952,788	1,859,836	1,394,568
Management Fees	521,788	661,202	659,710	548,438
Interest Income	8,134,619	4,238,380	7,789,800	5,033,417
Miscellaneous	151,869	53,000	100,230	53,000
Total Revenues	85,143,687	82,695,144	87,507,173	87,359,411
Operating Expenses				
<u>Reservoir, Water Supply & Treatment Operations</u>				
Operations Management	996,094	956,751	945,054	1,068,497
Treatment Operations & Pipelines	417,036	389,508	392,859	435,327
Possum Kingdom Lake	8,808,623	11,594,553	11,155,660	11,255,988
Lake Granbury	3,666,301	5,094,133	4,959,643	4,954,620
Lake Limestone	3,013,017	4,041,856	3,869,935	4,463,209
Allens Creek Reservoir	528,980	681,632	571,572	737,112
East Williamson County RWS	3,344,423	3,533,675	3,412,016	3,878,227
Sugar Land WW	4,632,270	5,731,841	5,497,263	5,703,110
<u>Project Delivery Division</u>				
Project Delivery Division Management	1,147,081	1,249,793	1,236,110	1,409,743
Project Management	1,603,080	2,214,398	2,161,619	2,347,878
Engineering	1,882,736	1,860,548	2,330,411	2,756,986
Construction Services	628,724	867,904	891,993	993,979
<u>Water Services</u>				
Water Services	1,863,818	2,236,828	2,132,087	2,525,797
Federal Reservoirs	13,555,451	17,123,480	15,381,377	15,480,023
<u>Environmental Services</u>	3,817,258	4,434,112	4,386,701	5,051,691
<u>Special Projects & Strategic Initiatives</u>	710,284	905,729	889,506	1,327,156
<u>General & Administrative</u>				
Board of Directors	92,774	120,299	117,087	112,644
General Administration	1,290,549	1,324,398	1,318,435	1,404,737
Legal	1,264,962	1,805,272	1,650,008	2,042,034
Public Information	680,661	788,155	711,122	798,935
Legislative Government Affairs	389,666	763,118	619,040	754,001
Human Resources	1,591,574	1,714,971	1,686,181	1,940,966
Finance & Administration	2,397,795	2,626,559	2,636,079	3,052,023
Information Technology	3,358,298	3,999,960	4,001,917	4,370,996
<i>Less: General & Administrative allocated</i>	<i>(11,066,279)</i>	<i>(13,142,732)</i>	<i>(12,739,869)</i>	<i>(14,476,336)</i>
Subtotal	50,615,176	62,916,742	60,213,806	64,389,343
Debt Service				
East Williamson County RWS	2,537,751	2,538,319	2,538,319	2,537,150
Allens Creek Reservoir	1,936,314	1,934,322	1,934,322	1,932,267
New Debt	-	-	-	3,221,439
Federal Reservoirs	1,449,010	1,447,922	1,447,922	1,447,923
Subtotal	5,923,075	5,920,563	5,920,563	9,138,779
Operating Projects	4,778,134	5,715,000	4,314,000	5,784,000
Total Expenses	61,316,385	74,552,305	70,448,369	79,312,122
Surplus/(Deficit) before CIP	23,827,302	8,142,839	17,058,804	8,047,290
Less: Capital Improvement Projects	26,310,942	97,877,248	35,430,000	79,864,000
Audit Adjustments	2,940,312	-	-	-
Plus: Debt Funding	-	33,000,000	-	50,000,000
Ending Uncommitted Reserves	\$ 121,935,000	\$ 47,908,625	\$ 103,563,804	\$ 81,747,093

Cost Reimbursable Operations Working Capital Summary Fiscal Year 2025-2027 Comparison

	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Operating Revenues				
WCRRWL	\$ 2,199,583	\$ 3,082,983	\$ 2,954,081	\$ 2,713,658
T-B WWTP	2,856,980	3,347,633	3,171,172	3,485,601
Doshier Farm	2,192,329	2,584,148	2,602,598	3,028,961
Hutto	2,156,435	2,527,925	2,495,536	2,658,995
Sandy Creek	2,137,470	2,713,970	3,161,577	175,423
Clute	876,969	1,266,051	1,173,801	1,409,206
Debt Service Revenues				
WCRRWL	3,026,600	3,039,700	3,039,700	3,524,367
Capital Project Funding				
Local Stakeholder Funding	596,720	3,978,000	3,382,000	3,342,000
Total Revenues	16,043,086	22,540,411	21,980,465	20,338,211
Operating Expenses				
WCRRWL	2,199,583	3,082,983	2,954,081	2,713,658
T-B WWTP	2,856,980	3,347,633	3,171,172	3,485,601
Doshier Farm	2,192,329	2,584,148	2,602,598	3,028,961
Hutto	2,156,435	2,527,925	2,495,536	2,658,995
Sandy Creek	2,137,470	2,713,970	3,161,577	175,423
Clute	876,969	1,266,051	1,173,801	1,409,207
Subtotal	12,419,764	15,522,711	15,558,765	13,471,846
Debt Service Expenses				
WCRRWL	3,026,600	3,039,700	3,039,700	3,524,367
Capital Improvement Projects				
WCRRWL Copper Ion Generator	2,645	-	-	-
WCRRWL Phase 3 Pumps	594,075	3,978,000	3,382,000	3,342,000
Total Expenses	16,043,086	22,540,411	21,980,465	20,338,211
Surplus/(Deficit)	\$ -	\$ -	\$ -	\$ -

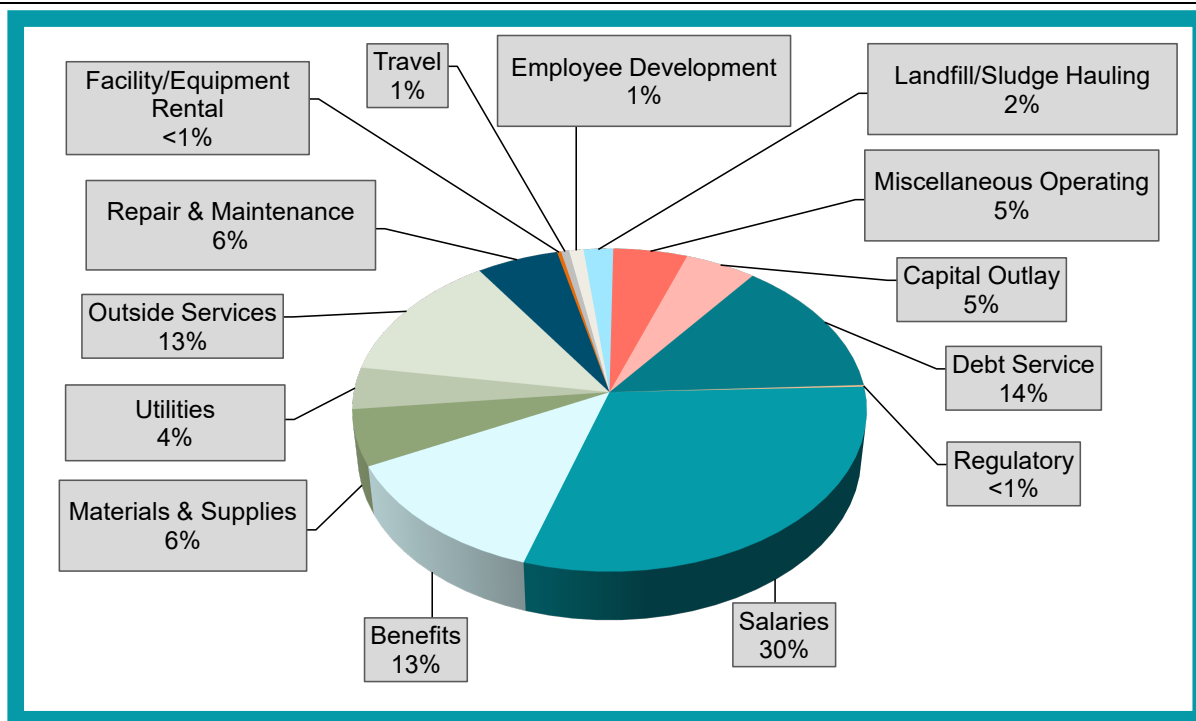


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Total Operating Expenditures

Detail by Expense Category

FY 2027



	Fiscal Year 2025 Actual	Fiscal Year 2026 Budget	Fiscal Year 2026 Projected	Fiscal Year 2027 Proposed	% Change FY 2026 to FY 2027 Budget
Salaries	\$ 22,487,273	\$ 25,945,545	\$ 25,556,815	\$ 27,790,393	7.11%
Benefits	8,814,484	11,158,110	11,017,322	11,738,117	5.20%
Materials & Supplies	3,658,432	5,382,725	4,542,001	5,134,951	-4.60%
Utilities	3,108,173	4,235,874	4,319,473	3,826,017	-9.68%
Outside Services	11,241,961	14,088,337	12,139,106	11,988,894	-14.90%
Repair & Maintenance	4,069,499	5,338,356	4,889,083	5,225,589	-2.11%
Facility/Equipment Rental	277,057	301,054	398,898	257,274	-14.54%
Travel	323,901	550,033	437,276	514,684	-6.43%
Employee Development	467,049	898,174	704,847	919,168	2.34%
Regulatory	147,372	162,934	141,380	149,799	-8.06%
Landfill/Sludge Hauling	1,696,259	1,995,516	2,072,528	1,886,463	-5.46%
Miscellaneous Operating	2,974,092	4,938,030	4,852,140	4,738,009	-4.05%
Capital Outlay	3,714,012	4,940,354	5,625,845	4,543,000	-8.04%
Debt Service	8,952,165	8,966,863	8,966,863	12,669,846	41.30%
Total Operating Expenses	71,931,729	88,901,906	85,663,577	91,382,204	2.79%
Operating Projects	4,778,134	5,715,000	4,314,000	5,784,000	1.21%
Expenses out to Capital Projects	52,886	(1,502,189)	(930,743)	(857,869)	-42.89%
Net Operating Expenses	\$ 76,762,749	\$ 93,114,716	\$ 89,046,834	\$ 96,308,333	3.43%

Salaries	Increasing due to merit and ECI increases and also the addition of four full-time positions, two part-time positions converting to full-time
Benefits	Increase in health insurance premiums
Utilities	Decreasing as the Sandy Creek Plant will be operated by the City of Leander as of October 1
Outside Services	Decrease in O&M charges for storage in Corps of Engineers lakes
Facility/Equipment Rental	Decrease in equipment rental for capital projects at treatment facilities
Regulatory	Decreasing as one-time re-certification fee from FY 26 was removed
Capital Outlay	Decrease in overall capital outlay purchases, see detail in Tab 16
Debt Service	Increase includes current and new debt issuance obligations



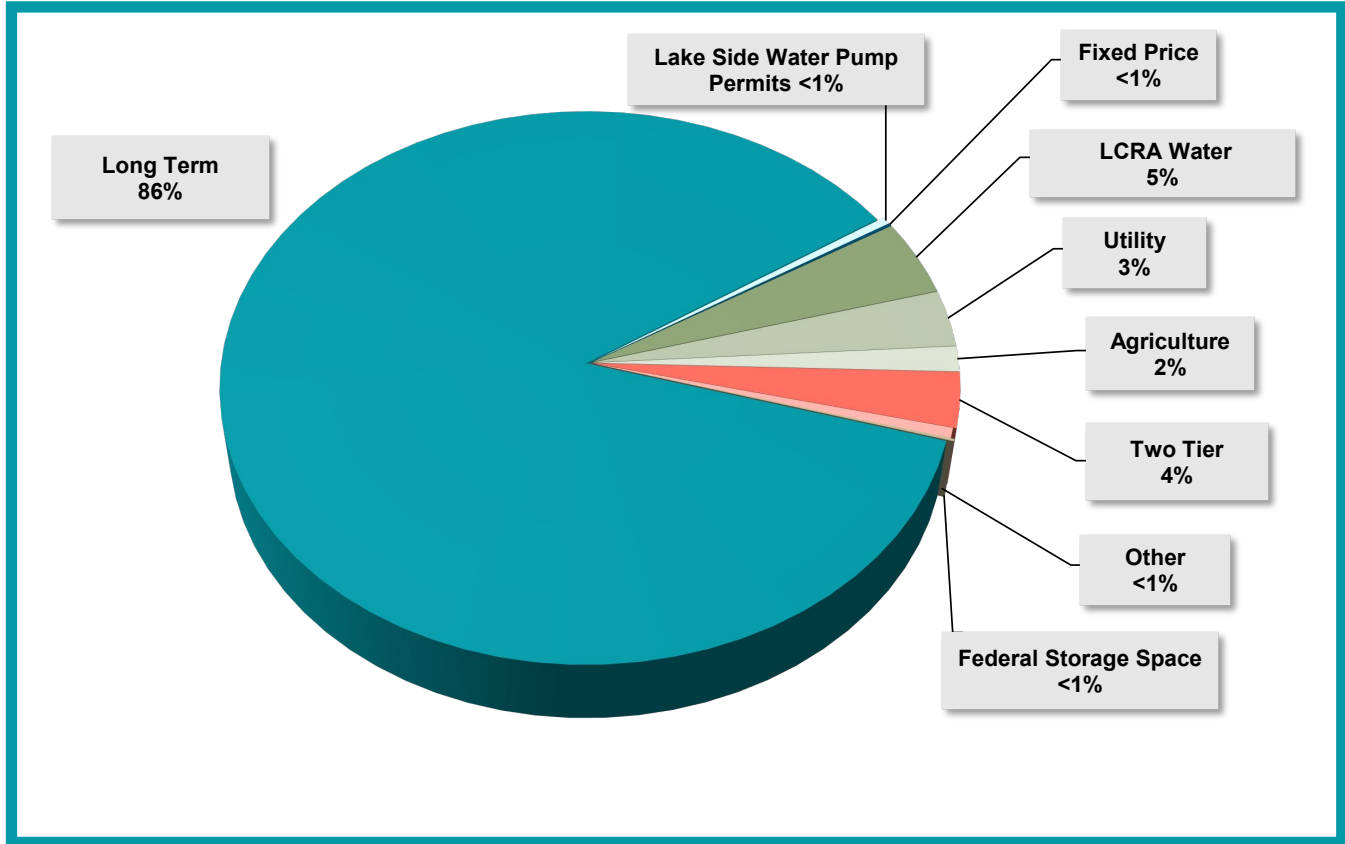
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REVENUE DETAIL

Water Sales Revenue

Detail by Type of Contract

FY 2027

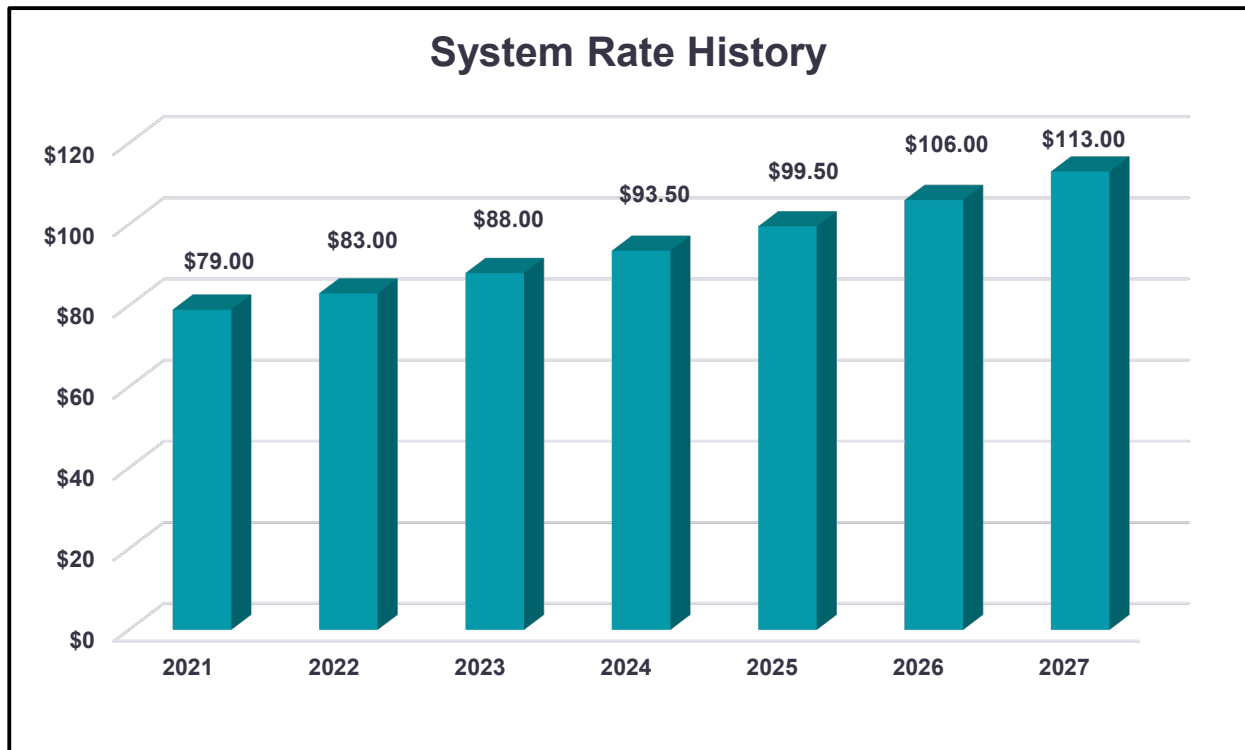


	Fiscal Year 2025 Actual	Fiscal Year 2026 Budget	Fiscal Year 2026 Projected	Fiscal Year 2027 Proposed
Raw Water Sales - System				
Long Term	\$ 48,377,699	\$ 51,765,842	\$ 51,765,839	\$ 55,215,416
Short Term	1,659,765	-	654,462	-
Total Raw Water Sales - System	50,037,464	51,765,842	52,420,301	55,215,416
Raw Water Sales - Non-System				
Fixed Price	171,383	102,482	103,395	101,525
Two Tier	1,940,282	1,955,184	2,033,117	2,058,260
LCRA Water	2,191,621	2,483,173	2,236,817	2,827,770
Utility	2,479,512	2,104,512	2,104,512	2,104,512
Agriculture	1,275,347	883,796	1,360,976	942,160
Other	378,197	374,856	382,833	379,444
Private Contracts	257,614	264,225	264,843	273,201
Federal Storage Space	85,610	86,410	84,686	84,686
Total Raw Water Sales - Non-System	8,779,567	8,254,638	8,571,179	8,771,558
TOTAL WATER SALES REVENUE	\$ 58,817,031	\$ 60,020,480	\$ 60,991,480	\$ 63,986,974

System Water Rate Calculation

FY 2026 and 2027

	FY 2026 Budget	FY 2027 Proposed
Water Supply Expenses		
Water Supply O&M Expenditures	\$ 63,399,891	\$ 64,389,343
Water Supply Debt Service (subject to coverage)	4,472,641	7,690,856
Water Supply Debt Service (not subject to coverage)	1,447,922	1,447,923
Operating Project Expenditures	5,715,000	5,784,000
Total Expenditures	75,035,454	79,312,122
Less:		
Non-System Water Revenues	8,254,638	8,771,558
Other Water Supply Revenues	22,674,664	23,372,438
Total Non-System Revenues	30,929,302	32,143,996
Plus:		
Debt Coverage Requirement (1.3 ratio)	1,341,792	2,307,257
Rate Stabilization Fund	6,300,000	5,775,000
Total Coverage and Reserve	7,641,792	8,082,257
System Water Revenue Requirement	\$ 51,747,944	\$ 55,250,383
Total System Water Billing Units (acre feet)	488,357	488,632
System Rate (System Rate Revenue Requirement divided by the number of System Rate Units)	\$106.00	\$113.00



Long Term Raw Water Billing Units
Contract Type and Water Sales Revenue Assumptions
FY 2026 and 2027

	FY 2026			FY 2027		
	Units	Avg Price	%	Units	Avg Price	%
System Rate	488,357	\$ 106.00	67%	488,632	\$ 113.00	68%
Agriculture	11,911	\$ 74.20	2%	11,911	\$ 79.10	2%
Two-Tier	98,999	\$ 19.75	14%	98,999	\$ 20.79	14%
Other Fixed Price	2,784	\$ 36.81	<1%	2,509	\$ 40.46	<1%
Electric Utility	97,000	\$ 21.70	13%	97,000	\$ 21.70	13%
Sub-Total	699,051		96%	699,051		96%
Colorado Basin	24,700	\$ 100.53	3%	24,700	\$ 114.49	3%
Total	723,751		100%	723,751		100%

The Brazos River Authority's main source of revenue is the sale of raw water to municipal, industrial and agricultural customers throughout the Basin. The raw water is sold in units called acre-feet; one acre-foot is equal to 325,851 gallons of water, which is enough water to cover one acre of ground to a depth of one foot. The Brazos River Authority projects 723,751 acre feet is to be sold for FY 2027. Raw Water contracts are divided into two categories, System Rate and Non-System Rate. There are five sub-categories of Non-System Rate water contracts, which are detailed below.

System Rate – the System Rate contracts are “take or pay” contracts, which mean the customer pays the same rate for all units under contract, whether they are used or not. The System Rate is re-set each year based on a net revenue requirement, which is the difference between the budgeted expenditures of the Water Supply System and the revenues provided by other sources, divided by the number of units under contract at the System Rate.

Agriculture – water purchased for agricultural purposes. The rate for this type of contract is set at 70% of the approved System Rate.

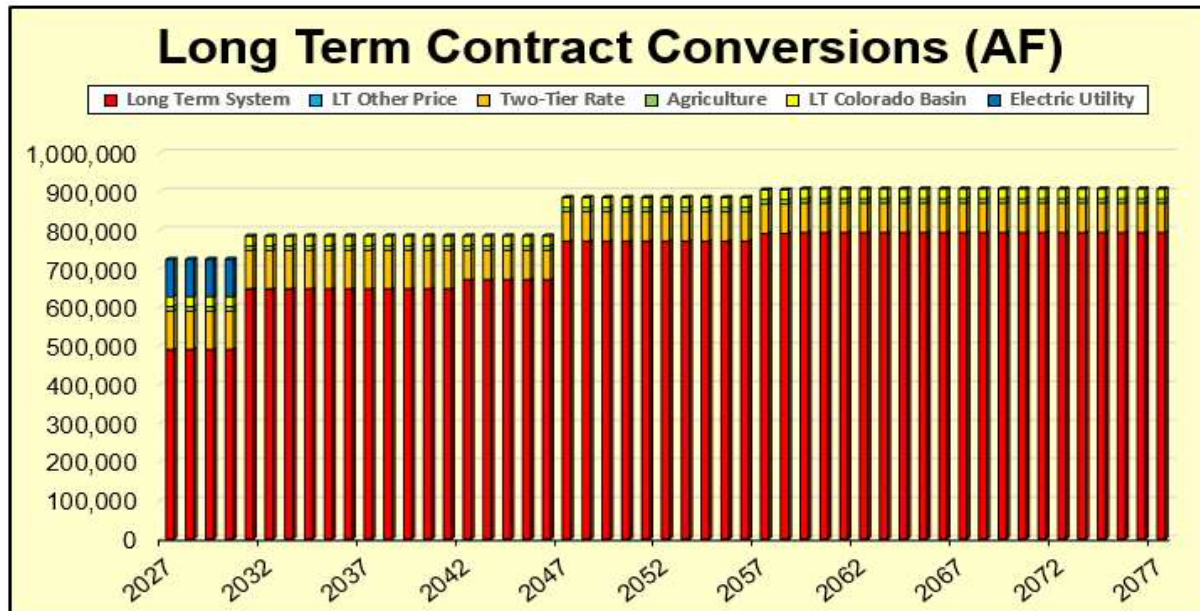
Two-Tier – these contracts charge the customer one rate for water that is used (election price) and another rate for water that is reserved (option price). The election price is twice the option price. The rates are adjusted each year based on the Consumer Price Index (CPI).

Electric Utility – these are set rate contracts with utility companies, mainly to provide cooling water for electric generation. As these contracts expire, they are being replaced with System Rate contracts.

Other Fixed Rate – these are older contracts prior to the establishment of the System Rate. The majority are adjusted on a five year cycle by a calculation based on the CPI, while others are locked at fixed rates until expiration. As these contracts expire, they are being replaced with System Rate contracts.

Colorado Basin – BRA is contracted with the Lower Colorado River Authority (LCRA) for 25,000 acre feet of Colorado basin water for three customers in Williamson County. These customers pay a rate that ranges from slightly higher than BRA's System Rate to the full LCRA rate.

The graph below represents the expected mix of long term raw water contracts over the next 50 years. The 60,000 AF increase in FY 2031 is due to the expected completion of the Lake Whitney Reallocation. In 2047 the Allens Creek Reservoir is expected to be complete, which will make 99,650 AF of new water available. An additional 20,000 AF is projected in FY 2057 from the Lake Somerville Augmentation project.



Water Sales Revenue Assumptions

- All contracts are adjusted in accordance with applicable contract provisions
- System Rate Contracts
 - FY 2027 System Rate is \$113.00 per acre-foot, a 6.6% increase over FY 2026
 - The increase in Billing Units is due the conversion of several Fixed Price water contracts to System Rate
- Agriculture
 - FY 2027 Agriculture Rate is \$79.10 per acre-foot, a 6.6% increase over FY 2026
- Two-Tier contracts
 - The average rate for Two-Tier is \$20.79 per acre-foot, a 5.3% increase over FY 2026
- Other Fixed Price Contracts
 - Decrease in Billing Units is due to the conversion of an expiring contract to System Rate.
 - The increase in Average Price is due to the remaining Fixed Price contracts being for a higher rate than the ones that expired
- Electric Utility Contracts
 - The rate increased in FY 24 per the five year cycle
- Colorado Basin Water
 - Water purchased from LCRA at an average of \$114.49 per acre-foot

Brazos River Authority

FY 2027 Budget

Management Fees

The Brazos River Authority (BRA) operates various water treatment, wastewater treatment and raw water pipeline facilities through contracts with local governmental entities. These contracts are set up on a cost-reimbursable basis, meaning that the customers pay the actual operation, capital, and debt costs for the facilities. These contracts provide for the payment of a Management Fee to the BRA. The Management Fee is recognized as a revenue for the Water Supply System and helps to offset the System Rate.

Variances between actual and budgeted Management Fees directly correlates with variances in actual and budgeted expenditures, due to the fact that all of the Management Fees are based on percentages of O&M and debt expenses.

	Fiscal Year 2025 Actual	Fiscal Year 2026 Budget	Fiscal Year 2026 Projected	Fiscal Year 2027 Proposed
Temple-Belton Operations	\$ 79,441	\$ 93,979	\$ 88,826	\$ 97,518
Doshier Farm Operations	59,416	71,224	66,462	85,469
Hutto Operations	107,822	127,649	124,777	132,950
Sandy Creek Operations	106,873	135,699	158,079	8,771
WCRRWL Operations	109,252	154,149	147,674	135,648
Clute Operations	43,848	63,303	58,690	70,460
O&M Management Fees	506,652	646,003	644,508	530,816
WCRRWL Debt	15,136	15,199	15,202	17,622
Debt Management Fees	15,136	15,199	15,202	17,622
Total Management Fees	\$ 521,788	\$ 661,202	\$ 659,710	\$ 548,438

Brazos River Authority
Water Supply System
Summary of Grants & Stakeholder Funding
FY 2027

Project Name	Funding Source	FY 2025 Actual	FY 2026 Budgeted	FY 2026 Projected	2027 Proposed
O&M Budget					
Clean Rivers Program	State	\$ 498,129	\$ 474,088	\$ 474,088	\$ 474,088
Region 8 Lower Brazos Regional Flood Planning	State	803,465	375,350	728,368	752,400
Brazos G Regional Water Plan	State	951,455	1,103,350	657,380	168,080
Total O&M Budget Grant Funding		2,253,049	1,952,788	1,859,836	1,394,568
Capital Improvement Projects - Stakeholder Funded					
WCRRWL Phase 3 Pumps	Local	1,509,188	3,978,000	3,382,000	3,342,000
WCRRWL Copper Ion Generator	Local	45,841	-	-	-
Total Capital Projects Grant Funding		1,555,029	3,978,000	3,382,000	3,342,000
Total Grants & Local Funding		\$ 3,808,078	\$ 5,930,788	\$ 5,241,836	\$ 4,736,568



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FIVE-YEAR FINANCIAL FORECAST ASSUMPTIONS AND OVERVIEW

Water Supply System

Five-Year Financial Forecast

FY 2027 - FY 2031

The Brazos River Authority has developed and utilizes a long-range financial plan (LRFP) model to predict the effects of future events on the financial health of the organization.

Revenue

Raw Water Sales

The chart below illustrates the assumptions regarding the number and composition of total water supply billing units for the next five years. Billing Units are expressed in acre-feet (AF). The model does not include any billing units for Interruptible Water contracts, due to the uncertain nature of the amount of Interruptible Water that may be available for sale at any given time.

Contract Type	Billing Units in Acre Feet				
	2027	2028	2029	2030	2031
System Rate	488,632	489,180	489,180	489,180	646,180
Agriculture	11,911	11,911	11,911	11,911	11,911
Two-Tier	98,999	98,999	98,999	98,999	98,999
Other Fixed Rate	2,509	1,961	1,961	1,961	1,961
Utilities	97,000	97,000	97,000	97,000	-
Colorado Basin	24,700	25,000	25,000	25,000	25,000
Total Billing Units (AF)	723,751	724,051	724,051	724,051	784,051

System Rate - the model assumes that all expiring non-agriculture water contracts will convert to System Rate contracts. The increase from 2027 to 2028 is the conversion of 548 AF of expiring Other Fixed Rate contracts to System Rate contracts. The increase from 2030 to 2031 is the conversion 97,000 AF of expiring Utilities contracts to System Rate contracts and 60,000 AF of new water from the Lake Whitney Reallocation.

Agriculture - the model assumes that all long term Agriculture contracts will renew as Agriculture contracts when they expire.

Two-Tier - the model assumes that all Two-Tier contracts will convert to System Rate contracts if and when they expire.

Other Fixed Rate - the model assumes that all Fixed Rate contracts will convert to System Rate contracts when they expire. This is the reason for the decrease in Fixed Rate billing units from 2027 to 2028.

Electric Utility - the model assumes that all Electric Utility contracts will convert to System Rate contracts when they expire. The 97,000 AF currently in Electric Utility contracts is scheduled to expire in 2030.

Colorado Basin - For 2027 the model includes water currently under contract and the entire 25,000 AF of Colorado Basin for future years. The model also assumes all of the water will renew when it expires.

Other Revenues

East Williamson County RWS - the model assumes conservative increases in the base flows for each of the three existing customers.

All other revenues are adjusted based on historical performance.

O&M Expenses

O&M expenses are itemized by cost category and escalated using the historical 10 year rolling average of the following indices :

Salaries, Direct Labor, Benefits, Outside Services, Overhead, and Employee Development (Employment Cost Index (ECI), State and Local Government, Total Compensation, All Workers, plus Merit Pool)	5.50%
Materials and Supplies (CPI - Dallas/FT Worth/Arlington -Other goods and services, all urban consumers, not seasonally adjusted)	3.28%
Utilities (CPI - Dallas/FT Worth/Arlington -Fuels & Utilities, all urban consumers, not seasonally adjusted)	4.02%
Repairs & Maintenance (CPI - Dallas/FT Worth/Arlington -Services, all urban consumers, not seasonally adjusted)	4.30%
Rent, Travel, Regulatory, Landfill/Sludge Disposal, Miscellaneous Operating (PPI Commodity Data for Industrial Commodities, not seasonally adjusted)	3.80%
Capital Outlay (PPI Industry sub-sector data for Machinery Manufacturing, not seasonally adjusted)	3.98%

Additional O&M Expenses related to the construction or acquisition of new operations is included in the model based on the anticipated year of completion for the Project and the O&M cost estimates included in the Project Budget.

Projects

Operating Projects and Capital Improvement Project costs are layered into the model based on the anticipated project schedule and funding source. Refer to Tab 12 "Capital Improvement Projects" and Tab 13 "Operating Projects" for details.

Brazos River Authority Water Supply System Five-Year Financial Forecast

	Proposed 2027	Forecast 2028	Forecast 2029	Forecast 2030	Forecast 2031
Beginning Working Capital	\$ 103,563,804	\$ 81,747,093	\$ 57,935,322	\$ 51,670,531	\$ 45,598,244
Revenues					
Raw Water Sales - System	55,215,416	59,190,780	63,837,990	68,485,200	97,573,180
Raw Water Sales - Non-System	8,771,558	8,225,062	8,359,806	8,568,557	6,544,151
East Williamson County RWS	10,830,166	11,155,546	11,490,212	14,793,648	15,237,457
Sugar Land	4,947,298	5,103,316	5,264,465	5,430,921	5,602,865
Lake Operations	565,550	571,206	576,918	582,687	588,514
Grants	1,394,568	1,450,351	1,508,365	1,568,699	1,631,447
Management Fees	548,438	544,912	550,209	555,559	560,963
Interest & Other Income	5,086,417	2,689,768	1,946,264	2,920,125	1,845,266
Rate Stabilization Fund	-	11,000,000	15,000,000	15,000,000	-
Total Revenues	87,359,411	99,930,939	108,534,229	117,905,396	129,583,843
Expenses					
Possum Kingdom Lake	11,255,988	11,827,828	12,429,240	13,061,775	13,727,065
Lake Granbury	4,954,620	5,205,449	5,469,192	5,746,523	6,038,150
Lake Limestone	4,463,209	4,691,802	4,932,285	5,185,285	5,451,461
Allens Creek	737,112	777,151	819,371	863,892	910,840
East Williamson County RWS	3,792,277	3,965,289	4,146,488	4,336,275	4,535,068
Sugar Land	5,703,110	5,956,980	6,222,600	6,500,531	6,791,364
Trinity Groundwater Wells	85,950	89,628	93,465	97,468	101,646
Federal Reservoirs & Water Contracts	15,480,023	16,253,875	17,067,323	17,922,433	18,821,377
Project Delivery Division	7,508,586	7,900,853	8,313,807	8,748,549	9,206,235
Operations	1,503,824	1,580,641	1,661,406	1,746,322	1,835,604
Water Services	2,525,797	2,660,441	2,802,302	2,951,767	3,109,246
Environmental Services	5,051,691	5,314,402	5,590,942	5,882,044	6,188,482
Planning Services	1,327,156	1,396,966	1,470,480	1,547,896	1,629,421
Operating Projects	5,784,000	3,030,000	2,316,000	3,082,000	5,067,000
Debt Payments (P&I) (Not Subject to Coverage) (1)	1,447,923	1,195,112	1,195,112	1,195,112	1,195,112
Total Expenses	71,621,266	71,846,417	74,530,013	78,867,871	84,608,071
Revenue Available to Meet Coverage Test	15,738,145	28,084,522	34,004,215	39,037,525	44,975,772
Debt Payments (P&I) (Subject to Coverage)	(7,690,856)	(21,583,491)	(24,627,006)	(28,817,811)	(33,318,846)
Net Surplus/(Deficit)	8,047,290	6,501,031	9,377,209	10,219,713	11,656,926
Capital Infrastructure Programs	(79,864,000)	(238,001,000)	(69,642,000)	(66,292,000)	(77,289,000)
Bond Proceeds	50,000,000	218,688,199	69,000,000	65,000,000	70,000,000
Rate Stabilization Reserves Utilized	-	(11,000,000)	(15,000,000)	(15,000,000)	-
Ending Working Capital	\$ 81,747,093	\$ 57,935,322	\$ 51,670,531	\$ 45,598,244	\$ 49,966,170
System Rate Projection					
System Rate	\$ 113.00	\$ 121.00	\$ 130.50	\$ 140.00	\$ 151.00
Percentage Increase	6.60%	7.08%	7.85%	7.28%	7.86%
System Billing Units in Acre Feet	488,632	489,180	489,180	489,180	646,180
Coverage Information					
Revenue Available to Meet Coverage Test	\$ 7,690,856	\$ 21,583,491	\$ 24,627,006	\$ 28,817,811	\$ 33,318,846
Debt Service Subject To Coverage	\$ 15,066,530	\$ 28,084,522	\$ 34,004,215	\$ 39,037,525	\$ 44,975,772
Calculated Coverage Ratio	2.0	1.3	1.4	1.4	1.3
Required Coverage Ratio	1.3	1.3	1.3	1.3	1.3
Coverage Test Met?	Yes	Yes	Yes	Yes	Yes
Reserve Requirements					
90 Day Working Capital	\$ 15,876,824	\$ 16,673,747	\$ 17,511,510	\$ 18,392,242	\$ 19,318,182
Contingency Reserve	5,500,000	5,500,000	5,500,000	5,500,000	5,500,000
Self Insurance Reserve	500,000	500,000	500,000	500,000	500,000
Total Reserve Requirements	\$ 21,876,824	\$ 22,673,747	\$ 23,511,510	\$ 24,392,242	\$ 25,318,182
Reserve Requirement Test Met?	Yes	Yes	Yes	Yes	Yes
Rate Stabilization Reserves	59,870,268	35,261,576	28,159,021	21,206,002	24,647,988
Balanced Budget					
Revenues	\$ 87,359,411	\$ 99,930,939	\$ 108,534,229	\$ 117,905,396	\$ 129,583,843
Expenses	\$ 79,312,121	\$ 93,429,908	\$ 99,157,020	\$ 107,685,682	\$ 117,926,917
Balanced Budget Test Met?	Yes	Yes	Yes	Yes	Yes



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RESERVOIR, WATER SUPPLY, & TREATMENT OPERATIONS



Description

The Reservoir, Water Supply, & Treatment Operations department includes all Brazos River Authority (BRA) reservoir, water supply, water treatment, and pipeline operations. The BRA reservoirs are Possum Kingdom Lake, Lake Granbury, and Lake Limestone. Treatment services are provided under contract operations for nine wastewater treatment plants (Temple-Belton, Doshier Farm, Hutto Central, Hutto South, Sugar Land North, Sugar Land South, Sugar Land Greatwood, Sugar Land New Territory, and Clute-Richwood) and one potable water treatment plant (Sandy Creek). The BRA's East Williamson County Regional Water System (EWCWRS), which provides potable water to the City of Taylor, the Jonah Water Special Utility District, and the Lone Star Regional Water Authority, also operates within this department. Pipeline operations include the Williamson County Regional Raw Water Line, and the raw and treated water pipelines associated with the EWCWRS. The Water Services group manages water supply in the three BRA reservoirs and eight U.S. Army Corps of Engineers' reservoirs, including Lakes Proctor, Belton, Stillhouse Hollow, Georgetown, Granger, Whitney, Aquilla, and Somerville.

Major Initiatives

- Managing the BRA reservoirs, water supply system, and customer contracts.
- Safe, reliable operation of water treatment plants and pipelines.
- Development of new water supply and infrastructure projects.
- Infrastructure expansion projects needed to meet rapid growth.



RESERVOIR, WATER SUPPLY, & TREATMENT OPERATIONS

Description

Reservoir, Water Supply, & Treatment Operations (RWSTO) provides executive management and leadership for operation of the three Brazos River Authority (BRA)-owned reservoirs, the Water Services Department, and all BRA water treatment and pipeline operations. The Water Services Department manages water supply operations, including BRA customer contracts, new water supply development projects, U.S. Army Corps of Engineers' water supply storage contracts, water supply releases and diversions, reservoir accounting, water right permit compliance, flood operations, regional water planning, and regional flood planning. Water treatment includes contract operation and maintenance at nine wastewater treatment plants, one potable water treatment plant, and the BRA-owned East Williamson County Regional Water System (EWCWRS). Industrial pretreatment and stormwater discharge programs are also included within water treatment operations. Pipeline operations include the 28-mile Williamson County Regional Raw Water Line, and the raw and treated water delivery pipelines associated with the EWCWRS.

Accomplishments for 2026

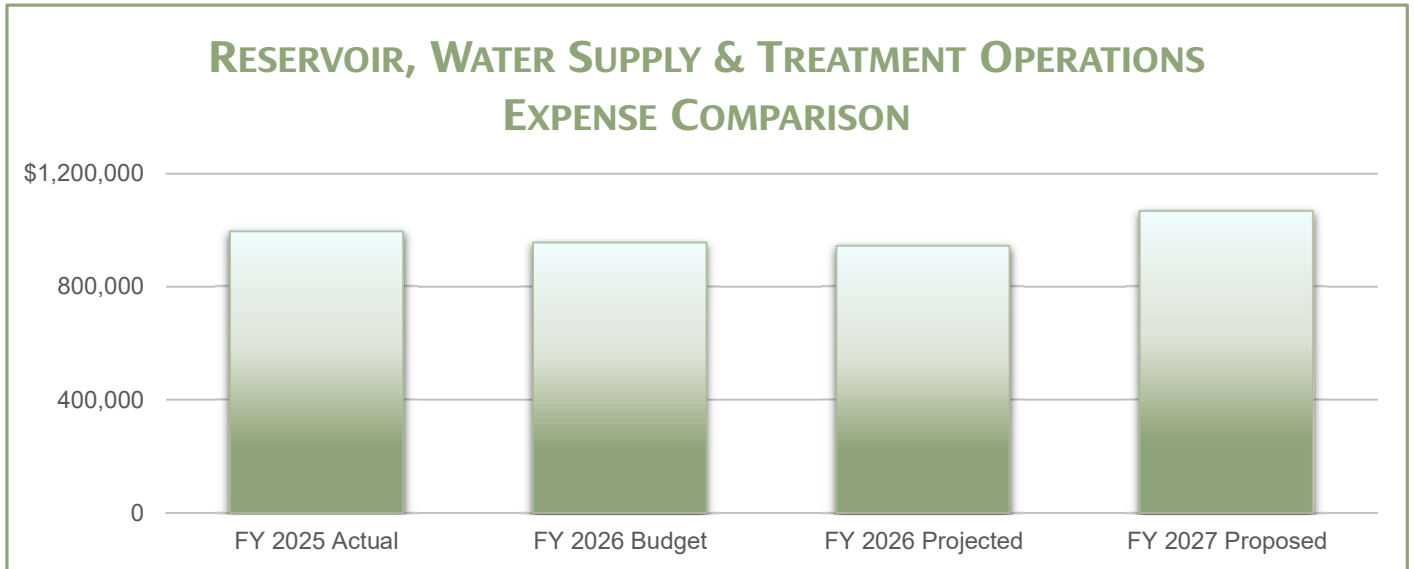
- Provided for safe operation of BRA reservoirs and coordination of ongoing engineering and construction activities.
- Supported organizational changes and transitions including Business Continuity Planning, implementation of NexGen asset management, and enhanced security measures.
- Successfully managed the BRA water supply system meeting customer water supply needs, managing flood and drought operations, administration of customer contracts, and water right permit compliance and reporting.
- Implemented leadership staffing changes within the water treatment and pipeline operations group to provide for more efficient operations in concert with the BRA reorganization.
- Provided for safe, reliable operation of all treatment and pipeline facilities with minimal compliance or down-time issues.

Objectives for 2027

- Provide for safe, successful operation and maintenance of all BRA reservoirs, treatment plants, and pipelines.
- Provide for successful management of the BRA Water Supply System.
- Maintain strong relationships with BRA customers, partners, and regulatory agencies.
- Provide organizational support and coordination for engineering, construction, and expansion efforts associated with existing dams, treatment plants, and pipelines, as well as development of new infrastructure and water supply projects.

Significant Changes/Comments

FY 2027 will be the second year of existence for the RWSTO Department, and the Department anticipates another successful year.



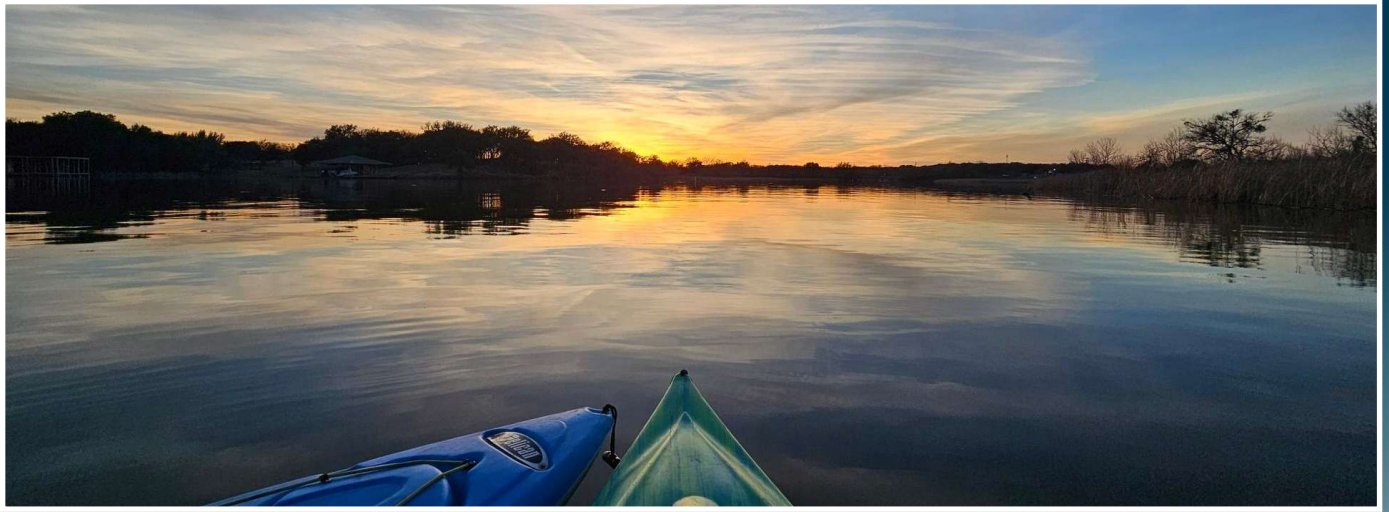
RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 542,746	\$ 535,275	\$ 549,141	\$ 580,226
Benefits	173,290	176,766	180,208	188,428
Materials & Supplies	12,733	13,150	9,030	9,500
Utilities	4,356	7,134	1,480	1,440
Outside Services	50,235	66,167	50,790	50,767
Repair & Maintenance	1,994	400	400	2,400
Travel	10,299	11,700	11,700	16,200
Rent	14,946	1,608	1,608	-
Employee Development	15,478	19,050	18,980	21,750
Miscellaneous Operating	3,339	400	400	1,000
Overhead	156,461	114,170	110,000	127,488
Central Office Common	10,217	10,931	11,317	22,298
Capital Outlay	-	-	-	47,000
TOTAL	\$ 996,094	\$ 956,751	\$ 945,054	\$ 1,068,497



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THE RESERVOIRS OF THE BRAZOS RIVER AUTHORITY



Description

Brazos River Authority (BRA) reservoirs include Possum Kingdom Lake, Lake Granbury, and Lake Limestone. In addition, a fourth reservoir, Allens Creek, is planned for construction in the lower portion of the Brazos River Basin. The three existing BRA reservoirs were built for water supply. They also provide recreation opportunities with parks and boat ramp access. Each offers a range of amenities for visitors' enjoyment, on the water or lakeside. BRA reservoirs include camping and picnic areas, boat ramps, playgrounds, restrooms, and much more.

The BRA also contracts for water supply storage from the federal government in Lakes Proctor, Whitney, Aquilla, Belton, Stillhouse Hollow, Georgetown, Granger, and Somerville, which are owned and operated by the U.S. Army Corps of Engineers.

Collectively, the BRA reservoir system provides a reliable water supply of over 700,000 acre-feet per year to customers throughout the Brazos River Basin.

Major Initiatives

- Ensuring the integrity of the BRA dams by performing weekly, monthly, and annual inspections to improve and extend the service life of these facilities.
- Providing for facility maintenance and longevity by recommending upgrades and overseeing implementation of operational and capital projects.
- Coordinating implementation of security programs to enhance facility protection.
- Providing for the safe operation of reservoir facilities including operation of the dams for water supply and flood releases.
- Overseeing various reservoir programs including law enforcement, permitting, rules and regulations, and recreational activities.
- Establishing and maintaining relationships with local officials, down-stream stakeholders, and lakeside property owners to educate them on BRA protocol and procedures for reservoir management.



POSSUM KINGDOM LAKE

Description

Completed in 1941, Possum Kingdom (PK) Lake is the oldest reservoir in the Brazos River Authority (BRA) system and is the largest of the three lakes owned and operated by the BRA. It provides approximately 30 percent of the BRA's water supply system storage. Operation of the lake includes maintenance and monitoring of Morris Sheppard Dam, water management, permitting, airport operation, and maintaining lake amenities, which include 10 public use areas with approximately 400 campsites and a 16-mile trail system. The PK office inspects and administers approximately 3,900 permits of various types, including on-water facilities, commercial activities, and On-site Sewage Facilities (OSSF).

Accomplishments for 2026

Reservoir Program Coordinators:

- Conducted water safety education events, School Career Day, and Water Safety Coalition Seminar.
- Coordinated events for BRA Staff at PK Lake.
- Coordinated with Palo Pinto County Sheriff's Office on regulation violations.
- Initiated boating capacity study.

Reservoir System Maintenance Unit:

- Completed Gate 4 routine gate maintenance and returned gate back to service.
- Began Gate 5 pier plate wall replacement in conjunction with routine gate maintenance.
- Completed various CAASLE concrete repairs.
- Began fabricating new maintenance bulkhead system.

Maintenance:

- Installed new CXT restroom and repaired failed chip seal at public boat ramp.
- Continued recoating public use area shelters and picnic tables.
- Installed ramp for ease of access for courtesy dock at public boat ramp.
- PK office remodel.
- Approved PK Airport hangar leases and established rules and regulations.

Inspections/Engineering:

- Continued dam inspections (monthly, quarterly, annually, and extra ordinary events) and Instrumentation Readings Program (IMT).
- Continued OSSF Program and licensing of OSSFs, all dock applications, and dock ID plate installs.

Objectives for 2026

Reservoir Program Coordinators:

- Continue with water safety events.
- Continue inspections for regulatory buoys.
- Complete boating capacity study.

Reservoir System Maintenance Unit:

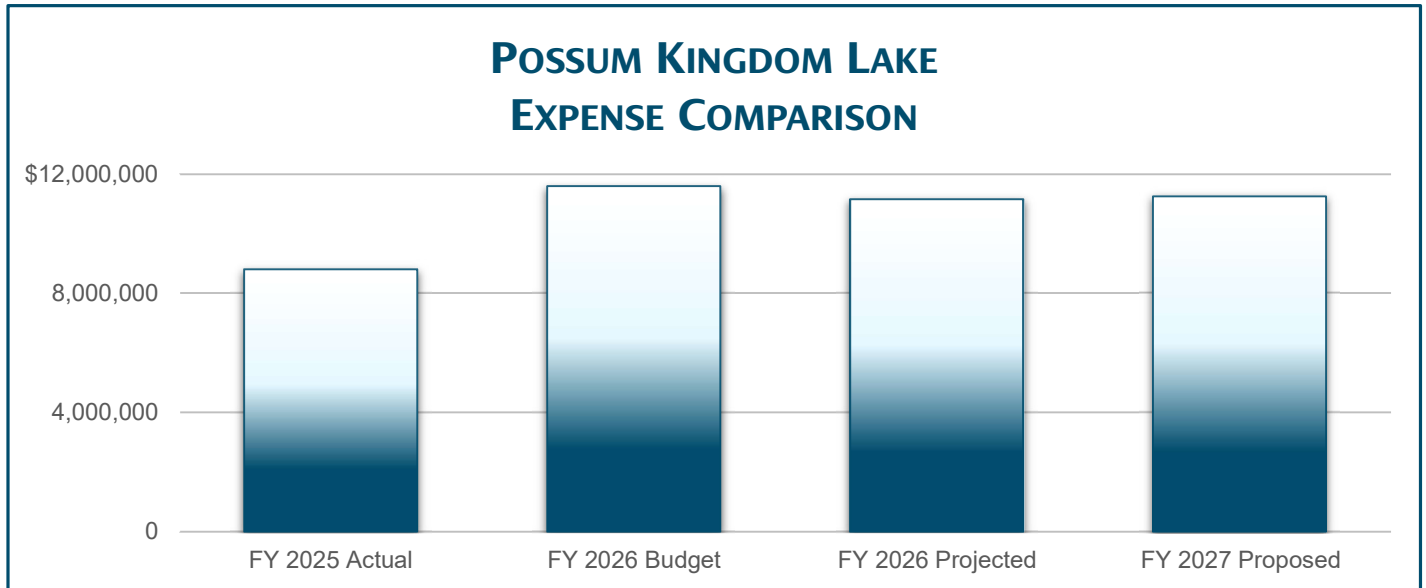
- Complete Gate 5 pier plate project.
- Continue with CAASLE concrete repairs.
- Start Flow Control Gate Replacement Project construction phase.
- Complete fabricating new maintenance bulkhead system.

Maintenance:

- Install retaining wall at North D&D (lake level permitting).
- Begin refurbishing signs on hike and bike trails.
- Continue refurbishing chip seal in public use areas.

Inspections/Engineering:

- Continue dam inspections and IMT duties.
- Continue administering the OSSF Program.
- Assist in the study of BRA retained lands.
- Inspection of docks.



POSSUM KINGDOM LAKE

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 2,871,680	\$ 3,464,419	\$ 3,464,855	\$ 3,638,021
Benefits	1,283,139	1,686,634	1,668,829	1,730,503
Materials & Supplies	310,854	605,555	435,588	722,640
Utilities	223,219	226,734	232,575	249,659
Outside Services	787,281	1,129,209	827,884	1,027,507
Repair & Maintenance	312,002	991,410	383,646	724,880
Travel	5,196	14,830	7,850	10,250
Rent	9,721	18,472	11,302	14,398
Employee Development	58,283	79,119	59,621	82,883
Regulatory	9,125	27,576	9,120	9,576
Landfill/Sludge Hauling	53,199	67,000	58,000	67,000
Miscellaneous Operating	114,890	125,500	124,000	118,500
Direct Labor	110,838	(759,811)	55,000	(647,557)
Overhead	2,325,543	2,832,503	2,500,000	3,086,228
Capital Outlay	333,652	1,085,403	1,317,390	421,500
TOTAL	\$ 8,808,623	\$ 11,594,553	\$ 11,155,660	\$ 11,255,988



LAKE GRANBURY

Description

In 1969, the Brazos River Authority (BRA) completed the construction of the DeCordova Bend (DCB) Dam, which impounds Lake Granbury (LG). LG supplies approximately ten percent of the BRA's system water for industrial, municipal, agricultural, and domestic uses in addition to providing recreational opportunities. LG is a source of water for the Brazos Regional Public Utility Agency, the City of Granbury, Monarch Utilities, Lenmo, Inc., and other users, as well as providing cooling water for steam-electric and nuclear power plants. Project personnel operate and maintain the dam, oversee dock and lakeside water use permitting activities, maintain all BRA-owned structures and facilities, including four public parks, the A.L. Brooks Observation Point lookout, and a downstream river access area. BRA Lake Rangers also provide law enforcement.

Accomplishments for 2026

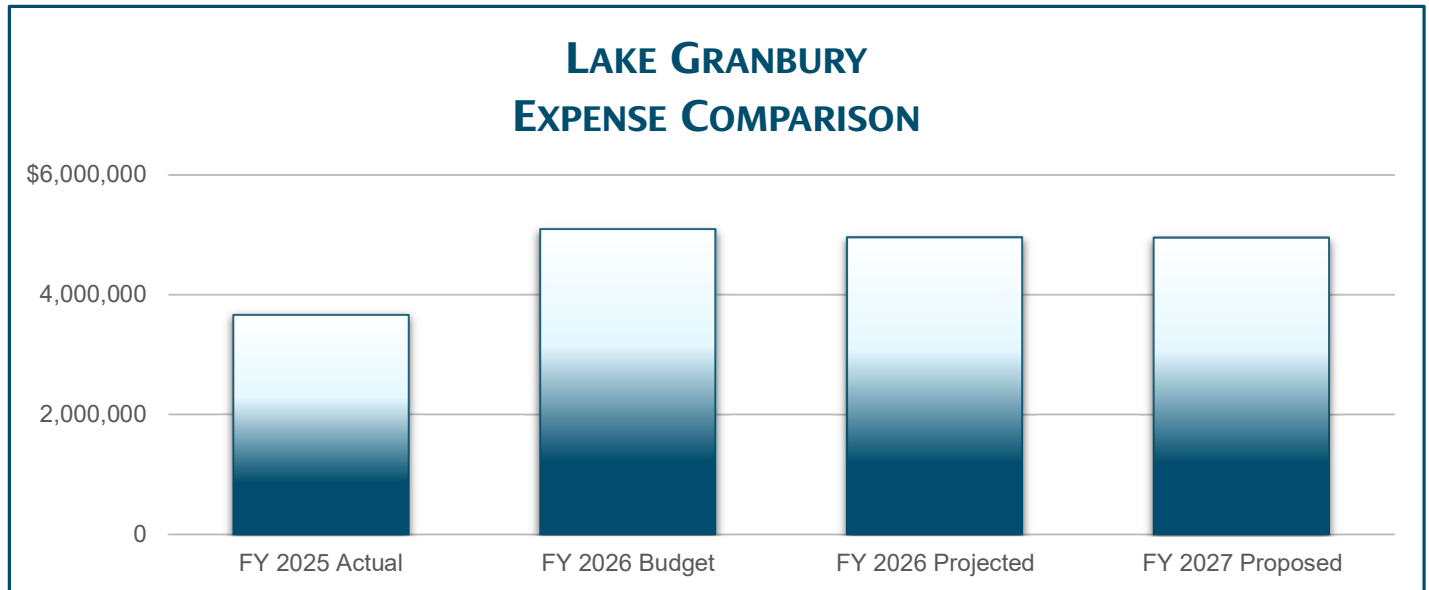
- Coordinated completion of the LG Low Flow Outlet Works Repair Project.
- Continued support and implementation of the Reservoir System Maintenance Unit to develop specialized skills for maintaining and repairing the dam's critical infrastructure.
- Implemented NEXGEN asset management system to better manage BRA assets.
- Constructed a Life Jacket Loaner Station that provides information regarding water safety, proper usage of life jackets, a lifesaving ring, and free day use of life jackets at the swim beach in DCB Park.
- Hosted our 8th Annual Water Safety Awareness Day with a total of 191 life jackets being distributed to the public.
- Successfully managed permitting systems for approximately 3,817 residential dock permits and 2,050 residential water use permits.

Objectives for 2027

- Coordinate implementation of planned DCB Dam Capital Projects.
- Plan and host 9th Annual Water Safety Awareness Day.
- Support BRA Business Continuity Planning.
- Implement and manage proposed kiosk fee machine at DCB Park (subject to BRA Board Approval).
- Invest in personnel development through outside trainings, internal cross training, and promotion of personal growth.

Significant Changes/Comments

LG continues to experience exponential growth that brings more year-round users to the reservoir and park facilities, while also increasing adjacent landowner permitting activities.



LAKE GRANBURY

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 1,145,654	\$ 1,451,118	\$ 1,493,005	\$ 1,559,019
Benefits	497,938	743,381	744,066	763,713
Materials & Supplies	108,954	207,300	155,752	217,900
Utilities	97,927	119,750	124,934	123,837
Outside Services	237,405	471,476	474,091	376,800
Repair & Maintenance	238,114	412,552	514,452	460,180
Travel	2,187	14,000	7,550	8,950
Rent	28,391	43,790	45,700	32,058
Employee Development	21,164	60,726	61,321	50,537
Regulatory	5,706	6,191	6,191	6,191
Miscellaneous Operating	73,114	92,700	79,800	87,161
Direct Labor	11,353	71,097	8,000	12,177
Overhead	781,777	949,871	860,000	1,034,097
Capital Outlay	416,615	450,181	384,781	222,000
TOTAL	\$ 3,666,301	\$ 5,094,133	\$ 4,959,643	\$ 4,954,620



LAKE LIMESTONE

Description

The Sterling C. Robertson (SCR) Dam, which impounds Lake Limestone (LL), was completed in 1978. LL is located on the Navasota River and supplies approximately ten percent of the Brazos River Authority's (BRA) system water for industrial, municipal, agricultural, and domestic uses and is a significant recreational facility. LL is currently estimated to have a total storage capacity of approximately 204,000 acre-feet. Substantial water users include two electric generating plants, one owned by NRG and another by Vistra. Total project personnel consist of 14 full-time employees who operate and maintain the dam and all BRA owned structures and facilities, including two public parks, and provide regulatory and law enforcement activities on LL and in the parks.

Accomplishments for 2026

- Completed replacement of Rip Rap in Stilling Basin from May 2024 flood release.
- Constructed equipment storage facility on east side of dam.
- Remodeled Building 2 for new Lake Ranger Sargeant.
- Completed Five-Year Inspection of SCR Dam.
- Provided support and coordination for evaluating crane options for installing bulkheads.
- Supported implementation of security equipment upgrades.
- Promoted daily safe work practices.

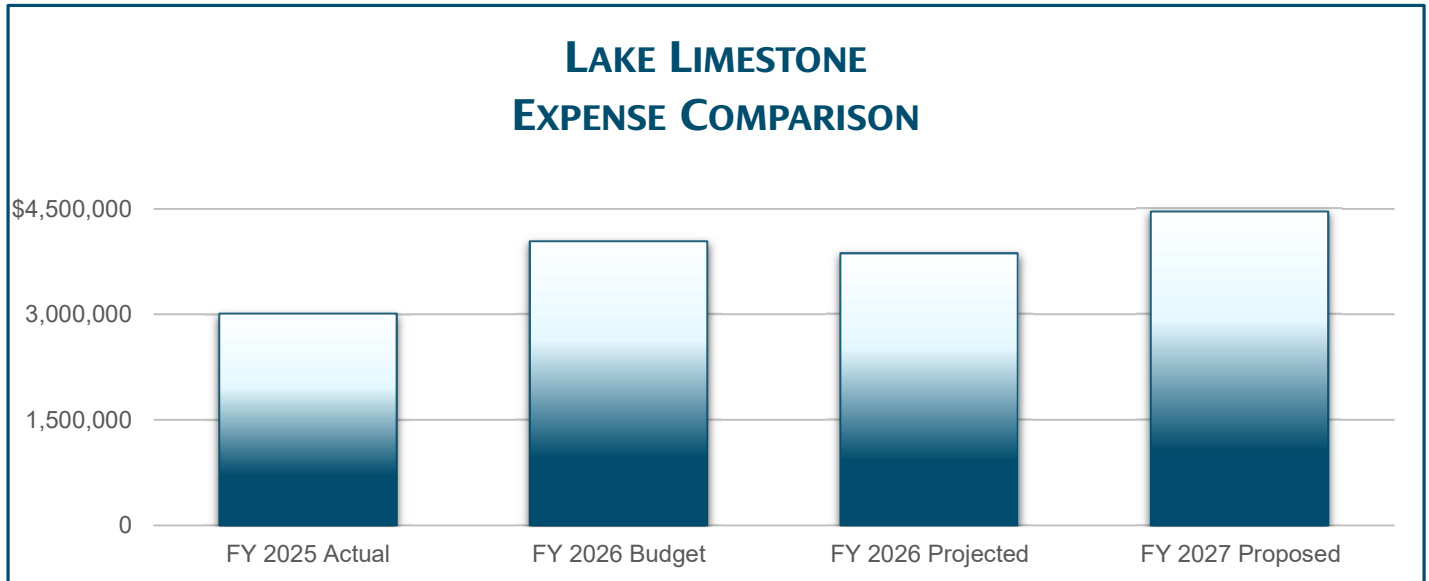
Objectives for 2027

- Assist in the design and construction of Park 5 loading dock and fishing pier.
- Continue law enforcement training and development to keep BRA critical infrastructure safe and secure.
- Assist with selection of an engineering firm for the Hydrostatic Relief Assessment.
- Support engineering assessment of Low Flow Facilities.
- Inspect and maintain records of all On-Water and Water Use Facilities.
- Support BRA Business Continuity planning efforts.
- Continue implementation of BRA Health and Safety Procedures.

Significant Changes/Comments

LL continues to manage various projects that will improve public access to the lake and other projects designed to maintain operability and safety of the dam.

	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Flood event operations/days of operations	12/76	3/27	10/62	3/27	10/62
Inspect boat dock permits for compliance	60%	80%	100%	100%	100%
Inspect all water front properties for unauthorized facilities	60%	80%	100%	100%	100%
Customer contacts by law enforcement officers/tickets	3497/104	2885/69	3741/127	3397/157	3741/127



LAKE LIMESTONE

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 982,326	\$ 1,126,600	\$ 1,107,169	\$ 1,281,066
Benefits	413,316	508,819	504,772	599,096
Materials & Supplies	78,571	104,970	90,471	150,250
Utilities	79,284	86,352	88,618	86,401
Outside Services	191,525	555,800	556,370	574,234
Repair & Maintenance	114,471	257,647	254,641	224,180
Travel	14,900	34,244	30,140	30,944
Rent	13,276	42,990	42,990	73,258
Employee Development	24,549	38,230	36,320	33,061
Regulatory	13,535	13,250	13,250	13,250
Miscellaneous Operating	123,384	81,000	81,000	84,275
Direct Labor	46,363	77,544	43,000	48,353
Overhead	743,519	907,410	813,754	1,057,841
Capital Outlay	173,997	207,000	207,440	207,000
TOTAL	\$ 3,013,017	\$ 4,041,856	\$ 3,869,935	\$ 4,463,209



ALLENS CREEK RESERVOIR

Description

Allens Creek Reservoir (ACR) is a proposed pumped-storage reservoir in Austin County near the confluence of Allens Creek with the Brazos River. Water will be pumped from the Brazos River for storage in the reservoir when river flows are adequate and will be available to supply downstream customers.

The ACR site includes approximately 9,600 acres and is estimated to provide an annual firm water supply of 99,650 acre-feet. The operations and maintenance costs presented here are solely for maintaining the property, which is currently being leased to agricultural tenants prior to reservoir construction. Costs for permitting, design, and construction will be funded separately as a capital project.

Accomplishments for 2026

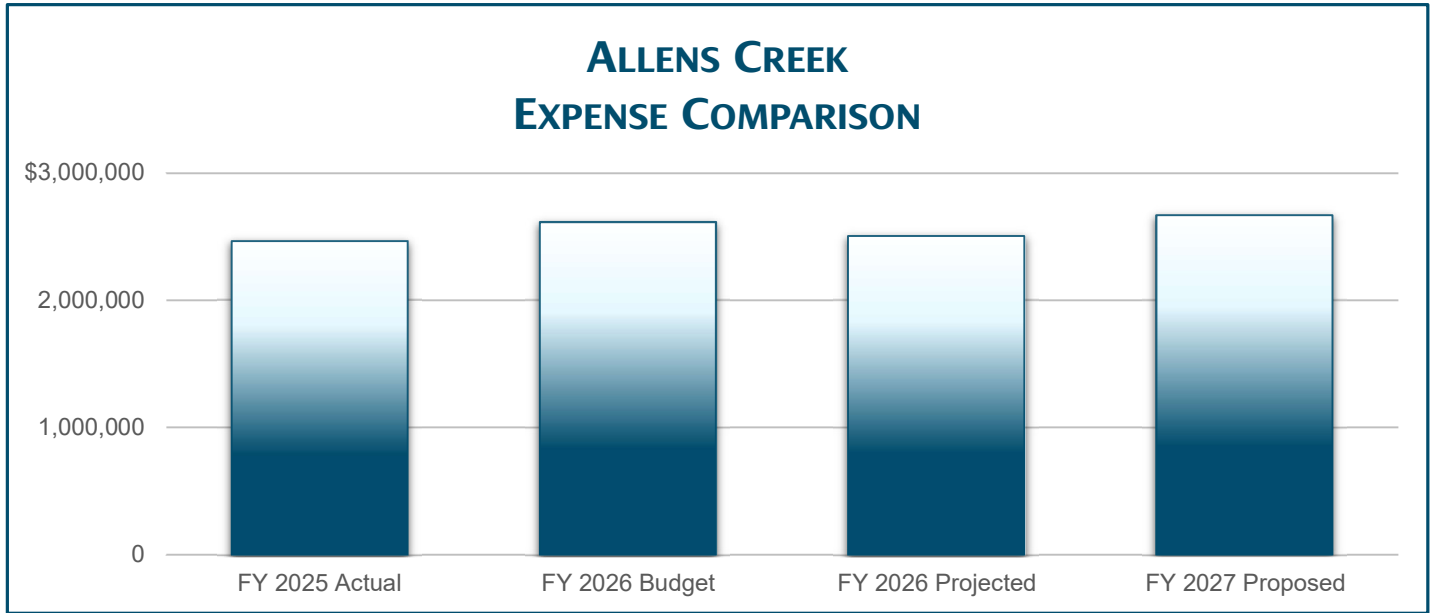
- Executed first phase geotechnical analyses and reconnaissance field investigations, positioning the project for subsequent permitting and design activities.
- Completed scope and fee negotiations, BRA Board of Directors approval, and award of the permitting and design contract for the entirety of the project.
- Initiated multi-year environmental study for Houston Toads to comply with regulatory requirements
- Managed property site and the associated leaseholder agreements.
- Continued communication with local and regional stakeholders to keep them informed on project status and to set expectations on development timeline.

Objectives for 2027

- Develop project Purpose and Need statement, define design strategy, and advance project development.
- Continue internal streamflow data collection in Allens Creek tributaries and other drainages to support wetland delineation study.
- Ongoing site environmental and cultural studies to determine potential impacts to protected resources.
- Focused regulatory consultation to align project objectives with regulatory requirements
- Maintain stakeholder communications to ensure understanding of the ACR project and its anticipated timeline.
- Manage the reservoir property site and the associated leaseholder agreements.

Significant Changes/Comments

The Allens Creek Reservoir Project gained significant momentum in FY 2026 with the contract award for the permitting and design consultant for the duration of the project.



ALLENS CREEK

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Materials & Supplies	\$ 9	\$ 500	\$ 500	\$ 500
Outside Services	-	10,000	10,000	5,000
Repair & Maintenance	10,694	22,500	22,500	22,500
Travel	127	1,500	1,500	1,500
Miscellaneous Operating	6,295	11,500	11,500	11,500
Regulatory	2,038	-	-	-
Direct Labor	2,695	-	-	-
Overhead	507,122	635,632	525,572	696,112
Sub-total	\$ 528,980	\$ 681,632	\$ 571,572	\$ 737,112
Debt Service	1,936,314	1,934,322	1,934,322	1,932,267
TOTAL	\$ 2,465,294	\$ 2,615,954	\$ 2,505,894	\$ 2,669,379



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TREATMENT OPERATIONS & PIPELINES



Description

The Brazos River Authority (BRA) owns and operates the East Williamson County Regional Water System (EWCRRWS), which supplies treated water from Lake Granger to the City of Taylor, the Jonah Water Special Utility District, and the Lone Star Regional Water Authority.

The BRA operates and maintains nine wastewater treatment plants under contracts with the owner Cities. These plants include Temple-Belton, Doshier Farm, Hutto South, Hutto Central, Sugar Land North, Sugar Land South, Sugar Land Greatwood, Sugar Land New Territory, and Clute-Richwood. Contracts with Cities of Temple and Belton also provide for operation of lift stations within the wastewater collection system, as well as Industrial Pre-treatment Program services. The BRA also operates and maintains one potable water treatment plant, Sandy Creek, under contract with the City of Leander; however, operation of this facility is expected to transition back to the City in FY 2027.

The BRA operates and maintains the Williamson County Regional Raw Water Line (WCRRWL) and associated pump station on behalf of the City of Round Rock, the City of Georgetown, and the Brushy Creek Municipal Utility District. The WCRRWL transfers raw water from Lake Stillhouse Hollow to Lake Georgetown.

Major Initiatives

- Safety, security enhancement, and regulatory compliance.
- Coordinating wastewater treatment expansion planning and implementation with owner Cities.
- Coordinating and managing a major expansion of the EWCRRWS to double its capacity.
- Developing an Industrial Pre-treatment Program for the City of Hutto.
- Assisting with major expansion of the WCRRWL pump station.
- Transitioning operation and maintenance of the Sandy Creek water treatment plant to the City of Leander.
- Establishing and maintaining relationships with local officials and customers.



TREATMENT OPERATIONS

Description

Treatment Operations provides operation and maintenance support to the Brazos River Authority's East Williamson County Regional Water System (EWCRRWS) and the nine wastewater treatment plants that are under contract operations. These plants include Temple-Belton, Doshier Farm, Hutto South, Hutto Central, Sugar Land North, Sugar Land South, Sugar Land Greatwood, Sugar Land New Territory, and Clute-Richwood. Treatment Operations also operates and maintains one potable water treatment plant (EWCRRWS). Pipeline staff within the Treatment Operations group operate and maintain the Williamson County Regional Raw Water Line (WCRRWL).

Accomplishments for 2026

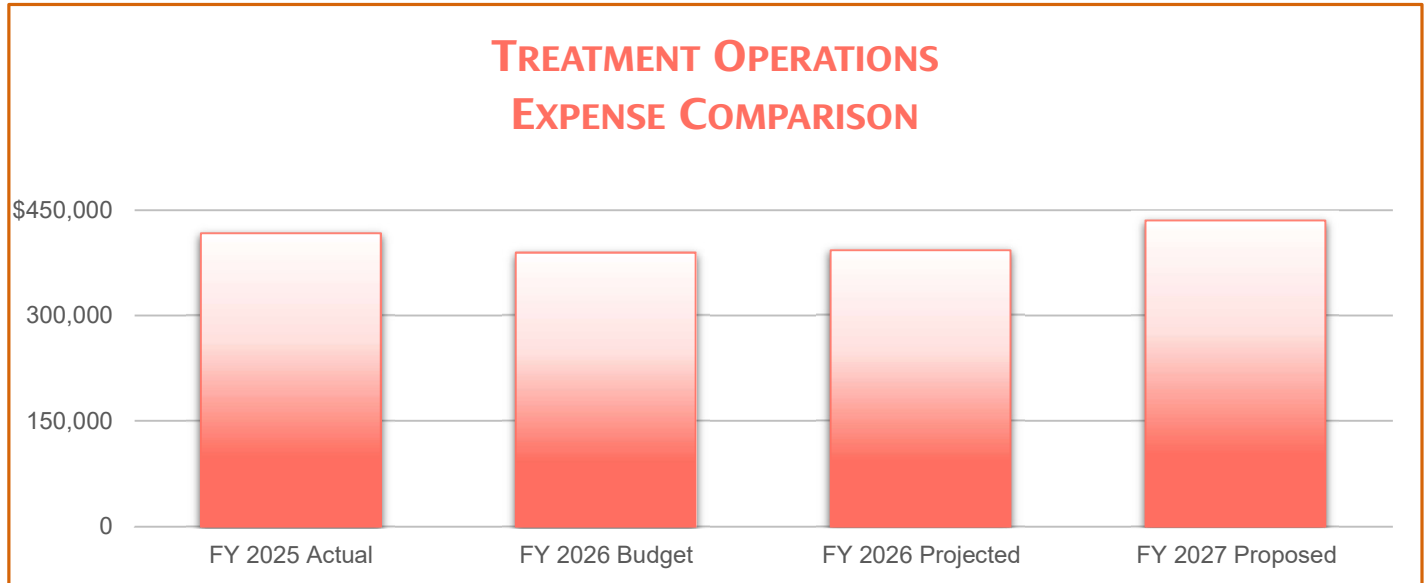
- Promoted daily safe work practices.
- Supported water and wastewater treatment expansion planning and design efforts for Hutto, the EWCRRWS, the WCRRWL, Temple-Belton, Sandy Creek, and Sugar Land.
- Advanced development of an Industrial Pre-treatment Program (IPP) for the City of Hutto.
- Supported transfer of operation and maintenance responsibility for the Sandy Creek Water Treatment Plant to the City of Leander.
- Maintained 100 percent regulatory compliance and provided uninterrupted treated water supply to our East Williamson County and Sandy Creek customers.

Objectives for 2027

- Promote daily safe work practices.
- Maintain regulatory compliance with all Texas Commission on Environmental Quality permit requirements at all water and wastewater plants.
- Support upgrade of online monitoring equipment and System Control and Data Acquisition software at the water and wastewater plants.
- Implementation and completion of IPP program tasks for the City of Hutto.
- Support engineering design and construction efforts associated with the WCRRWL Phase III pump expansion project.
- Continued support of water and wastewater treatment expansion planning and design efforts for Hutto, EWCRRWS, WCRRWL, Bellhouse Drought Preparedness Project, Temple-Belton, Doshier Farm, Sugar Land, and lift-stations.

Significant Changes/Comments

The Treatment Operations group is committed to the efficient management, maintenance, and operation of all facilities within its purview and upholding the highest standards in IPP compliance and service delivery.



TREATMENT OPERATIONS

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 1,155,261	\$ 1,479,881	\$ 1,387,663	\$ 1,365,332
Benefits	471,699	647,656	625,218	593,957
Materials & Supplies	10,643	20,200	9,700	7,100
Utilities	12,282	15,980	13,340	13,190
Outside Services	25,637	26,672	28,312	30,758
Repair & Maintenance	48,801	40,450	37,420	61,250
Travel	68,627	74,600	69,100	75,100
Rent	(205,424)	(211,874)	(203,394)	(213,977)
Employee Development	8,278	45,056	10,500	19,198
Direct Labor	(1,418,954)	(1,749,113)	(1,585,000)	(1,622,581)
Capital Outlay	240,188	-	-	106,000
TOTAL	\$ 417,036	\$ 389,508	\$ 392,859	\$ 435,327



TEMPLE-BELTON WASTEWATER TREATMENT PLANT

Description

The Brazos River Authority (BRA) operates the jointly owned Temple-Belton Wastewater Treatment Plant (T-B WWTP), the City of Belton main lift station, and administers each City's Industrial Pretreatment Program (IPP) under contracts with the Cities of Temple and Belton (Cities). The T-B WWTP, which began operations in 1974, consists of a 10.0 million gallons per day treatment plant, reuse system, and a compost/mulch operation. The BRA Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, industrial pretreatment, stormwater, and administrative staff, operates and manages the T-B WWTP facilities.

Accomplishments for 2026

- Promoted daily safe work practices.
- Maintained a high level of regulatory compliance under challenging facility loading conditions.
- Installed two 75hp blower units, header pipe, diffuser banks, and piping.
- Replaced wood grinder torque limiter.
- Rebuilt clarifier drive unit No. 3.
- Procured spare clarifier drive unit.
- Replaced return activated sludge pumps No. 3A and No. 4A.
- Reconditioned Panda reuse pump motor No. 1.

Objectives for 2027

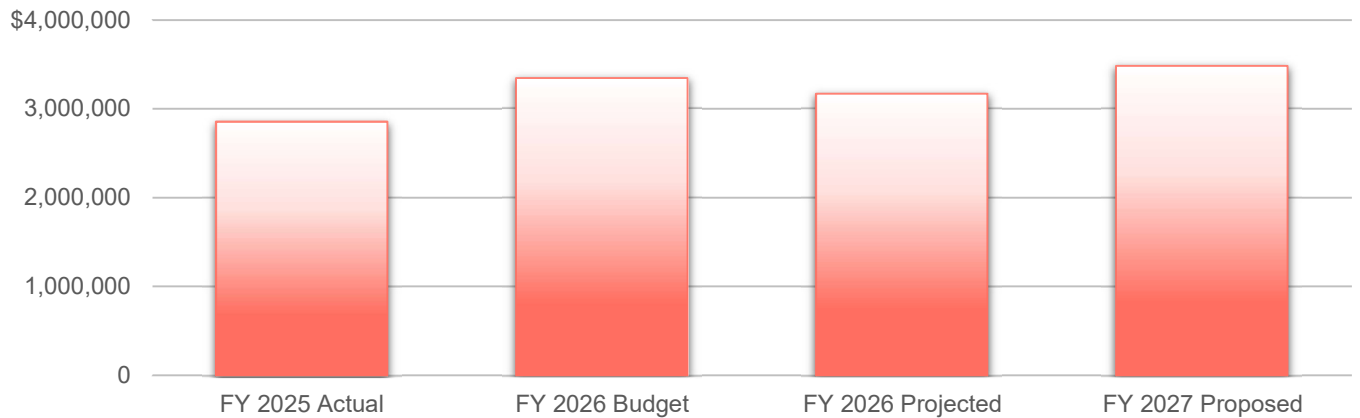
- Promote daily safe work practices.
- Maintain regulatory compliance with Texas Pollutant Discharge Elimination System permit requirements.
- Facilitate current plant expansion with contractors and engineers.
- Replace existing clarifier drive unit No. 4.
- Upgrade two return activated sludge pumps and drives on No. 3B and No. 4B.
- Manage continued industrial growth within the Temple-Belton collection system.
- Procure spare 75hp aeration blower unit.

Significant Changes/Comments

BRA continues to coordinate efforts with the Cities to ensure efficient operation of the T-B WWTP and IPP.

	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	9.51	8.39	9.45	9.45	9.45
Peak 24 Hour Flow (mgd)	35.00	25.83	19.77	19.77	19.77
Total Flow (mg)	3,472.11	3,063.90	3,450.00	3,450.00	3,450.00

TEMPLE-BELTON WASTEWATER TREATMENT PLANT EXPENSE COMPARISON



TEMPLE-BELTON WASTEWATER TREATMENT PLANT

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 477,987	\$ 548,501	\$ 486,243	\$ 569,746
Benefits	205,249	269,687	262,009	283,825
Materials & Supplies	353,442	580,927	410,965	616,452
Utilities	21,209	20,992	21,920	21,787
Outside Services	191,068	222,363	218,024	218,756
Repair & Maintenance	234,076	344,350	291,358	361,617
Travel	350	940	465	540
Rent	34,505	36,282	37,612	43,535
Employee Development	12,262	12,608	13,771	14,572
Landfill/Sludge Hauling	268,465	295,925	295,925	298,425
Direct Labor	230,689	191,363	255,053	320,027
Overhead	154,784	170,446	178,908	190,069
Capital Outlay	672,112	652,000	697,669	545,000
Miscellaneous Operating	783	1,250	1,250	1,250
TOTAL	\$ 2,856,980	\$ 3,347,633	\$ 3,171,172	\$ 3,485,601
O & M Management Fee	\$ 79,441	\$ 93,979	\$ 88,826	\$ 97,518



DOSHIER FARM WASTEWATER TREATMENT PLANT

Description

The Brazos River Authority (BRA) assumed operation and maintenance of the City of Temple's (City) Doshier Farm Wastewater Treatment Plant (WWTP) and 35 associated lift stations in October of 2014. The WWTP is a 7.5 million gallons per day activated sludge facility. As part of this agreement, the BRA administers the Industrial Pretreatment Program (IPP) for the permitted industries that discharge to the WWTP, and it also manages operation and maintenance of the reuse pumping facility. The BRA Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, industrial pretreatment, stormwater, and administrative staff, operates and manages the Doshier Farm facilities.

Accomplishments for 2026

- Promoted daily safe work practices.
- Maintained a high level of compliance with the Texas Pollutant Discharge Elimination System (TPDES) permit.
- Successfully permitted two additional industrial user sites.
- Procured and installed return activated sludge screw pump drive No. 2.
- Installed new dry pit submersible pump No. 2 at Williamson Creek lift-station.
- Installed three new submersible pumps at Shallowford lift-station.
- Rebuilt dry pit submersible pump No. 1 at Friars Creek lift-station.
- Rebuilt dry pit submersible pump No. 1 at Troy lift-station.

Objectives for 2027

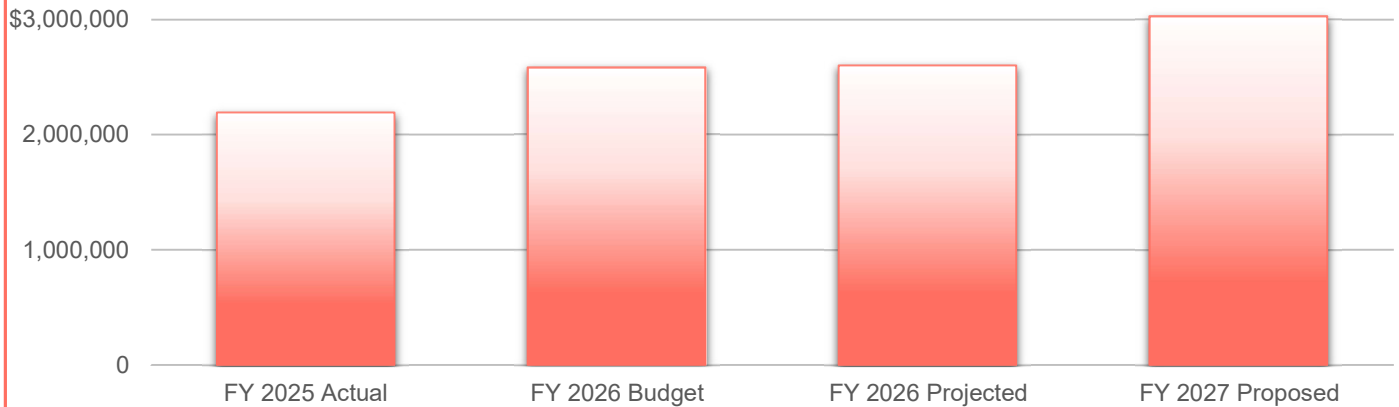
- Promote daily safe work practices.
- Maintain regulatory compliance with TPDES permit requirements.
- Manage continued industrial growth within the Doshier Farm collection system.
- Coordinate installation of online monitoring equipment and upgrade of the System Control and Data Acquisition software.
- Procure and replace recirculation pump and valves.
- Procure and install new screw conveyor system at belt press.

Significant Changes/Comments

BRA continues to coordinate efforts with the City to ensure efficient operation of the WWTP, lift stations, and IPP.

	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	3.70	2.81	3.62	3.62	3.62
Peak 24 Hour Flow (mgd)	18.20	12.27	9.03	9.03	9.03
Total Flow (mg)	1,351.93	1,026.32	1,320.00	1,320.00	1,320.00

DOSHIER FARM WASTEWATER TREATMENT PLANT EXPENSE COMPARISON



DOSHIER FARM WASTEWATER TREATMENT PLANT

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 343,304	\$ 450,332	\$ 450,398	\$ 468,849
Benefits	157,202	214,418	207,584	218,728
Materials & Supplies	160,407	268,992	225,794	307,550
Utilities	17,189	17,018	18,100	17,706
Outside Services	171,581	186,375	176,404	187,240
Repair & Maintenance	264,412	280,309	143,919	255,509
Travel	529	2,300	270	400
Rent	103,926	49,816	186,406	50,747
Employee Development	4,473	10,075	9,170	13,473
Regulatory	205	300	300	300
Landfill/Sludge Hauling	90,571	107,205	107,205	115,152
Direct Labor	414,038	397,937	337,600	398,450
Overhead	103,396	122,071	125,700	134,857
Capital Outlay	361,097	477,000	613,748	860,000
TOTAL	\$ 2,192,329	\$ 2,584,148	\$ 2,602,598	\$ 3,028,961
O & M Management Fee	\$ 59,416	\$ 71,224	\$ 66,462	\$ 85,469



HUTTO WASTEWATER SYSTEM

Description

The Brazos River Authority (BRA) operates the Hutto Wastewater System, which currently includes the Hutto Central Plant, a 1.2 million gallons per day (mgd) plant which began operation in 1998, and the Hutto South Plant, which is being expanded to treat 6.0 mgd by early 2027. The BRA Treatment Operations & Pipelines team, which includes operation and maintenance staff, superintendents, pipeline technicians, stormwater, industrial pre-treatment, and administrative staff, provide support to operate and manage the Hutto facilities.

Accomplishments for 2026

- Promoted daily safe work practices.
- Hutto Central: Installed two new non-potable water pumps.
- Hutto South: Upgraded and replaced the No. 2 sludge pump.
- Hutto South: Completed rebuild of the belt press.
- Hutto Central: Drained and cleaned the East aeration basin.
- Successfully developed City Ordinance and Enforcement Response Plan for the Industrial Pretreatment Program (IPP).
- Continued coordination with the City and its engineers to implement measures addressing noise complaints at the Central Plant.

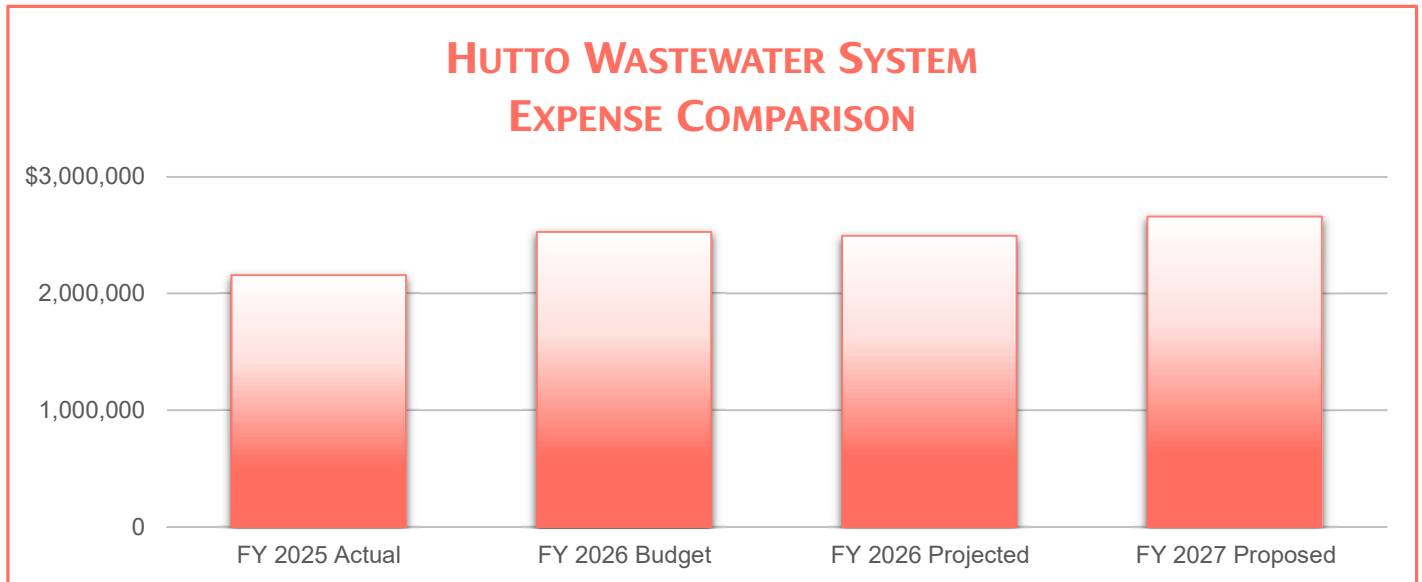
Objectives for 2027

- Promote daily safe work practices.
- Maintain compliance with permit conditions while operating and maintaining the facilities in a safe manner.
- Continue to work with the City and engineers on facility expansion at the South Plant.
- Finalize implementation of IPP program development tasks.
- Rebuild No. 2 blower at the South Plant.
- Assist with implementation of additional noise reduction measures at the Central Plant.
- Procure and install new grit auger system at the Central Plant.

Significant Changes/Comments

The BRA continues to coordinate efforts to ensure efficient operations of the facilities and the expansion of the Central and South Plants.

Hutto Central Wastewater Treated	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	0.84	0.75	0.76	0.77	0.82
Peak Flow (mgd)	3.24	2.57	2.23	2.23	2.23
Total Flow (mg)	306.34	273.71	277.00	280.00	300.00
Hutto South Plant Wastewater Treated	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	1.73	1.76	1.70	1.75	1.78
Peak Flow (mgd)	3.07	3.37	3.23	3.23	3.23
Total Flow (mg)	632.58	642.88	620.00	640.00	650.00



HUTTO WASTEWATER SYSTEM

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 219,764	\$ 254,045	\$ 251,969	\$ 458,828
Benefits	69,300	90,059	91,301	180,841
Materials & Supplies	65,224	80,831	66,159	83,231
Chemicals	267,112	238,858	250,121	295,840
Utilities	257,584	254,414	254,502	257,685
Outside Services	148,952	138,451	157,280	155,872
Repair & Maintenance	163,789	245,274	222,522	206,322
Rent	62,163	34,138	33,471	36,072
Travel	395	500	436	500
Employee Development	6,728	9,000	10,050	10,973
Regulatory	24,117	20,635	22,700	24,700
Landfill/Sludge Hauling	220,309	227,000	227,000	245,000
Direct Labor	417,425	604,427	368,500	318,566
Overhead	104,205	108,293	105,534	124,565
Capital Outlay	129,368	222,000	433,991	260,000
TOTAL	\$ 2,156,435	\$ 2,527,925	\$ 2,495,536	\$ 2,658,995
O & M Management Fee	\$ 107,822	\$ 127,649	\$ 124,777	\$ 132,950



SANDY CREEK REGIONAL WATER TREATMENT PLANT

Description

The Sandy Creek Regional Water Treatment Plant is owned by the City of Leander (City) and consists of a 12.0 million gallons per day direct filtration water treatment plant, floating raw water intake structure, raw water pipeline, and a transmission pipeline. The plant began operation in September 2001 and supplies drinking water from the Colorado River Basin (Lake Travis) to the City. The Brazos River Authority Water Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, and administrative staff, operates and manages the facilities.

Accomplishments for 2026

- Promoted daily safe work practices resulting in no lost time accidents or injuries.
- Maintained 100% regulatory compliance.
- Procured and completed rehab of Roberts Filter Unit No. 1.
- Procured and completed repairs to the Liquid Ammonium Sulfate bulk tank.
- Assisted with completion of the City's Dewatering Expansion Project (new solids processing area).
- Coordinated with the City to meet all treated water needs during outages of the Brushy Creek Regional Utility Authority treatment plant.

Objectives for 2027

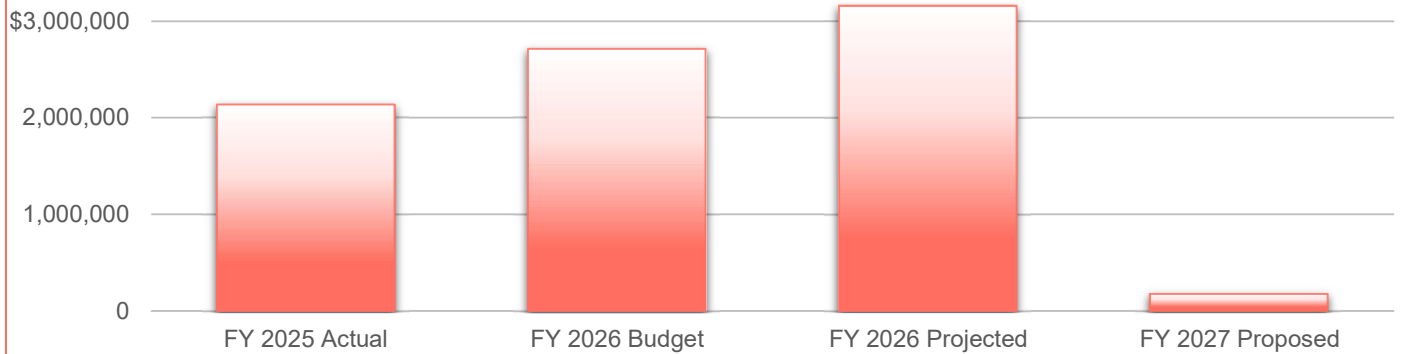
- Facilitate the successful transfer of operations and maintenance (O&M) functions back to the City.

Significant Changes/Comments

As of October 1st, the City will be taking back operations of the Sandy Creek Regional Water Treatment Plant. The BRA will work closely with the City to ensure a smooth transition.

	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	4.39	4.24	5.07	4.38	5.07
Peak 24 Hour Flow (mgd)	7.20	6.45	6.83	6.83	6.83
Total Flow (mg)	1,603.00	1,546.72	1,850.00	1,600.00	1,850.00

SANDY CREEK REGIONAL WATER TREATMENT PLANT EXPENSE COMPARISON



SANDY CREEK REGIONAL WATER TREATMENT PLANT

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 372,546	\$ 480,484	\$ 460,000	\$ 42,233
Benefits	151,857	206,513	201,969	17,860
Materials & Supplies	267,734	388,519	378,789	35,597
Utilities	508,525	541,152	561,752	47,779
Outside Services	12,099	13,590	13,538	1,128
Repair & Maintenance	135,838	183,008	142,050	15,892
Travel	1,285	1,800	1,400	150
Rent	24,996	29,992	37,200	1,359
Employee Development	6,424	10,978	7,071	925
Landfill/Sludge Hauling	269,820	150,000	275,000	12,500
Direct Labor	202,152	188,609	191,000	-
Overhead	135,890	161,325	164,892	-
Capital Outlay	48,303	358,000	726,916	-
TOTAL	\$ 2,137,470	\$ 2,713,970	\$ 3,161,577	\$ 175,423
O & M Management Fee	\$ 106,873	\$ 135,699	\$ 158,079	\$ 8,771

*City taking plant operations back as of October 1, 2026



EAST WILLIAMSON COUNTY REGIONAL WATER SYSTEM

Description

The Brazos River Authority (BRA) purchased what has become the East Williamson County Regional Water System (EWCWRS) from the City of Taylor (City) in May 2004. The EWCWRS serves as a regional water treatment facility to meet the needs of the City, Jonah Water Special Utility District, and Lone Star Regional Water Authority. The EWCWRS includes a 14.5 million gallons per day water treatment plant, a terminal storage reservoir, a raw water intake facility, a raw water pipeline, a treated water pipeline, and a groundwater well. The BRA Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, and administrative staff, manage daily operation of the EWCWRS.

Accomplishments for 2026

- Promoted daily safe work practices that resulted in no lost time accidents or injuries.
- Maintained 100 percent regulatory compliance and provided uninterrupted treated water supply to our customers.
- Provided substantial input and support for transition from Micromain maintenance software to Nexgen.
- Installed automatic transfer switch for high service pumps back-up generator.
- Implemented security upgrades.
- Managed improvements to recently acquired property including in-house construction of new office space.
- Rebuilt a raw, terminal storage, and high service pump.
- Provided substantial support and input for design of the treatment plant expansion, Trinity groundwater well integration, and new 60-inch treated water line.

Objectives for 2027

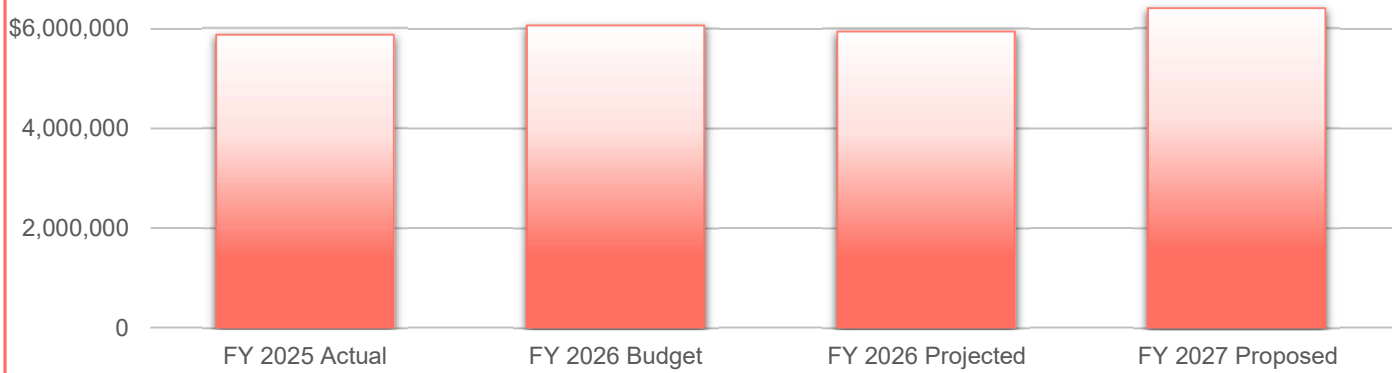
- Promote daily safe work practices and maintain exemplary regulatory compliance.
- Continue to support all engineering design efforts underway for facility expansion.
- Support construction activity and integrate blending of groundwater from on-site water well.
- Sand blast and paint the back-wash tank.
- Procure and install new Trinity Well Pump No. 1.
- Install automatic transfer switch for plant back-up generator.
- Install new East plant clarifier drive unit.

Significant Changes/Comments

Expansion of the EWCWRS, the new 60-inch treated water line, and integration of the on-site well will be essential to meet the rapidly growing water demands of the area.

	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	7.29	9.01	11.10	11.30	11.51
Peak Flow (mgd)	13.44	13.63	13.80	13.80	14.00
Total Flow (mg)	2,662.18	3,208.72	4,050.00	4,124.50	4,200.00

EAST WILLIAMSON COUNTY REGIONAL WATER SYSTEM EXPENSE COMPARISON



EAST WILLIAMSON COUNTY REGIONAL WATER SYSTEM

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 544,518	\$ 600,688	\$ 579,617	\$ 656,665
Benefits	212,274	271,985	274,523	254,478
Materials & Supplies	541,352	654,317	599,729	713,361
Utilities	488,855	571,394	621,640	582,867
Outside Services	116,730	106,037	110,042	115,195
Repair & Maintenance	344,135	232,383	202,095	261,959
Travel	760	2,152	2,150	2,152
Rent	58,052	70,825	70,600	56,100
Employee Development	8,822	18,693	17,498	16,432
Regulatory	417	700	550	700
Miscellaneous Operating	595	2,000	2,000	2,000
Direct Labor	94,902	171,935	121,100	137,111
Overhead	508,634	575,566	518,622	638,707
Capital Outlay	424,378	255,000	291,850	440,500
Sub-total	\$ 3,344,423	\$ 3,533,675	\$ 3,412,016	\$ 3,878,227
Debt Service	2,537,751	2,538,319	2,538,319	2,537,150
TOTAL	\$ 5,882,174	\$ 6,071,994	\$ 5,950,335	\$ 6,415,377



SUGAR LAND WASTEWATER

Description

In 1975, the Brazos River Authority (BRA) constructed the Sugar Land North Wastewater Treatment Plant. The BRA operated the Sugar Land North Plant until 2005, when its ownership was transferred to the City of Sugar Land (City). The BRA began contract operation of the City's North and South Wastewater Treatment Plants (WWTPs) in 2005. The Sugar Land North Plant is rated at 6 million gallons per day (mgd) and the Sugar Land South Plant is rated at 7.5 mgd. In October 2018, the BRA took over operation, maintenance, and management of the newly annexed Sugar Land Greatwood (1.35 mgd) and Sugar Land New Territory (2.50 mgd) WWTPs. The Sugar Land WWTPs are operated and maintained with support from operations and maintenance staff, superintendents, administrative assistants, and industrial pretreatment and stormwater coordinators from other BRA departments.

Accomplishments for 2026

- Promoted daily safe work practices resulting in no lost time accidents.
- Maintained high level of regulatory compliance with Texas Pollutant Discharge Elimination System (TPDES) permit requirements.
- South Plant: Procured and installed six aerators.
- Greatwood: Procured and installed clarifier drive unit No. 1.
- North Plant: Procured spare 150 HP lift station pump and rehab of both storm water clarifier units.
- New Territory: Procured replacement influent fine screen. Procured and installed return activated sludge pump and replaced blower unit No. 2.
- Procured and installed IDEXX E. coli system for in-house testing.

Objectives for 2027

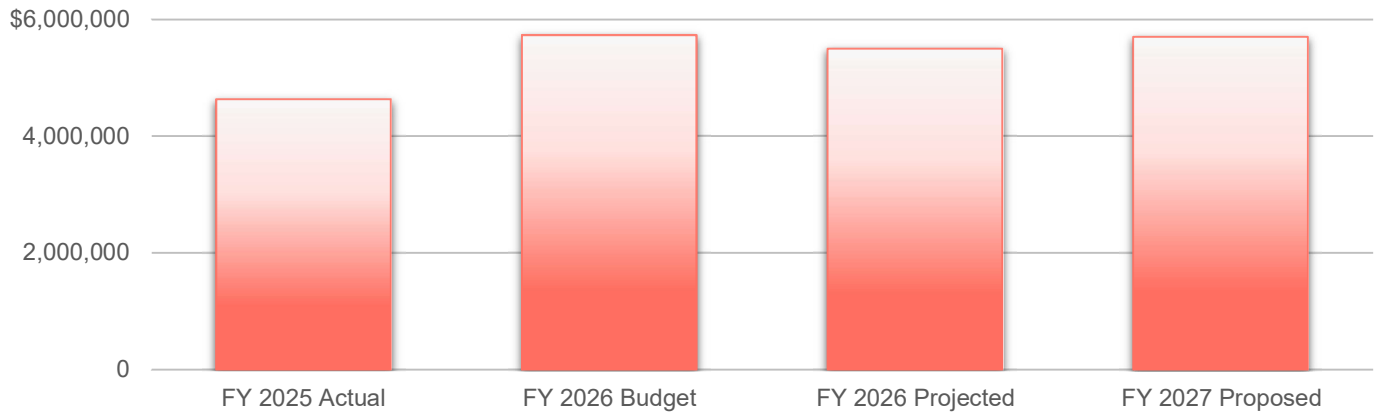
- Promote daily safe work practices.
- Maintain regulatory compliance with TPDES permit requirements for all facilities.
- Continue to assist and provide input to the City on multiple facility upgrades, expansion, and new construction projects.
- Work with the City to update and implement System Control and Data Acquisition for all facilities.
- Procure and install three return activated sludge pumps at North plant.

Significant Changes/Comments

BRA continues to work closely with the City regarding day-to-day operations, critical equipment improvements, and expansion plans.

Wastewater Treated	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	10.10	10.58	10.82	10.25	10.82
Peak 24 Hour Flow (mgd)	21.90	21.10	19.56	19.56	19.56
Total Flow (mg)	3,688.66	3,862.80	3,950.00	3,741.25	3,950.00

SUGAR LAND WASTEWATER EXPENSE COMPARISON



SUGAR LAND WASTEWATER

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 879,211	\$ 1,023,088	\$ 1,089,801	\$ 1,136,345
Benefits	399,999	486,173	490,273	530,499
Materials & Supplies	968,587	1,260,954	1,122,475	1,098,029
Utilities	28,681	46,854	46,871	48,070
Outside Services	290,393	282,086	280,831	264,250
Repair & Maintenance	339,121	403,885	404,007	369,566
Rent	70,390	111,616	75,262	85,868
Travel	213	4,600	2,820	1,900
Employee Development	9,156	18,509	13,223	16,270
Regulatory	3,965	800	820	1,200
Landfill/Sludge Hauling	744,899	1,086,246	1,059,398	1,086,246
Direct Labor	258,487	109,116	107,000	121,488
Overhead	352,748	397,914	379,672	443,379
Capital Outlay	286,420	500,000	424,810	500,000
TOTAL	\$ 4,632,270	\$ 5,731,841	\$ 5,497,263	\$ 5,703,110

CLUTE-RICHWOOD REGIONAL WASTEWATER SYSTEM



Description

The Brazos River Authority (BRA) operates a 4.0 million gallons per day wastewater treatment plant (WWTP) and a reuse facility for the Cities of Clute and Richwood (Cities). The BRA began operation on October 1, 2000. The Treatment Operations & Pipelines team, which include operations and maintenance staff, superintendents, pipeline technicians, storm water coordinators, and administrative staff, provide support to this facility.

Accomplishments for 2026

- Promoted daily safe work practices resulting in no lost time accidents.
- Achieved high level of compliance with the Texas Pollutant Discharge Elimination System (TPDES) permit requirements.
- Installed a chlorine gas safety cut-off system for one-ton cylinders.
- Replaced facility incoming power pole, transformer, and main switch gear.
- Completed polishing of emergency generator fuel system.
- Procured spare influent lift-station pump.
- Prepared and submitted TPDES permit renewal application to the Texas Commission on Environmental Quality (TCEQ).
- Completed rehab of influent grit pump No. 1.
- Submitted TPDES renewal application to TCEQ.

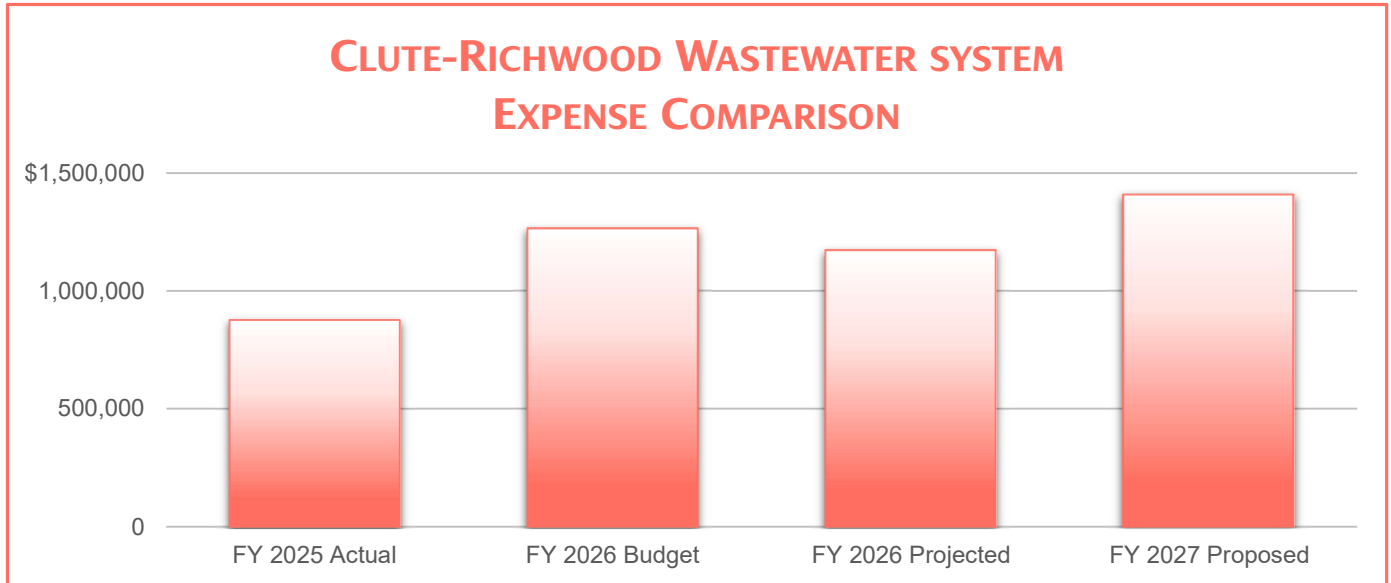
Objectives for 2027

- Promote daily safe work practices.
- Maintain regulatory compliance with TPDES permit requirements.
- Install a new thickener drive unit.
- Identify and implement a repair to the facility aqueduct channel.
- Reinstall the plant drain system.
- Upgrade the facility System Control and Data Acquisition software.
- Procure and install new emergency generator fuel tank system.
- Coordinate TPDES permit renewal.
- Install blower unit No. 4.
- Coordinate and implement new TPDES permit from TCEQ.

Significant Changes/Comments

The BRA continues to work with customer Cities to ensure efficient operations, maintenance, and management of the Clute-Richwood WWTP.

Wastewater Treated	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Average Flow (mgd)	3.03	2.59	2.44	2.47	2.53
Peak 24 Hour Flow (mgd)	18.08	7.91	8.06	8.06	8.06
Total Flow (mg)	1,106.84	946.13	890.00	900.00	925.00



CLUTE-RICHWOOD WASTEWATER SYSTEM

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 174,414	\$ 282,312	\$ 199,908	\$ 300,188
Benefits	77,198	122,972	119,287	137,860
Materials & Supplies	138,196	171,453	149,915	215,817
Utilities	14,271	15,164	15,180	15,267
Outside Services	30,967	31,562	31,340	32,154
Repair & Maintenance	91,651	58,987	57,294	59,820
Travel	1,111	4,064	3,148	4,064
Rent	7,518	12,186	10,500	13,246
Employee Development	3,921	6,046	5,196	6,211
Regulatory	205	200	205	300
Miscellaneous Operating	-	350	350	350
Landfill/Sludge Hauling	48,996	62,140	50,000	62,140
Direct Labor	109,472	132,820	120,200	148,090
Overhead	91,862	95,795	96,500	98,700
Capital Outlay	87,187	270,000	314,778	315,000
TOTAL	\$ 876,969	\$ 1,266,051	\$ 1,173,801	\$ 1,409,207
O & M Management Fee	\$ 43,848	\$ 63,303	\$ 58,690	\$ 70,460



WILLIAMSON COUNTY REGIONAL RAW WATER LINE

Description

The 28-mile long, 48-inch diameter Williamson County Regional Raw Water Line is operated by the Brazos River Authority (BRA) under agreements with the City of Georgetown, City of Round Rock, and Brushy Creek Municipal Utility District. The pipeline transports raw water from Lake Stillhouse Hollow to Lake Georgetown. In addition to the pipeline, the operation includes a pump station and intake structure, all of which are operated and maintained by the BRA Treatment Operations & Pipelines team.

Accomplishments for 2026

- Promoted daily safe work practices resulting in no lost time accidents.
- Successfully operated and managed the system and coordinated with our customers to ensure a reliable water supply to Lake Georgetown.
- Completed rebuild on pumps 106 and 102.
- Completed the Copper Ion Generator construction project for controlling zebra mussels.
- Provided support for Phase III pump expansion engineering and design.
- Managed energy usage and associated costs through load shedding and 4CP avoidance (energy demand charge).
- Monitored pipeline right-of-way and coordinated with developers and adjacent property owners to prevent damage and encroachments.

Objectives for 2027

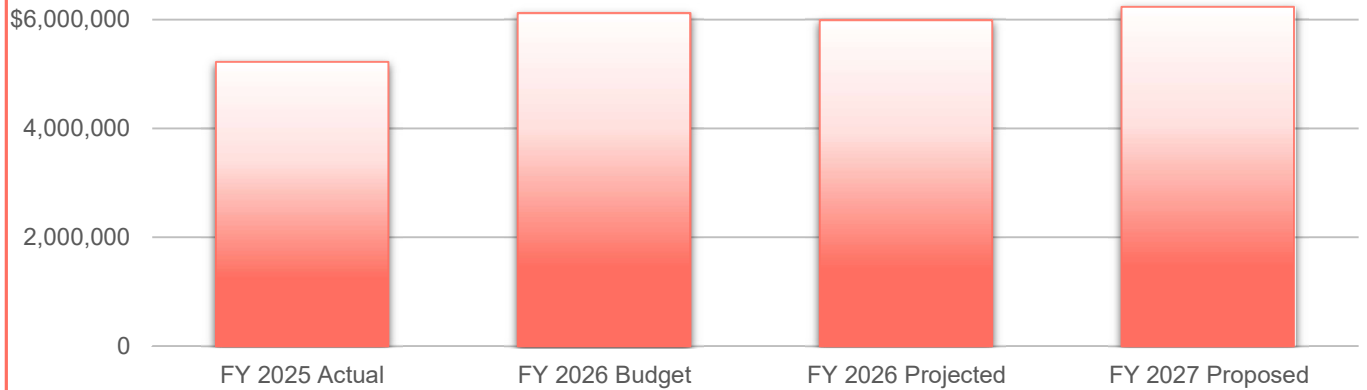
- Promote daily safe work practices.
- Support engineering design and construction efforts associated with the Phase III pump expansion project, which will increase pumping capacity to approximately 54 million gallons per day.
- Optimize energy use and costs through contract management, 4CP avoidance (energy demand charge), and load shedding when possible.
- Integrate and monitor the new Copper Ion Generator system.

Significant Changes/Comments

BRA continues to coordinate efforts with the customers to ensure efficient and consistent operation of the water delivery system. The Phase III pump expansion project will be critical for meeting future customer demands.

	Actual FY 2024	Actual FY 2025	Budgeted FY 2026	Estimated FY 2026	Projected FY 2027
Acre-Feet (AF) Water Transported	32,340	25,511	38,457	21,144	26,268
Number of Days Pumping	283	312	355	206	252

WILLIAMSON COUNTY REGIONAL RAW WATER LINE EXPENSE COMPARISON



WILLIAMSON COUNTY REGIONAL RAW WATER LINE

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 6,784	\$ 10,000	\$ 6,500	\$ 10,000
Materials & Supplies	12,504	49,547	22,343	44,017
Utilities	1,107,394	1,983,660	1,984,100	1,984,130
Outside Services	55,391	77,309	82,790	86,871
Repair & Maintenance	689,693	202,588	559,752	223,762
Rent	22,476	23,385	20,506	21,458
Direct Labor	217,639	304,263	175,000	253,628
Overhead	74,022	92,631	93,508	89,092
Miscellaneous Operating	600	600	600	700
Capital Outlay	13,079	339,000	8,982	-
Sub-total	\$ 2,199,583	\$ 3,082,983	\$ 2,954,081	\$ 2,713,658
Debt Service	3,026,600	3,039,700	3,039,700	3,524,367
TOTAL	\$ 5,226,183	\$ 6,122,683	\$ 5,993,781	\$ 6,238,025
O & M Management Fee	\$ 109,252	\$ 154,149	\$ 147,674	\$ 135,683
Debt Management Fee	\$ 15,136	\$ 15,199	\$ 15,202	\$ 17,622



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PROJECT DELIVERY DIVISION



Description

The Project Delivery Division (PDD) focuses on providing Engineering, Construction, Program & Project Management, and Capital Planning Services throughout the Brazos Basin. The Project Delivery Division's principal objective is to oversee and effectively manage a multitude of aspects associated with project delivery to include: Capital Improvement Planning, Engineering, Construction, Project Management, Efficiency Opportunities, Client Relations, Asset Management, Facilities Management, etc. The PDD provides the Brazos River Authority (BRA) with best practices through capital improvement planning by prioritization of asset renewal or replacement; engineering support for projects and operations; construction services; project management and guidance; Supervisory Control and Data Acquisition (SCADA) and electrical support. In addition, to the construction oversight services, BRA's Reservoir System Maintenance Unit carries out major construction and maintenance activities at Morris Sheppard Dam and is in the early stages of implementation of a similar unit at DeCordova Bend Dam.

Major Initiatives

- Deliver Projects timely and within budget in accordance with BRA's Operations and Capital Improvement Plan.
- Conduct operational and maintenance betterments at both Morris Sheppard Dam and De Cordova Bend Dam.
- Streamline project management and administration of capital and operating projects.
- Understand, optimize, and develop employee skills.
- Finalizing the development of the Risk-Based Asset Management and Capital Planning Program to be utilized for long term planning of asset renewal and replacement as part of our capital planning process.
- Provide continued engineering and construction services assistance for the capital project portfolio.
- Continue to provide support through the Project Management Office (PMO) to project managers by developing and implementing the best practice methodologies to train, equip and enable project managers to deliver projects that exceed stakeholder expectations.



PROJECT DELIVERY DIVISION

Description

The Project Delivery Division is comprised of Central Office and Reservoir System Maintenance Unit (RSMU) staff working in concert with all Brazos River Authority (BRA) departments to oversee and manage project delivery within the Brazos River Basin. The department's responsibilities include execution and administration of projects from inception through construction and culminating in operational start-up.

Accomplishments for 2026

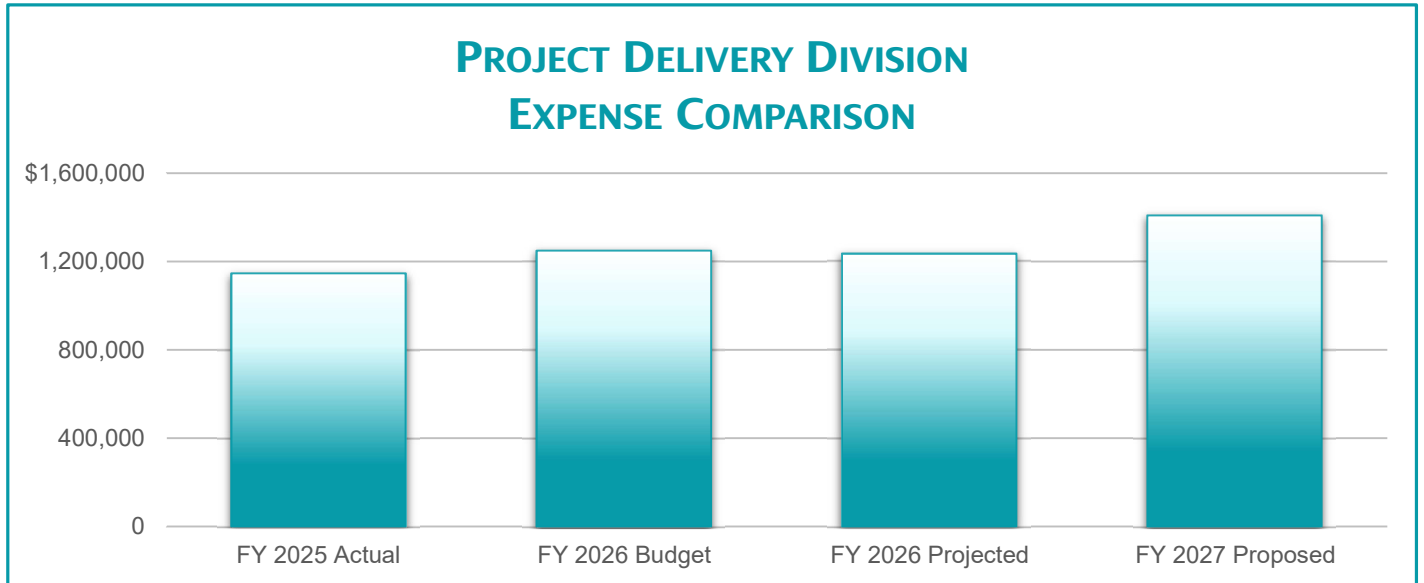
- PK RSMU initiated maintenance of Gate 5 and Pier Plate Walls project.
- Initiated the Morris Sheppard Dam Bay 9 Weir & Transition Beam project.
- Progressed the East Williamson County Water Treatment Plant Expansion projects through 100% design. Construction to begin in FY27.
- Completed Phase I of the DeCordova Bend Dam Improvements (Trifecta) project and negotiated scope and fee for Phase II.
- Installed 5 Tainter Gates as part of the Lake Limestone Tainter Gate Replacement project.
- Continued progression of the WCRRWL Phase III Pump project and Belhouse Drought Preparedness project.
- Acquired and implemented Kahua Project Management Information System to support project delivery through increased organization and efficiency.
- Fostered and enhanced relationships with engineers, consultants, and contractors.
- Finalizing development and implementation of our new asset management software, NexGen, and the Risk-Based Asset Management and Capital Planning Program.

Objectives for 2027

- Initiate 4 projects for further progression of BRA's Capital Improvement Plan.
- Provide continued management and engineering support for BRA's project portfolio.
- Provide continued support to operations and projects through electrical and SCADA disciplines.
- PK RSMU to advance concrete rehabilitation, removal and installation of the pier plate walls on Gate 5, flow control gates, and trash racks.
- Provide construction oversight at multiple project sites (EWC, Phase III Pumps, etc.).
- Continue identifying and progressing opportunities to increase efficiency in project delivery.

Significant Changes/Comments

BRA's departmental reorganization allows all projects to be administered within one department, creating uniformity and efficiencies within the organization. The Project Delivery Division has relocated to the newly acquired Central Office Annex building.



PROJECT DELIVERY DIVISION

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 672,436	\$ 741,151	\$ 701,158	\$ 806,790
Benefits	221,076	262,007	256,371	286,532
Materials & Supplies	24,867	8,200	11,110	9,000
Utilities	3,356	3,504	4,080	3,840
Outside Services	24,963	1,413	939	1,050
Repair & Maintenance	844	2,780	1,780	5,780
Travel	12,989	16,700	14,200	17,000
Employee Development	14,121	14,860	16,300	23,600
Miscellaneous Operating	-	500	-	-
Overhead	155,850	180,460	170,000	200,296
Central Office Common	16,579	18,218	60,172	55,855
TOTAL	\$ 1,147,081	\$ 1,249,793	\$ 1,236,110	\$ 1,409,743



PROJECT MANAGEMENT

Description

Project Management provides project oversight in support of the Brazos River Authority's Capital Improvement and Operating Plans. Project Management also includes our Capital Improvement Planning Department and Project Management Office which provides information, data, best practices, and updates in support of effective and efficient project delivery.

Accomplishments for 2026

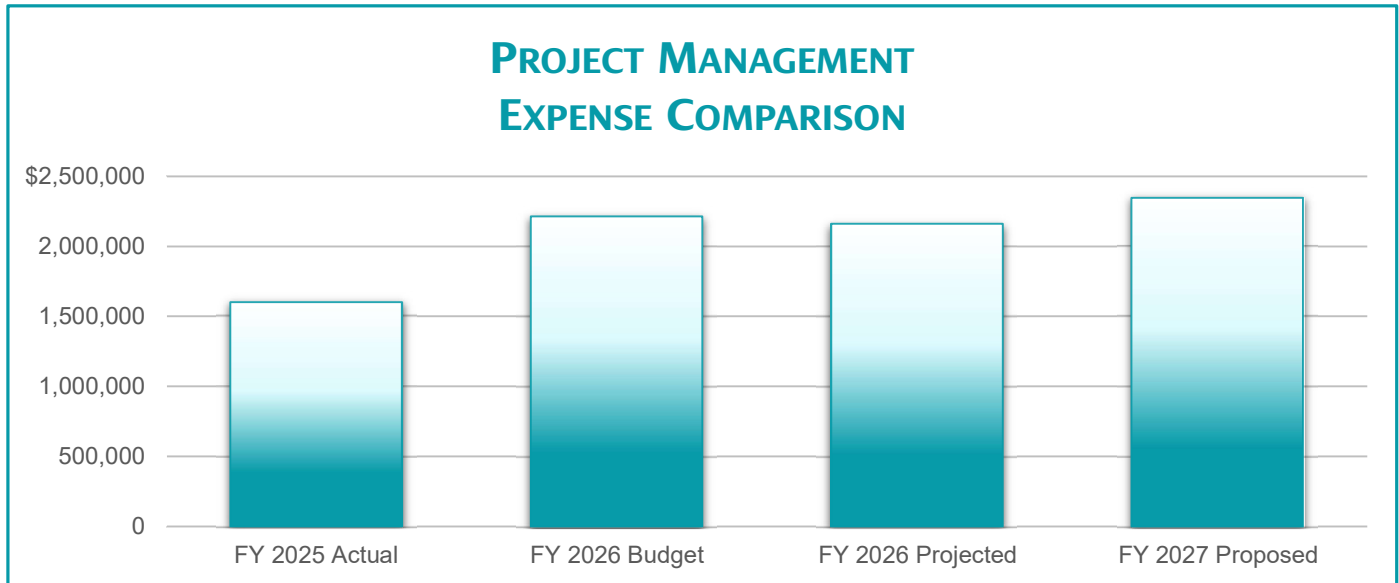
- Completed implementation of the Asset Management Software (AMS) or Computer Maintenance Management System (CMMS) to further develop the Risk-Based Asset Management and Capital Planning Program.
- Continued to define, develop, and refine our project planning processes that culminates through the accurate and detailed Capital Improvement Plan (CIP) supplemented by planning efforts such as the Risk-Based Asset Management and Capital Planning Program.
- Provided program and project management support to advance BRA's project portfolio through assessment, design, and construction projects.
- Implemented a project management information system, Kahua, to organize project delivery related documents and processes and support efficient project delivery.

Objectives for 2027

- Progress the Morris Sheppard Dam Bay 9 Weir & Transition Beam project and COC Recoating & Repairs project.
- Continue progression of the WCRRWL Phase III Pump project and Belhouse Drought Preparedness project.
- Complete Phase II of the DeCordova Bend Dam Improvements (Trifecta) project.
- Begin construction of the East Williamson County Water Treatment Plant Expansion projects.
- Begin Phase II assessment of the DeCordova Bend Dam Hearth Stability Analysis project.
- Begin Phase II assessment of the Lake Limestone Hydrostatic Pressure Relief System Project and Phase I assessment of the Sterling C. Roberston Dam Low Flow project.
- Continue to progress BRA's project portfolio by providing the necessary program and project management support.

Significant Changes/Comments

Project Management has been incorporated within the Project Delivery Division resulting in a consolidated group allowing for collective administration and delivery of projects.



PROJECT MANAGEMENT

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 938,337	\$ 1,088,554	\$ 1,066,989	\$ 1,122,436
Benefits	309,746	407,936	392,846	453,821
Materials & Supplies	14,589	10,600	13,250	19,450
Utilities	6,474	7,992	9,000	9,120
Outside Services	1,258	276,296	87,340	26,490
Repair & Maintenance	1,034	2,240	123,445	152,240
Travel	11,188	28,500	7,000	18,500
Employee Development	12,945	32,220	27,020	41,000
Overhead	254,168	323,624	314,386	393,111
Central Office Common	29,662	36,436	120,343	111,710
Capital Outlay	23,678	-	-	-
TOTAL	\$ 1,603,080	\$ 2,214,398	\$ 2,161,619	\$ 2,347,878



ENGINEERING

Description

The Engineering Services Group is comprised of engineers and technical staff who have experience and expertise in dam safety, pipeline engineering, water and wastewater engineering, power, process control, and system automation. The Engineering Services Group provides engineering, Supervisory Control and Data Acquisition (SCADA) automation and power services for planning, budgeting, designing, and implementation of facility expansions and improvements. Work includes oversight of third-party engineers, consultants, contractors, and in-house performance of services when needed.

Accomplishments for 2026

- Provided technical support throughout construction of the Lake Granger Intake slope stabilization project, the Sterling C. Robertson Dam Tainter Gates Replacement project, construction of the DeCordova Bend Dam Low Flow Facility Improvements project, construction of the Copper Ion Generator, and construction of the Central Office Environmental Laboratory Expansion project.
- Provided technical support throughout the design of Phase IB Trinity Well project, Phase IC EWCWTP Treated Water Pipeline and the Phase ID EWCWTP expansion project.
- Provided technical support for the Bellhouse Drought Preparedness project.
- Provided technical support for the WCRRWL Intake and Pipeline design; the DeCordova Bend Dam Trifecta assessment, the Electrical Vulnerability assessment, and Hearth Stability assessment; and the COC Recoating & Repairs assessment.

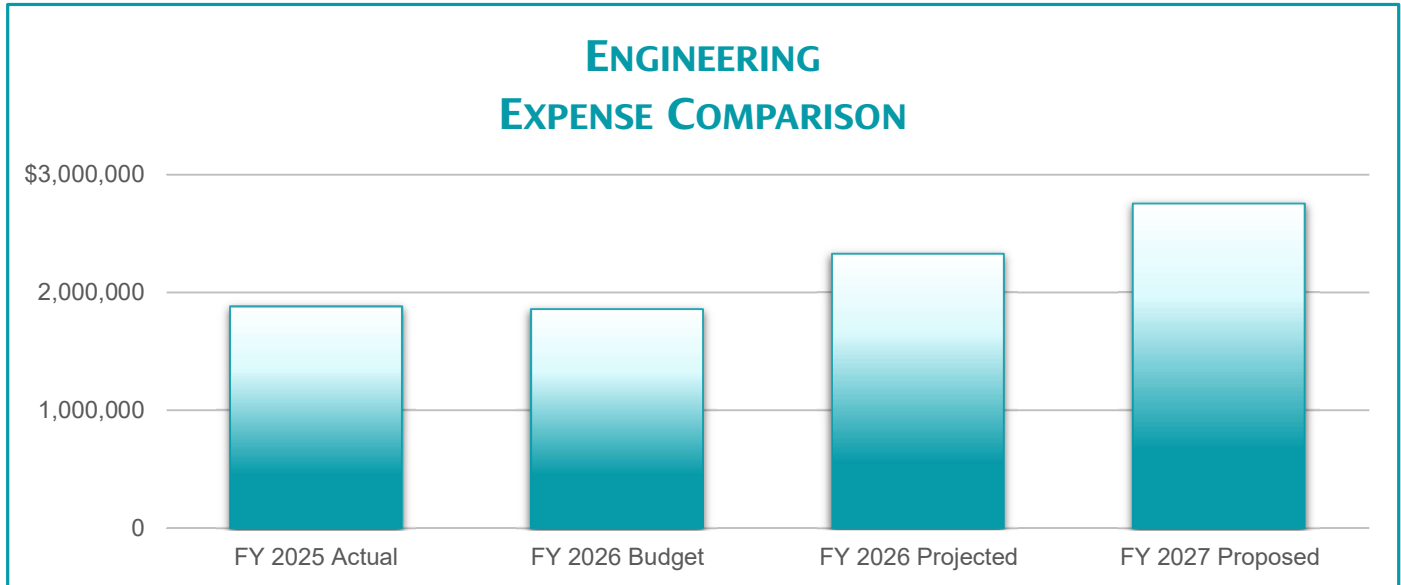
Objectives for 2027

- Continue to provide necessary engineering and technical support to advance BRA's project delivery portfolio through assessment, design, and construction of projects.
- Award and begin construction of the EWCWTP expansion project.
- Conclude construction of the Sterling C. Robertson Dam Tainter Gates Replacement project.
- Continue to provide electrical and SCADA repairs and preventive maintenance support for all operations throughout the Brazos Basin.

Significant Changes/Comments

Engineering Services provides technical support to Brazos River Authority while focusing on initiatives and strategically progressed project controls (scope, schedule, cost, and risk).

Engineering Services has been incorporated within the Project Delivery Division, resulting in a consolidated group allowing for collective administration and delivery of projects.



ENGINEERING

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 1,267,987	\$ 1,281,853	\$ 1,337,592	\$ 1,541,230
Benefits	516,186	565,380	573,480	640,212
Materials & Supplies	17,133	45,427	26,400	50,477
Utilities	27,763	30,146	29,240	27,272
Outside Services	11,327	13,265	12,137	14,327
Repair & Maintenance	28,322	44,650	24,600	47,700
Travel	24,780	64,000	27,000	58,000
Rent	4,691	3,909	(1,000)	5,172
Employee Development	14,367	50,870	10,000	26,694
Direct Labor	(658,898)	(722,594)	(217,000)	(309,332)
Overhead	506,535	445,424	421,790	533,379
Central Office Common	17,433	18,218	60,172	55,855
Capital Outlay	105,110	20,000	26,000	66,000
TOTAL	\$ 1,882,736	\$ 1,860,548	\$ 2,330,411	\$ 2,756,986



CONSTRUCTION SERVICES

Description

The Construction Services Group is comprised of technical staff who have experience and expertise in dam safety, water and wastewater, and conveyance projects. In addition, the Construction Services Group includes Reservoir System Maintenance Unit (RSMU) personnel located at Morris Sheppard Dam (MSD) and DeCordova Bend Dam (DCBD) providing heavy construction phase service projects at their respective facilities. The Construction Services Group delivers comprehensive project support. Services include construction management, budget development, design coordination, and project implementation to include facility expansions and improvements. Work includes overseeing third-party engineers, consultants, contractors, and supplements these resources with in-house expertise when needed.

Accomplishments for 2026

- Commenced support for the Low Flow Control Valve Project at Morris Sheppard Dam.
- Supported completion of Gate 4 and commencement of Gate 5 pier wall refurbishment project at Morris Shepherd Dam.
- Completion of construction support for the WCRRWL Copper Ion Generator at Stillhouse Hollow Reservoir
- Continued supporting construction activities of the Sterling C. Robertson Dam Tainter Gates Replacement project
- Continued support of the EWC Plant expansion projects.
- Completed support of the Low Flow Outlet Works Repair Project and commenced support of the Trifecta Project at De Cordova Dam
- Completion of the Environmental Lab Complex at the Central Office

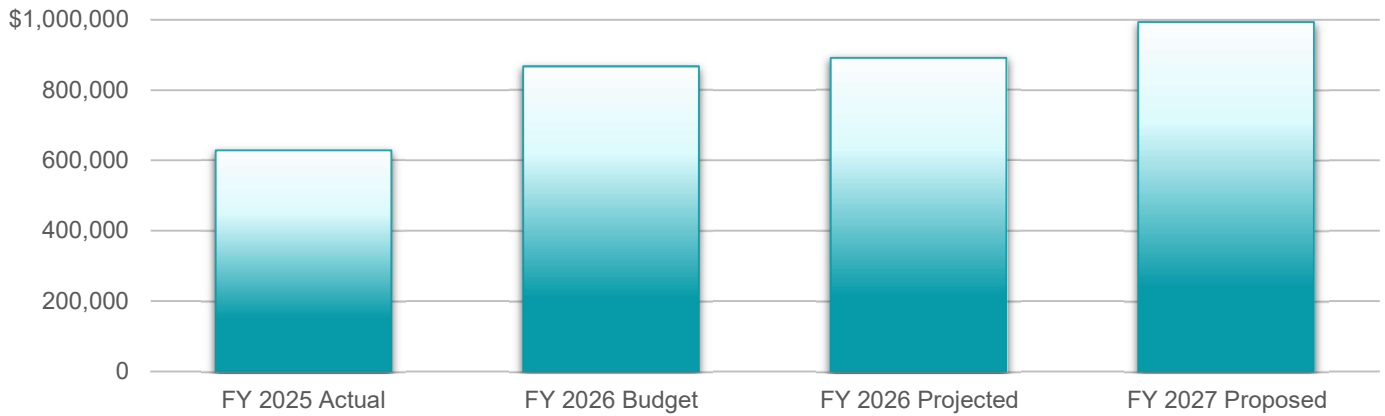
Objectives for 2027

- Provide construction management and technical support to advance BRA's project portfolio through assessment, design, and project construction.
- Support the completion of the Sterling C. Robertson Dam Tainter Gates Replacement project.
- Continue to support various design projects throughout the basins.
- Continue support of the EWC Plant expansion projects.

Significant Changes/Comments

Construction Services is continuing to provide support to project teams for Brazos River Authority's initiatives and strategically progressing projects. The RSMU crews at both MSD and DCBD were both incorporated into the Construction Services Group as part of the reorganization efforts the past year.

CONSTRUCTION SERVICES EXPENSE COMPARISON



CONSTRUCTION SERVICES

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 328,227	\$ 462,139	\$ 484,963	\$ 509,581
Benefits	106,550	178,924	170,313	194,497
Materials & Supplies	1,860	23,700	18,744	11,000
Utilities	4,157	5,760	5,760	5,900
Outside Services	499	514	537	596
Repair & Maintenance	7,698	11,654	11,154	11,654
Travel	8,932	12,700	9,500	11,100
Rent	-	2,184	2,000	2,184
Employee Development	2,451	10,233	6,033	7,639
Overhead	99,691	141,878	141,878	191,449
Central Office Common	10,848	18,218	41,111	48,379
Capital Outlay	57,810	-	-	-
TOTAL	\$ 628,724	\$ 867,904	\$ 891,993	\$ 993,979



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WATER SERVICES



Description

Water Services monitors and manages the Brazos River Authority (BRA) water supply system, which consists of 11 reservoirs and their downstream river channel networks. Water Services Staff collect, maintain, analyze, and report information concerning hydrology, water availability, and water use to manage operation of the system in an ongoing effort to meet our customers' water supply needs. This work includes administering and monitoring the BRA's water rights and water supply contracts, as well as managing customer relationships and coordinating water contract activities. In addition, Water Services performs and supports water resource planning functions, project management of important water supply development initiatives, and is responsible for supporting and administering regional water planning and flood planning processes within the basin.

Major Initiatives

- Operate and manage the BRA water supply system.
- Develop and maintain relationships with customers and local elected officials.
- Monitor water use and compliance of raw water contracts and BRA's water rights.
- Provide direction of gate operations for controlled releases at the three BRA-owned reservoirs.
- Maintain and develop decision support tools for long-term water contract decisions and future planning.
- Provide support and project management for various projects and regional water and flood planning activities.
- Continue to manage and update the Drought Contingency Plan, the Water Conservation Plan, and the Water Management Plan for the BRA.



WATER SERVICES

Description

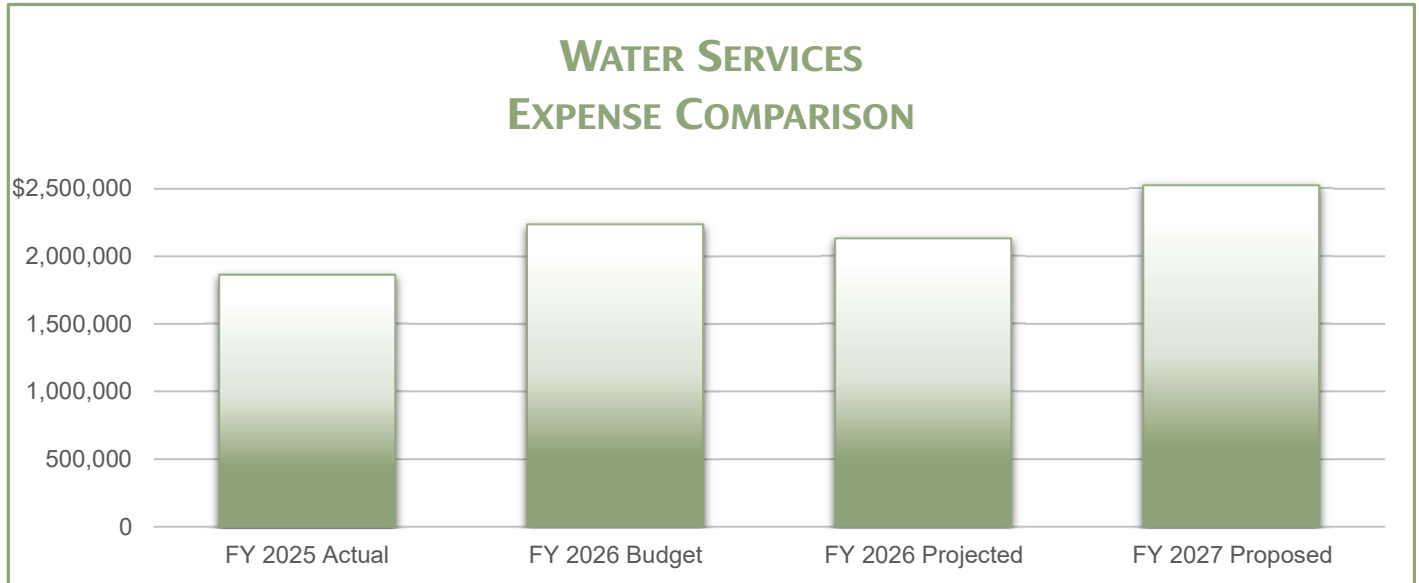
Water Services provides four vital functions to the Brazos River Authority (BRA): (1) day-to-day operational control of the BRA's water supply system of 11 reservoirs and associated stream network; (2) customer relations and water contract coordination; (3) administration and monitoring of the BRA's water rights and water supply contracts; and (4) water resource planning support and management.

Accomplishments for 2026

- Successfully managed the BRA water supply system including customer water contracts, data management, regulatory reporting requirements, direction of downstream water supply releases, and passage of floodwater.
- Coordinated annual customer meetings and oversaw basin-wide water contract administration.
- Continued to serve as the local sponsor and participate in the Lake Whitney Reallocation Feasibility Study with the U.S. Army Corps of Engineers (USACE). The USACE prepared a final report in March 2026 that presented the District Engineer's Recommended Plan for reallocation that would increase BRA's water supply storage allocation in Lake Whitney by over 180,000 acre-feet. The final report is anticipated to receive final approval before the end of FY 2026.
- Completed inundation maps at structures downstream of Sterling C. Robertson Dam at Lake Limestone to enhance the understanding of impacts of significant flood events along the Navasota River.
- Provided technical support for various projects and water supply development initiatives, as well as regional water and flood planning activities.
- Continued to serve as the designated sponsor and administrative agent for the Lower Brazos Regional Flood Planning Group (Region 8) and the Brazos G Regional Water Planning Group.

Objectives for 2027

- Successfully manage the BRA water supply system and meet all contract and regulatory reporting requirements.
- Continue to serve as the designated sponsor and administrative agent for the Lower Brazos Regional Flood Planning Group (Region 8) and the Brazos G Regional Water Planning Group.
- Manage the 10-year Water Management Plan Update through the development of the amendment application, public outreach, and the final Texas Commission on Environmental Quality submission.
- Advance the Whitney Reallocation Project from the Feasibility Study's recommended plan to an application for a new State water appropriation.
- Initiate technical analyses and associated water right application to advance the use of excess floodwater for aquifer storage and recovery projects.



WATER SERVICES

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 1,022,252	\$ 1,129,770	\$ 1,039,962	\$ 1,155,623
Benefits	369,082	442,395	427,970	450,090
Materials & Supplies	8,087	18,800	20,500	6,700
Utilities	3,686	3,680	3,755	3,755
Outside Services	91,851	207,010	202,067	377,242
Repair and Maintenance	1,826	11,352	14,004	10,070
Travel	8,023	9,144	13,400	13,400
Rent	-	2,500	3,000	3,000
Employee Development	17,289	15,818	22,731	24,550
Miscellaneous Operating	-	4,500	5,250	5,250
Direct Labor	-	(5,100)	(500)	-
Overhead	305,257	358,702	340,340	398,073
Central Office Common	36,465	38,257	39,608	78,044
TOTAL	\$ 1,863,818	\$ 2,236,828	\$ 2,132,087	\$ 2,525,797



FEDERAL RESERVOIRS AND PURCHASED WATER

Description

The Federal Reservoirs and Purchased Water budget is used to account for various water supply-related costs and fees including: (1) Brazos River Authority's (BRA) portion of operating costs and debt service for the eight U.S. Army Corps of Engineers' (USACE) lakes that BRA has storage space in; (2) payments for Colorado Basin water; (3) Brazos Watermaster and water right fees; 4) Brazos G regional water planning costs; 5) Region 8 (Lower Brazos) regional flood planning costs; and 6) other water supply related costs not specific to a particular location/facility.

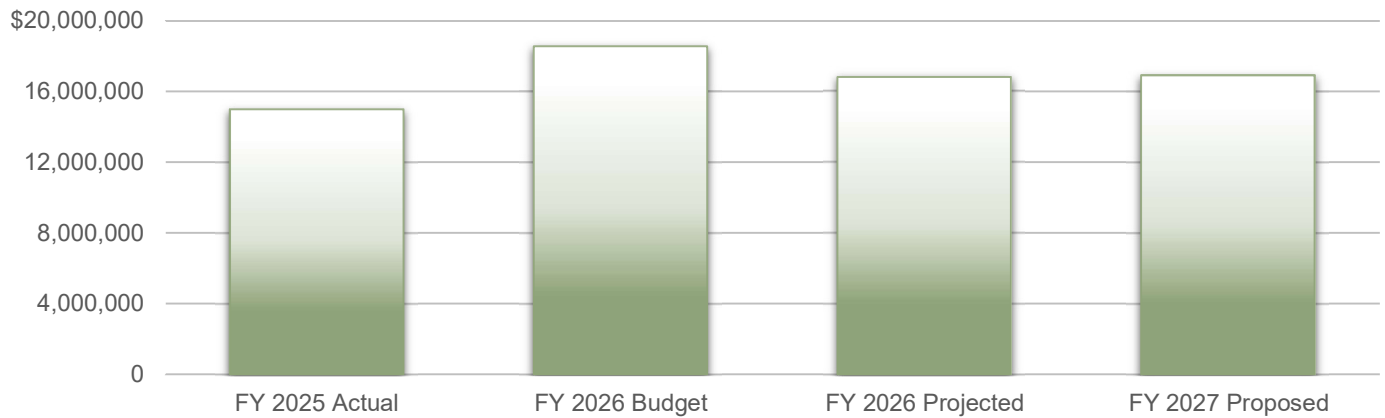
Accomplishments for 2026

- Served as Administrative Agent and designated political subdivision for Brazos G regional water planning group supporting the development of the 2026 Regional Water Plan.
- Served as Administrative Agent and designated political subdivision for Region 8 (Lower Brazos) regional flood planning group supporting the development of the second planning cycle culminating in the 2028 Regional Flood Plan.
- Conducted semi-annual meetings with the USACE Forth Worth Office, Three Rivers Regional Office, and the Capital Regional Office to discuss projects, budgets, and other issues.
- Accounted for and invoiced the amounts due from Colorado Basin water that was used during FY 2026.
- Reported water usage and projected diversions to the Texas Commission on Environmental Quality (TCEQ) Brazos Watermaster.
- Attended TCEQ Brazos Watermaster Advisory Committee meetings to discuss issues and offer input to the development of the Brazos Watermaster budget.
- Coordinated review and timely payment of invoices for Operations & Maintenance expenses and debt service related to the storage space in the eight USACE multi-purpose reservoirs.

Objectives for 2027

- Continue semi-annual meetings with personnel from the USACE to facilitate open communication and information sharing.
- Continue to provide all water usage information required by the TCEQ Brazos Watermaster on a timely basis.
- Continue to serve as a member of the TCEQ Brazos Watermaster Advisory Committee.
- Continue to serve as Administrative Agent and designated political subdivision for the Brazos G regional water planning group and the Region 8 (Lower Brazos) regional flood planning group.

FEDERAL RESERVOIRS AND PURCHASED WATER EXPENSE COMPARISON



FEDERAL RESERVOIRS AND PURCHASED WATER

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Benefits	\$ 343,529	\$ 353,323	\$ 318,153	\$ 353,498
Materials & Supplies	3,215	3,750	2,700	1,000
Utilities	402	-	-	-
Outside Services	7,480,200	8,663,314	7,336,016	6,726,539
Travel	3,895	3,200	3,272	3,800
Employee Development	-	1,150	500	1,220
Regulatory	86,744	91,082	86,744	91,082
Miscellaneous Operating	61,478	1,579,951	1,579,951	1,064,956
Overhead	3,028,176	3,509,131	3,135,462	3,951,761
LCRA Purchased Water	2,547,811	2,918,579	2,918,579	3,286,167
Sub Total	\$ 13,555,451	\$ 17,123,480	\$ 15,381,377	\$ 15,480,023
Debt Service	1,449,010	1,447,922	1,447,922	1,447,923
TOTAL	\$ 15,004,461	\$ 18,571,402	\$ 16,829,299	\$ 16,927,946
Grant Funding (Brazos G and Region 8)	\$ 1,754,920	\$ 1,478,700	\$ 1,385,748	\$ 920,480



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ENVIRONMENTAL SERVICES



Description

Environmental Services (ES) conducts comprehensive water quality and biological monitoring, analysis that provides scientific information on basin environmental conditions. This information is used to develop and implement effective watershed-based strategies to protect the natural resources of the Brazos River Basin. ES staff identifies changes in water quality conditions and biologic communities, evaluates effectiveness of watershed projects, and promotes public awareness and education on watershed management. Additionally, ES performs emergency management and continuity of operations functions for the BRA and assists BRA operational departments with property and project assessments for compliance with environmental and cultural resources regulations and completing environmental and cultural resources permitting documents, when necessary.

Major Initiatives

- Water quality sampling, analysis, and assessment.
- Continue to develop and implement agency-wide Emergency Management Program.
- Continue developing agency-wide Continuity of Operations Program.
- Instream and riparian zone biotic integrity assessment.
- Environmental permitting for in-house BRA projects.
- Threatened, endangered, and invasive species monitoring.
- Participate in local watershed protection efforts.
- Development of Possum Kingdom Reservoir Water Quality Model.



ENVIRONMENTAL SERVICES

Description

Environmental Services conducts comprehensive water quality and biological monitoring, analysis, and data management that provides scientific information on basin environmental conditions. This information is used to develop and implement effective watershed-based strategies to maintain and improve environmental health throughout the Brazos River Basin. Additionally, Environmental Services Staff provides regulatory compliance support and permitting assistance to other departments and is responsible for emergency management and continuity of operations support for all authority facilities.

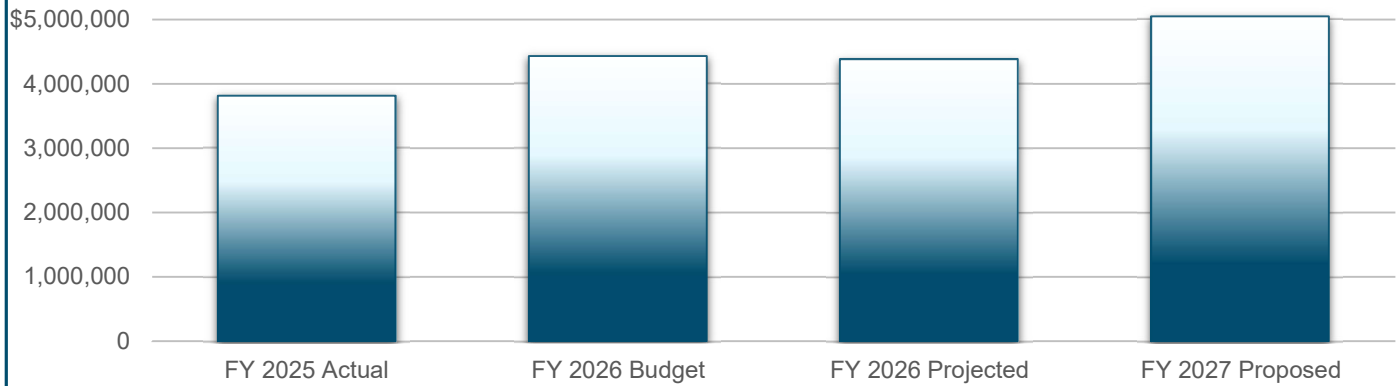
Accomplishments for 2026

- Continued participation in the Texas Clean Rivers Program. Hosted an in-person and virtual Steering Committee meeting and in person Coordinated Monitoring meeting.
- Continued implementation of conservation measures included in the Candidate Conservation Agreement with Assurances for Freshwater Mussels.
- Continued water quality monitoring, riparian zone assessments, and instream biology assessments.
- Completed Brazos Water Snake Research Project.
- Complete construction of Environmental Lab Complex project
- Began development of enterprise-wide Emergency Management and Continuity of Operations Programs.
- Completed the annual Emergency Action Plans for all three BRA reservoirs, and four drinking water and wastewater treatment facilities.
- Completed 5-year Risk Management Program and Process Hazard Review Compliance Audits for four drinking water and wastewater treatment facilities.
- Reviewed in-progress and future projects to identify environmental and cultural resource permitting implications. Completed consultation documents and permit applications as necessary.

Objectives for 2027

- Continue water quality, riparian zone, and biological sampling in support of the Texas Clean Rivers Programs, Texas Environmental Flow Standards, and BRA initiatives.
- Continue implementation of conservation strategies included in the Candidate Conservation Agreement with Assurances for freshwater mussels.
- Review projects proposed to be implemented during FY 2027 for environmental and cultural resource permitting implications. required permitting documents. Complete any surveys, consultations and permitting documents for projects to be completed in-house.
- Continue development of enterprise-wide Emergency Management and Continuity of Operations Programs. Produce annual updates of facility-specific Emergency Action Plans for required facilities.

ENVIRONMENTAL SERVICES EXPENSE COMPARISON



ENVIRONMENTAL SERVICES

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 1,682,524	\$ 1,884,381	\$ 1,891,934	\$ 2,146,909
Benefits	557,511	688,535	686,873	777,395
Materials & Supplies	126,677	166,315	168,051	133,970
Utilities	12,215	59,008	50,140	57,715
Outside Services	507,382	578,223	515,712	529,210
Travel	38,247	60,475	45,075	49,350
Rent	4,020	4,800	3,500	-
Employee Development	17,601	67,163	45,745	82,821
Repair and Maintenance	82,524	87,755	86,875	139,618
Regulatory	1,316	2,200	1,500	2,500
Miscellaneous Operating	766	6,000	5,650	7,350
Direct Labor	(5,867)	(31,534)	(8,000)	(27,535)
Overhead	595,558	743,724	705,800	855,464
Central Office Common	62,909	58,297	60,356	118,924
Capital Outlay	133,874	58,770	127,490	178,000
TOTAL	\$ 3,817,258	\$ 4,434,112	\$ 4,386,701	\$ 5,051,691
Grant Funding (Clean Rivers Program)	\$ 498,129	\$ 474,088	\$ 474,088	\$ 474,088



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SPECIAL PROJECTS & STRATEGIC INITIATIVES



Description

Special Projects & Strategic Initiatives (SPSI) supports strategic planning efforts, evaluation, development, and advancement of long-term water supply strategies, and other strategic initiatives for the Brazos River Authority. SPSI staff conduct project planning, analysis, coordination, and implementation support activities associated with organizational, regional, and basin-wide priorities. In addition, staff coordinate with internal departments, regulatory agencies, and external stakeholders to support project development, resource planning, and strategic initiative advancement.

Major Initiatives

- Identify, evaluate, and pursue achievable strategies for implementing new water supply resources to support future basin needs. Strategies under evaluation include surface water and groundwater, as well as other innovative strategies.
- Oversee and direct efforts to advance the Allens Creek Reservoir project. The project will include all activities necessary to complete the permitting, design, and construction of the reservoir project.
- Provide technical support for the business initiatives within each region to meet the Brazos River Authority's (BRA's) strategic goals.
- Provide preliminary project planning support for projects identified with the potential for future development.
- Support and coordinate BRA's strategic planning process, including interdepartmental coordination, strategic initiative advancement, and plan revisions or updates.
- Develop and implement continuous improvement initiative to support organizational efficiency



SPECIAL PROJECTS & STRATEGIC INITIATIVES

Description

Special Projects & Strategic Initiatives is a resource for evaluation of business opportunities, identification and assessment of potential water supply resources, project management support for special projects, and improvements to the management decision-making process. The primary mission is to position the Brazos River Authority (BRA) to help meet the future water needs of the Brazos River Basin and the State of Texas.

Special Projects & Strategic Initiatives is responsible for:

- The BRA's analysis of future lines of business and water supply strategies.
- Supporting organizational initiatives to improve efficiency and risk management.
- Developing and managing special projects as assigned by the General Manager/CEO.

Accomplishments for 2026

- Continued development of the Allens Creek Reservoir Project, including Board of Directors approval and contract execution to advance permitting and design activities.
- Continued water management strategy evaluations to support future demands including coordination with BRA customers and other wholesale water providers to evaluate potential water supply projects.
- Supported implementation and ongoing tracking of strategic plan objectives and initiatives.
- Initiated the Lean BRA continuous improvement program to support basin wide process efficiency.

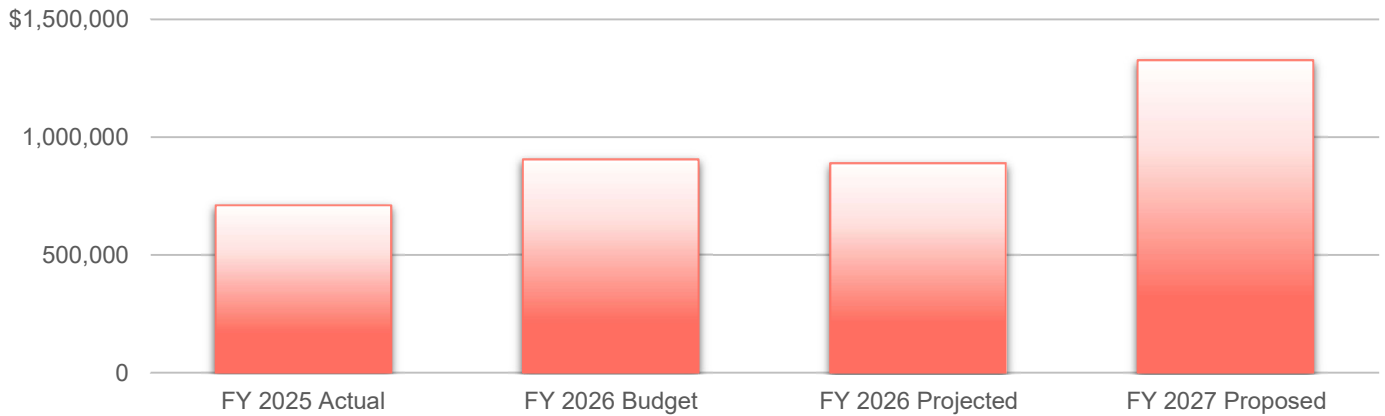
Objectives for 2027

- Advance development activities associated with the Allens Creek Reservoir Project, including permitting and design tasks, stakeholder engagement, and project planning for subsequent phases of development.
- Continue the evaluation of water management strategies to support future demands.
- Support efforts to enhance the organizational risk management process to align with strategic goals.
- Pursue the identification and assessment of additional potential water supply resources to address the future needs of BRA customers throughout the Basin.
- Advance continuous improvement training and practical implementation of relevant tools and methods within all departments.

Significant Changes/Comments

The Special Projects & Strategic Initiatives department will continue to support the identification, evaluation, and development of projects to help support the future water supply needs of the Brazos River Basin in FY 2027.

SPECIAL PROJECTS & STRATEGIC INITIATIVES EXPENSE COMPARISON



SPECIAL PROJECTS & STRATEGIC INITIATIVES

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 445,771	\$ 531,232	\$ 527,080	\$ 716,457
Benefits	126,339	175,606	193,268	233,923
Materials & Supplies	7,656	7,700	3,675	10,800
Utilities	1,235	1,416	1,960	3,360
Outside Services	11,368	25,538	8,060	15,622
Repair & Maintenance	-	-	-	2,000
Travel	1,035	2,700	4,000	7,600
Employee Development	2,074	3,950	4,292	5,995
Overhead	101,632	143,013	135,854	231,668
Central Office Common	13,173	14,574	11,317	29,731
Capital Outlay	-	-	-	70,000
TOTAL	\$ 710,284	\$ 905,729	\$ 889,506	\$ 1,327,156



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CENTRAL SERVICES



Description

Central Services includes Executive, Legal, Finance and Administration, Human Resources and Information Technology support to each basin and project.

Major Initiatives

- Direct the Brazos River Authority's (BRA's) project initiatives for the long-term water needs of the Brazos River Basin and the State of Texas.
- Develop legal structure (policies, contracts, etc.) to accomplish the goal of good governance and facilitate water pricing strategies.
- Expand and promote the BRA's legislative agenda, both State and Federal.
- Improve and develop the alignment of Human Resources functions to the strategic and business plan such as compensation, training and development, evaluation, etc.
- Enhance strategies to transform the workplace culture to align with its future and goals through such strategies as new employee orientation, recruiting, retention, recognition initiatives, etc.
- Continue to enhance and implement financial and administrative processes that promote best practices in accordance with the BRA's organizational structure.
- Manage a budgeting process and system that links to the strategic plan and creates a method to evaluate the effectiveness of existing and proposed programs and projects.
- Provide accurate and timely financial recordkeeping and reporting in accordance with Generally Accepted Accounting Principles (GAAP).
- Implement technology to support the organization's strategic plan and business goals..



BOARD OF DIRECTORS

Description

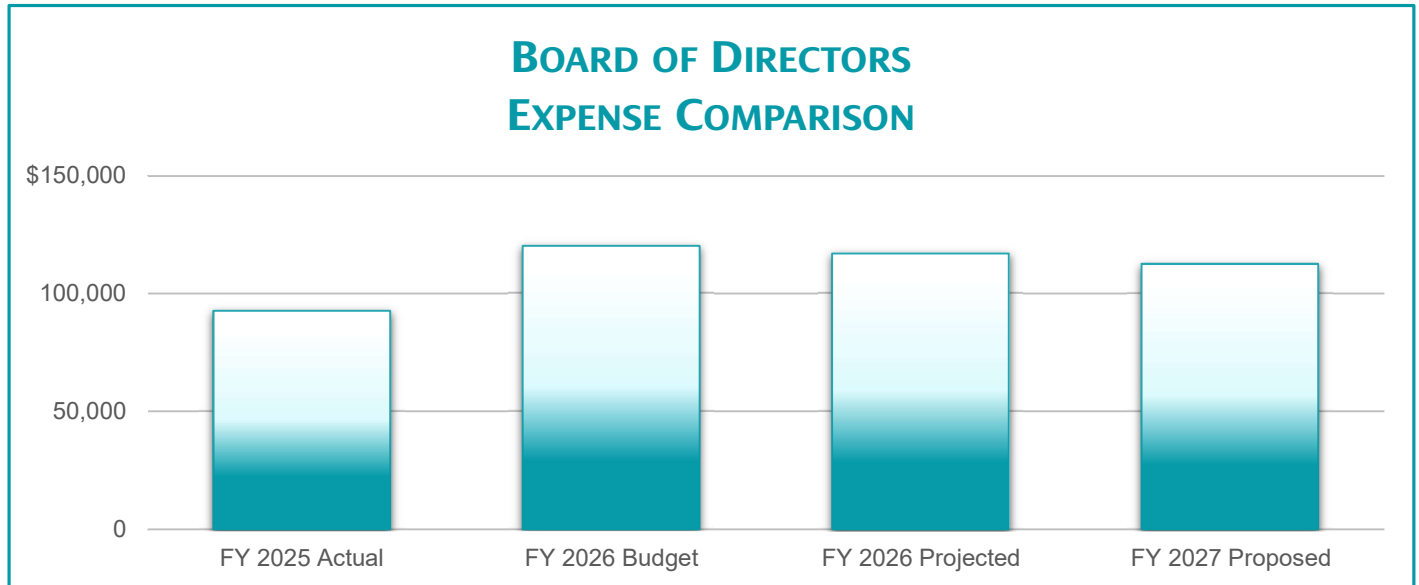
The 21-member Board of Directors (Board) is the governing body of the Brazos River Authority (BRA). Its members are appointed by the Governor, subject to confirmation by the Texas Senate, for six-year terms. The Board Presiding Officer appoints and organizes the Board into committees, each of which meets on an as-needed basis to develop and recommend policies, objectives, programs and actions for consideration by the full Board. The committees are: Administration and Audit, Executive Compensation and Evaluation, Ethics and Conflicts of Interest, Property Management, Security, and Retirement. The Board meets a minimum of four times a year. The calendar year meeting schedule is set during the meeting on the fourth Monday in January. Special meetings are held as necessary. The Board budget is primarily for Director fees and expenses for attendance at meetings.

Accomplishments for 2026

- Provide oversight of the Long Range Financial and Strategic Plans to ensure direction and future focus.
- Set the overall policy, Strategic objectives, and goals for the future growth and development of the BRA to accomplish its mission.
- Monitored the implementation of the FY 2026 Annual Operating Plan (Budget) to ensure proper financial management.
- Authorized and approved the FY 2027 Annual Operating Plan (Budget).
- Continued pursuit of new water supply projects and acceleration of timelines in light of Texas' ever-growing water needs.
- Authorized engineering and construction of BRA projects to ensure future water requirements are met and the life of the current BRA facilities is maintained and prolonged.

Objectives for 2027

- Provide direction regarding the Long Range Financial and Strategic Plans to ensure informed decision making for the basin.
- Authorize and approve FY 2028 Budget.
- Oversee the FY 2027 Annual Operating Plan (Budget) to ensure proper financial management.
- Assist in relaying BRA's mission and any roadblocks to elected officials.
- Promote BRA's mission and initiatives during meetings and communications with customers.
- Oversee continued enhancement of system-wide measures to ensure security of BRA assets and facilities.



BOARD OF DIRECTORS

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Materials & Supplies	\$ 1,584	\$ 17,880	\$ 18,100	\$ 2,580
Outside Services	32,643	36,919	36,787	37,064
Rent	-	800	-	800
Travel	52,549	57,000	56,000	63,000
Training & Development	5,998	7,200	6,200	9,200
Miscellaneous Operating	-	500	-	-
TOTAL	\$ 92,774	\$ 120,299	\$ 117,087	\$ 112,644



GENERAL ADMINISTRATION

Description

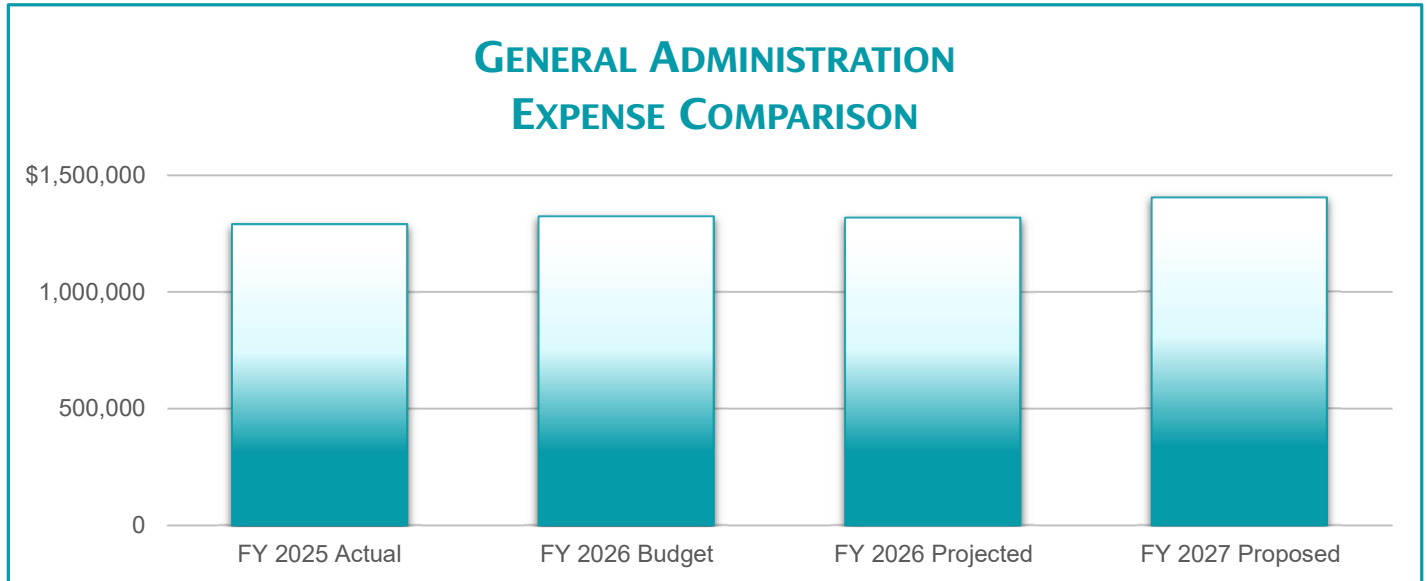
General Administration is the office of the General Manager/CEO (GM/CEO) supported by the Executive Assistant to the GM/CEO. The GM/CEO, hired by the Board of Directors (Board), provides strategic leadership to the organization, represents the Brazos River Authority (BRA) on a wide range of industry and policy issues, and coordinates issues and regional efforts with customers.

Accomplishments for 2026

- Engaged with other river authorities and regional Water Planning Groups on water related issues.
- Communicated and coordinated with State officials and constituents on the status of BRA operations, projects, and drought/flood operations.
- Continued the rehabilitation and construction efforts on BRA dams and other infrastructure to ensure their safety and longevity.
- Started the Essential Function and Business Impact Analysis to support the Continuity of Operations Plan.

Objectives for 2027

- Work with legal services and other BRA departments to implement any legislation passed during the 90th regular legislative session.
- Work with federal delegation to ensure continued funding for the Lake Whitney reallocation study is approved in the federal appropriations process.
- Pursue the development of additional water supply sources and water conservation to increase/extend water for future Texas population growth and management during drought years.
- Continue to support environmental studies to determine solutions to lessen the impact to water availability for customers.
- Protect, develop, and encourage the BRA's most valuable asset – the workforce, the backbone that ensures quality, productivity, and the BRA's mission.
- Continue to develop the Allens Creek Reservoir project.
- Continue to develop the Continuity of Operations Plan.



GENERAL ADMINISTRATION

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 902,819	\$ 930,334	\$ 945,353	\$ 999,375
Benefits	225,249	270,553	266,114	277,054
Materials & Supplies	4,531	17,050	8,921	13,700
Utilities	4,590	4,964	5,380	6,310
Outside Services	659	679	706	784
Repair & Maintenance	1,140	1,000	1,100	1,500
Travel	30,633	44,500	51,000	38,100
Rent	-	150	150	150
Employee Development	12,990	36,950	20,850	30,600
Miscellaneous Operating	5,650	-	-	-
Central Office Charges	16,489	18,218	18,861	37,164
Capital Outlay	85,800	-	-	-
TOTAL	\$ 1,290,549	\$ 1,324,398	\$ 1,318,435	\$ 1,404,737



LEGAL SERVICES

Description

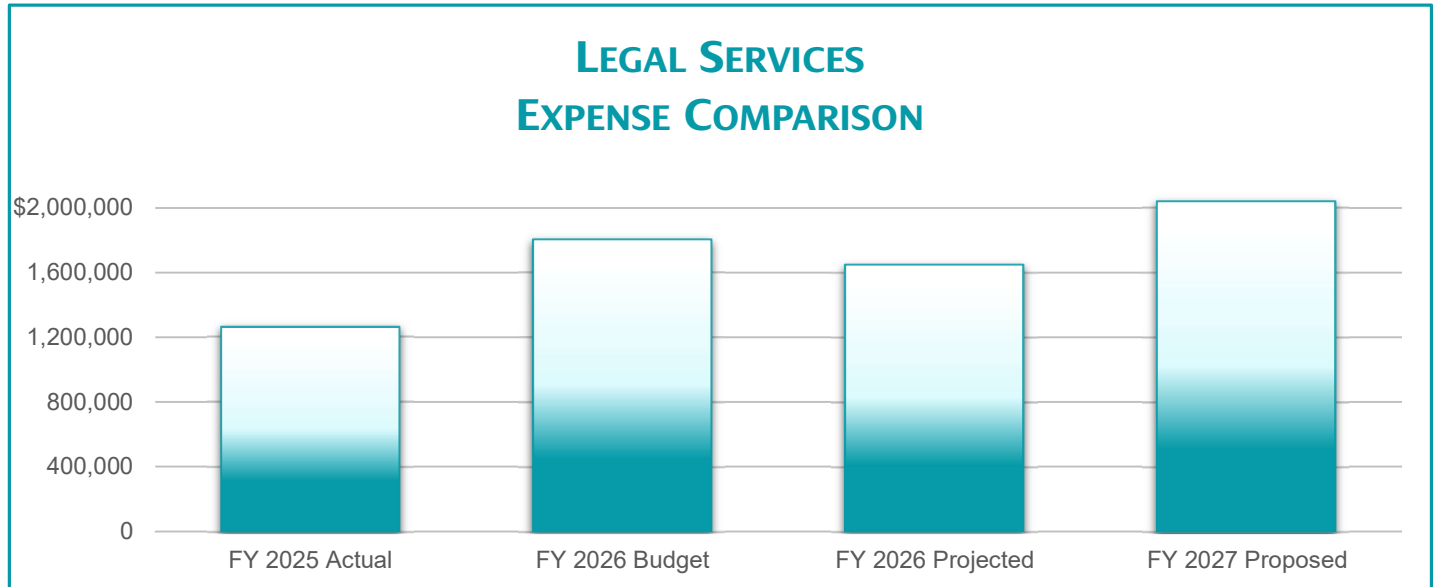
Legal Services oversees all legal and real property matters for the BRA. Legal Services' responsibilities include: all contract drafting and contractual negotiations; management of litigation; legal support for all ongoing and future projects; oversight of the continual maintenance of BRA's water rights; statutory interpretations; maintaining open government compliance; and coordination of outside counsel services. Legal Services is integral in the development, evaluation, and implementation of policies and procedures to support managerial efficiency and stewardship. Additionally, Legal Services provides legal representation and guidance on all legal issues and questions relating to BRA programs for the Board of Directors, the General Manager/CEO, and all departments of the BRA.

Accomplishments for 2026

- Provided effective legal representation, while keeping an emphasis on proactive liability, avoidance strategies, and beneficial contract negotiations.
- Provided legal services in relation to open government compliance, regional planning group representation, and human resource matters.
- Drafted all contracts related to the daily operations of the BRA, including customer contracts and service provider contracts.
- Managed negotiations and drafting of numerous complex professional services contracts and construction contracts for infrastructure development and improvements.
- Completed numerous property agreements to facilitate infrastructure improvement projects, including crossing agreements, right of entries, easements, and encroachments.
- Provided strategic legal management and oversight of contested matters.
- Provided representation on BRA's Water Management Plan and pending water rights protests.
- Negotiated, drafted, and executed a professional engineering services contract for the development of the Allens Creek Reservoir Project.
- Increased efficiency through organization-wide training and enhancements of the Contract Management Database.
- Provided legal support in coordination with outside counsel for the Whitney Reallocation.
- Drafted, interpreted, and advised on BRA's policies and procedures including revisions to accomplish statutory changes.

Objectives for 2027

- Continue effective legal representation in contract negotiations to enhance BRA's position and reduce liability.
- Maintain open government compliance by promoting transparency and accountability.
- Continue providing legal representation on property related matters and contract drafting and negotiations.
- Represent BRA during the Water Plan Management Update and Whitney Storage Contract.
- Manage BRA's real property resources and facilitate enhancements to the Property Management Database promoting efficiency.



LEGAL SERVICES

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 900,952	\$ 1,199,831	\$ 1,069,419	\$ 1,337,227
Benefits	292,171	427,042	396,515	461,046
Materials & Supplies	3,289	14,300	14,900	23,300
Utilities	5,508	6,072	5,160	5,760
Outside Services	15,615	76,873	76,947	87,165
Repair & Maintenance	6,587	6,800	6,900	6,900
Travel	1,841	14,500	14,500	14,500
Employee Development	7,679	25,240	26,059	28,092
Central Office Common	31,320	34,614	39,608	78,044
TOTAL	\$ 1,264,962	\$ 1,805,272	\$ 1,650,008	\$ 2,042,034



PUBLIC INFORMATION

Description

The Public Information Office serves as the transparency arm of the Brazos River Authority, providing current and educational material via the BRA website, email newsletter, social media platforms, Water School blog, the BRA Speakers Bureau, town hall meetings and printed materials. The PIO Team responds to all media-related inquiries, issuing news releases regarding major projects and programs and responding to inquiries from the general public, BRA personnel, and other agencies. The PIO Team plans and implements the BRA's public relations, marketing strategies, advertising and public events.

Accomplishments for 2026

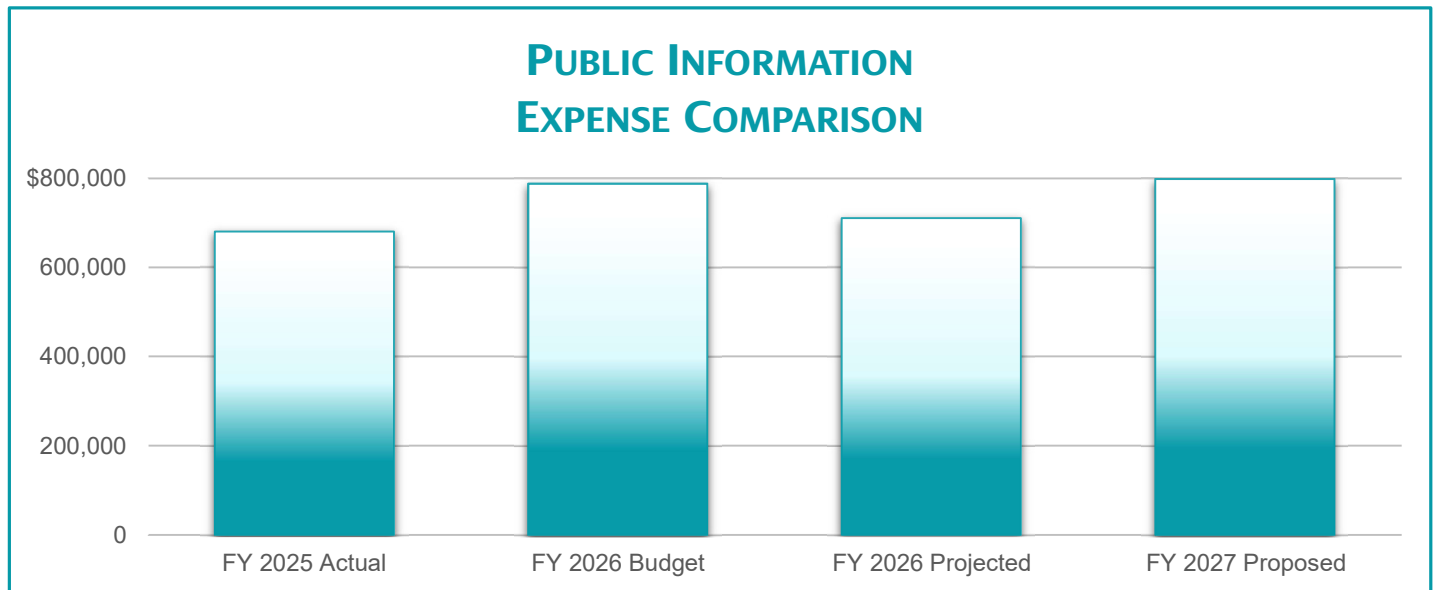
- Promoted projects, service lines and educational efforts via the BRA website and quarterly email newsletters.
- Promoted water education through timely conservation, safety and informational posts on six social media channels, increasing public following by 20 percent.
- Managed and produced six BRA Brown Bag on the Brazos virtual town hall meetings.
- Organized and promoted the 6th Annual Lake Granbury Water Safety Awareness Day, fitting and delivering more than 135 life jackets to Hood County children.
- Produced educational photo and information displays installed at the Phillip J. Ford Central Office Facility, highlighting the BRA's major service lines.
- Completed the photo documentation of the Lake Limestone Tainter Gate Replacement Project.
- Expanded water knowledge within the Lake Granbury/Hood County area by placing monthly recurring articles in the Hood County News newspaper.

Objectives for 2027

- Expand educational efforts for the Belhouse Drought Preparedness Project, Possum Kingdom Lake Water Quality Project and Allens Creek Reservoir Project.
- Complete compliance upgrades for the BRA website to meet Americans with Disabilities Act requirements.
- Continue to ensure the public receives accurate and timely information.
- Establish the organization's first informational podcast.

Significant Changes/Comments

For more than 23 years, the Public Information Office was managed as part of the Government & Customer Relations Department. During the October 2024 reorganization, the Public Information Office and Legislative and Government Affairs Offices were divided and now function as two distinct departments, with the Public Information Officer included as a member of the BRA Management Team.



PUBLIC INFORMATION

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 416,713	\$ 407,757	\$ 413,317	\$ 434,976
Benefits	157,725	179,247	177,903	183,579
Materials & Supplies	12,723	7,900	7,526	17,950
Utilities	4,470	4,176	5,260	4,980
Outside Services	24,617	27,857	26,617	26,686
Repair & Maintenance	46	-	128	-
Travel	4,963	5,600	2,400	5,600
Employee Development	17,654	26,100	24,700	30,000
Miscellaneous Operating	28,216	105,300	34,410	58,000
Central Office Common	13,533	18,218	18,861	37,164
Capital Outlay	-	6,000	-	-
TOTAL	\$ 680,661	\$ 788,155	\$ 711,122	\$ 798,935



LEGISLATIVE GOVERNMENT AFFAIRS

Description

The Legislative and Governmental Affairs Department (LGA) represents the Brazos River Authority on regional, state and national matters. Responsibilities include: monitoring legislative areas of interest to the BRA; preparing position papers, testimony and correspondence to elected officials; serving as liaison with offices of elected officials and legislative committees; managing BRA's contract lobby teams at the state and federal level; seeking opportunities for BRA project funding; and representing the BRA on legislative panels and committees of state and federal water related associations.

Accomplishments for 2026

- Developed and maintained relationships with elected legislators and staff, as well as TWDB Directors, including conducting multiple tours of BRA facilities.
- Monitored interim hearings in preparation for the 90th Legislative session.
- Assisted Finance and Administration (F&A) with searching for grant opportunities related to the East Williamson County Regional Water System.
- Worked with federal lobby team to garner federal delegation support for Whitney reallocation.
- Participated in Texas Water Association legislative subcommittees in preparation for the 90th Legislative Session.

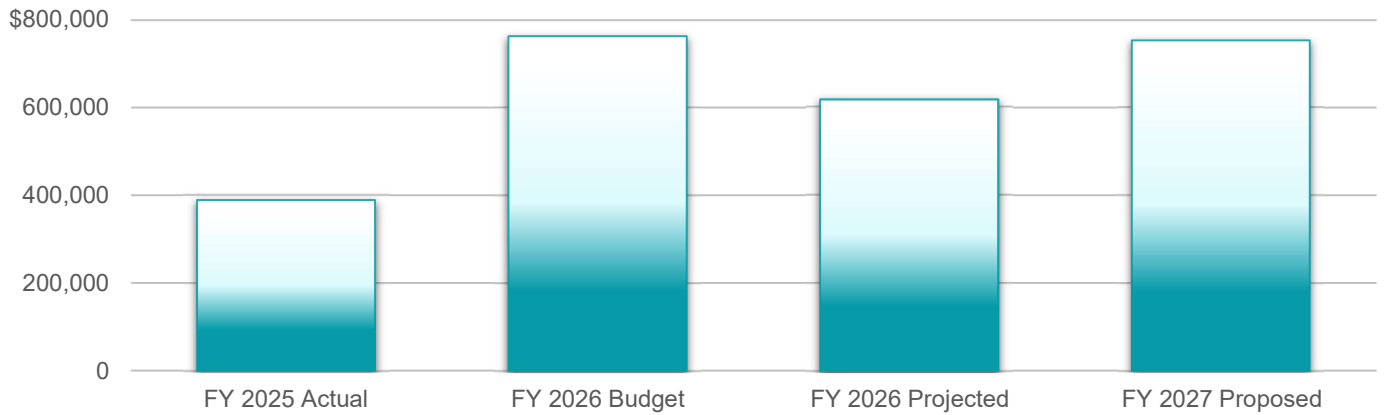
Objectives for 2027

- Engage with delegation offices to share information on how filed bills impact the BRA and be a resource to our offices on water policy.
- Work with Legal Services and other BRA departments to ensure compliance with legislation enacted during the 90th Texas Legislative Session.
- Continue to engage federal delegation on final completion of the Lake Whitney Reallocation Study.
- Work with state legislators and agencies to advocate for future Allens Creek Reservoir project funding.
- Monitor the state legislative interim committee process in advance of the next legislative session.

Significant Changes/Comments

In accordance with the 2024 reorganization, the position of Legislative and Governmental Affairs Manager, previously held by Deputy General Manager Matt Phillips, has been filled. Leah Clark started in this role in January 2026.

LEGISLATIVE GOVERNMENT AFFAIRS EXPENSE COMPARISON



LEGISLATIVE GOVERNMENT AFFAIRS

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 83,337	\$ 342,950	\$ 220,566	\$ 319,936
Benefits	24,134	93,651	78,719	89,527
Materials & Supplies	364	9,200	7,050	2,300
Utilities	780	1,416	1,416	1,440
Outside Services	257,397	275,257	280,269	290,298
Repair & Maintenance	-	-	-	6,500
Travel	7,737	21,000	15,000	21,500
Employee Development	12,528	16,000	16,020	21,000
Miscellaneous Operating	-	-	-	1,500
Central Office Common	3,389	3,644	-	-
TOTAL	\$ 389,666	\$ 763,118	\$ 619,040	\$ 754,001



HUMAN RESOURCES

Description

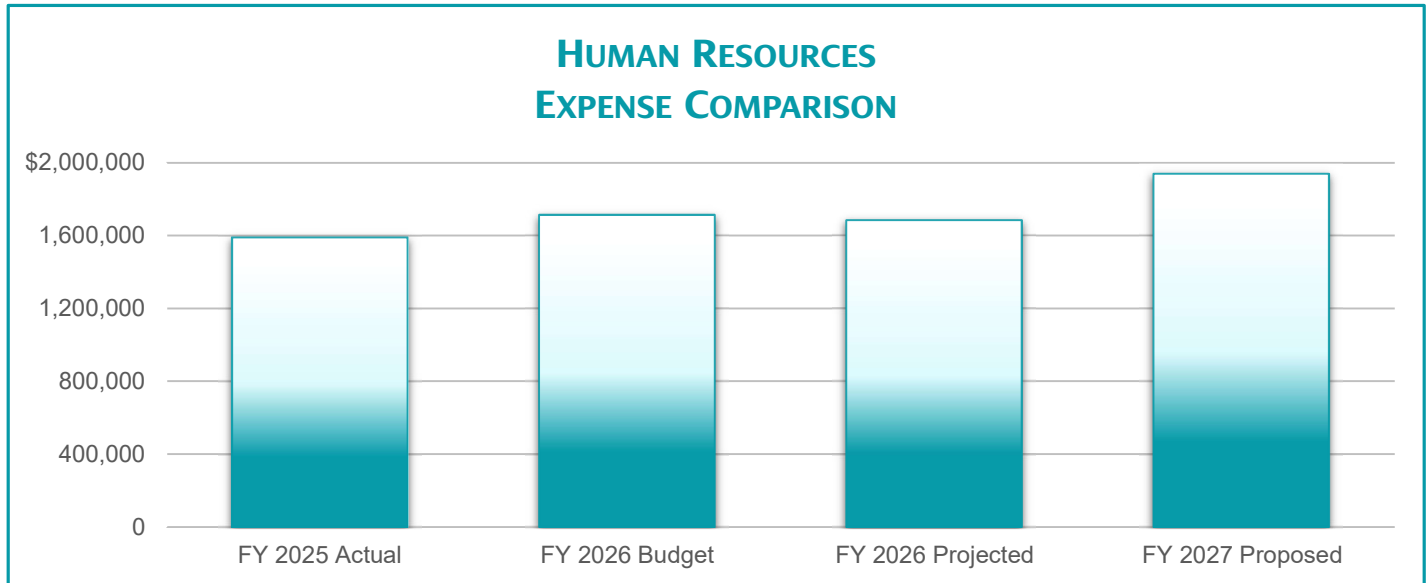
The Human Resources (HR) Department supports the strategic plan in the areas of personnel and organizational culture. HR functions include supporting the mission of the Brazos River Authority (BRA) by working in cooperation with managers, supervisors, and employees to enhance recruitment and retention, training and development, health and safety initiatives, performance management, internal and external pay equity, organizational development, and compensation and benefit programs. HR manages employee wages and salaries; processes payroll; administers benefit initiatives including all employee group insurance and wellness programs, retirement plans, and service and safety award programs; manages employee performance and discipline issues; coordinates and provides employee and supervisor training and development; maintains past and present employee and retiree records and files; manages the Central Office front desk; and administers the employee safety and education program.

Accomplishments for 2026

- Continued efforts to promote a proactive safety culture at the BRA by empowering employees to think safety before starting any task, stop working if they have safety concerns, actively find ways to perform their jobs more safely, and regularly meet to develop site-specific safety strategies and protocols to ensure their work environment is safe.
- Conducted Supervisor Training focused on leading through change and Harassment Prevention Training to encourage a highly functioning and respectful workplace.
- Continued to manage programs, educate supervisors, and enhance the BRA's ability to effectively recruit and retain an experienced, diverse, and dedicated workforce.
- Implemented recommendations of a compensation study to address internal and external pay equity to ensure the BRA is able to recruit and retain quality employees.
- Continuing to deliver exceptional Human Resources leadership, support, and quality services to all employees of the BRA.

Objectives for 2027

- Continue to develop site-specific safety briefings and welcome videos for every BRA location to be conveyed to new employees and visitors prior to working at or touring a facility.
- Continue to build a comprehensive training/development program designed to provide employees training and development opportunities that will enhance their knowledge, skills, and abilities so that they can effectively perform their jobs.
- Review and rebid, as necessary, BRA benefit plans and providers to maintain and/or improve employee benefits with minimal impact to the budget.
- Continue to monitor healthcare, wellness, and retirement regulations as they become applicable and/or are reversed and make appropriate benefit plan adjustments.
- Develop a performance management plan to ensure engaged and effective teams.



HUMAN RESOURCES

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 899,204	\$ 828,426	\$ 832,909	\$ 909,894
Benefits	285,805	319,777	331,062	343,717
Materials & Supplies	20,595	25,000	19,800	25,000
Utilities	3,081	3,264	2,840	2,880
Outside Services	171,009	169,302	157,523	182,849
Repair and Maintenance	39,987	139,675	131,475	135,475
Travel	5,090	10,300	7,700	10,300
Rent	-	2,000	2,000	2,000
Employee Development	122,987	174,435	143,940	174,479
Central Office Common	29,842	32,792	46,932	74,372
Capital Outlay	13,975	10,000	10,000	80,000
TOTAL	\$ 1,591,574	\$ 1,714,971	\$ 1,686,181	\$ 1,940,966



FINANCE AND ADMINISTRATION

Description

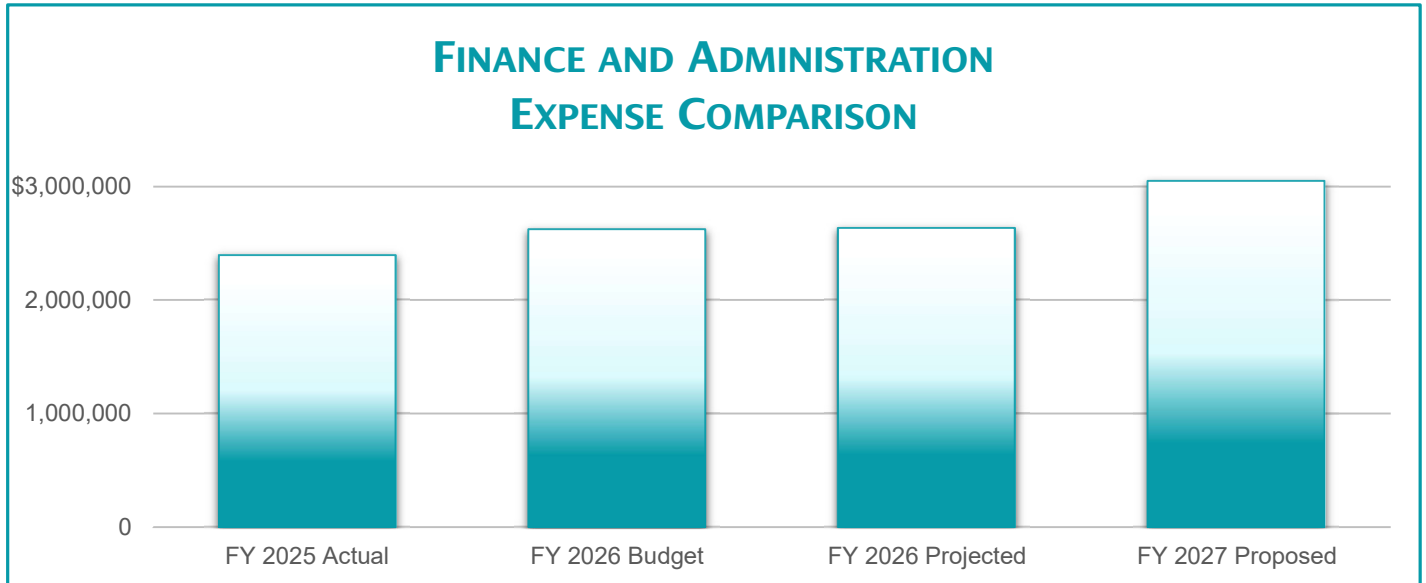
Finance and Administration provides financial and administrative support and services to the Brazos River Authority (BRA). The Chief Financial Officer oversees and directs the activities of this department, which include cash and investment management, financial statement preparation and reporting, budget preparation and reporting, billing, and accounts receivable, grant accounting, accounts payable, debt administration, purchasing and procurement, and insurance.

Accomplishments for 2026

- Applied for the Government Finance Officer's Association (GFOA) award for "Excellence in Reporting" for the BRA's FY 2025 Annual Comprehensive Financial Report (ACFR).
- Developed the FY 2027 Annual Operating Plan (AOP) and Capital Improvement Plan (CIP) for approval by the Board of Directors in July 2026.
- Applied for and received the GFOA award for 'Distinguished Budget Presentation' for the FY 2026 AOP and CIP.
- Created and submitted the inaugural Popular Annual Financial Report (PAFR) to GFOA for award consideration.
- Conducted two auctions of surplus property that resulted in \$128,115.27.
- Applied for the Achievement of Excellence Award through the National Procurement Institute.
- Completed the FY 2025 annual financial audit performed by our external auditors and received an unqualified opinion and no significant audit comments.
- Provided monthly financial reporting to contract water and wastewater treatment customers.
- Conducted training for internal customers to improve understanding and utilization of available cooperative purchasing contracts.
- Prepared and advertised 24 formal solicitations. 265 purchase orders issued.

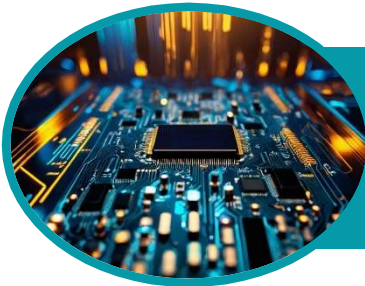
Objectives for 2027

- Apply for and receive the GFOA awards for 'Excellence in Financial Reporting', 'Popular Annual Financial Reporting Award', and 'Distinguished Budget Presentation'.
- Prepare and submit for the Achievement of Excellence in Procurement Award from the National Procurement Institute.
- Continue to develop and implement financial and administrative procedures that establish consistent guidelines and methods for managing the purchase of goods, supplies and services.
- Complete the FY 2026 annual financial audit with an unqualified opinion and no significant audit comments.
- Continue support of the BRA's CIP by providing timely financial reports and updated long range financial forecasts.
- Create and conduct Purchasing training for internal customers to improve understanding of procurement procedures and requirements.
- Monitor performance against the FY 2027 AOP by preparing timely monthly budget reports and explaining variances.



FINANCE AND ADMINISTRATION

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 1,523,322	\$ 1,573,042	\$ 1,601,206	\$ 1,672,464
Benefits	567,363	642,515	649,145	694,152
Materials & Supplies	14,323	37,230	29,100	31,240
Utilities	4,752	4,512	5,010	5,680
Outside Services	170,237	225,240	214,975	339,502
Repair & Maintenance	50,114	51,445	51,865	115,918
Travel	469	3,084	1,000	3,084
Employee Development	10,848	27,550	19,650	63,626
Central Office Common	56,367	61,941	64,128	126,357
TOTAL	\$ 2,397,795	\$ 2,626,559	\$ 2,636,079	\$ 3,052,023



INFORMATION TECHNOLOGY

Description

Information Technology Services provides technical support and services to the Brazos River Authority to assist in reaching the business goals and objectives using technology. The group organization includes:

Enterprise Infrastructure maintains network hardware and cloud infrastructure; provides connectivity to the BRA's computing environment; ensures local, and wide area network (WAN) security.

Geographic Information Systems (GIS) creates maps, coordinates, and manages the collection of spatial data throughout the BRA, and creates interactive mapping applications.

Software Development creates and maintains custom software applications and develops, maintains, and coordinates Internet and Intranet site content.

Software Administration and Projects optimizes, maintains, and supports purchased software packages.

Support Services manages day-to-day IT support tasks, computer inventory, camera systems, and AV systems, ensuring excellence in customer service.

Cybersecurity architects, implements, and maintains the information security posture in all facets of technology.

Facility Security architects and maintains the security Protection of BRA facilities.

Accomplishments for 2026

- Successfully implemented NEXGEN Asset Management System, Kahua the Construction Project Management System, and Learn 365 the Learning Management Platform for company-wide training.
- Successfully designed and implemented Networks from the ground up for the Lake Shore office and Lab facility in record time.
- Recruited and hired a qualified Cybersecurity professional that assisted in developing and deploying social engineering testing, simulations, and training.
- Deployed ArcGIS Enterprise and successfully mentored additional staff to make significant progress into the Property Master Plan Web Map and Database.

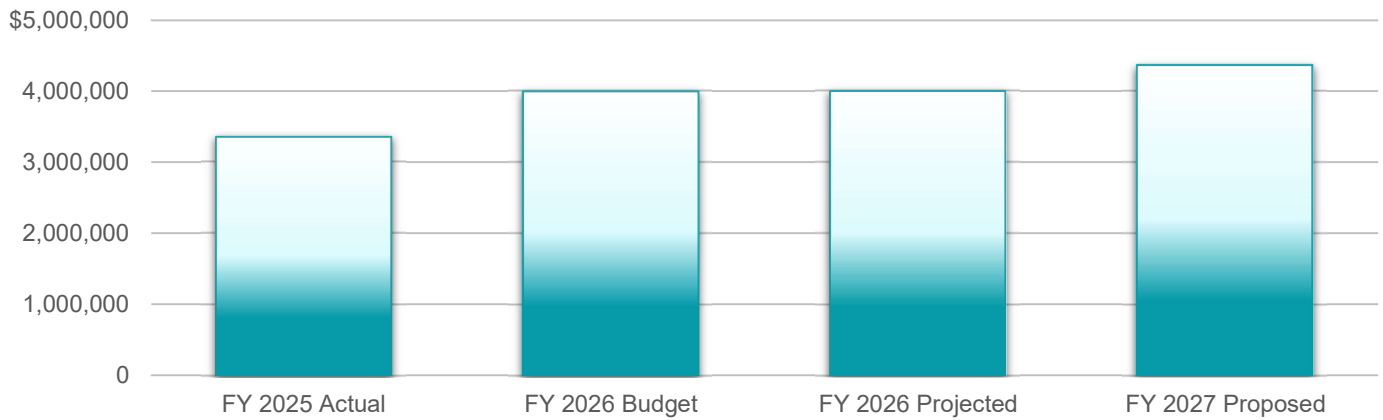
Objectives for 2027

- Complete the Technical Security Upgrade Project, build the foundation of Facility Security by developing the Security Master Plan, and recruit and hire a qualified security candidate to lead the program.
- Develop and deploy a comprehensive Software Audit Program to ensure optimal utilization while reduce licensing costs.
- Develop a comprehensive IT Asset Management Program and Support services reporting platform utilizing KPIs to enhance customer service by strategically assigning and scheduling resources to troubled areas.
- Work with SCADA technicians in bringing their Networks, systems, devices, and Master Plan up to industry standards.
- Modernize internal business processes by digitizing forms and automating workflows with auditing and implement a complete redesign of the HR Performance Evaluation application overhauling and streamlining the Merit and Employee Review Process.

Significant Changes/Comments

The Facilities Security Position is currently vacant and will be filled before FY 27 begins.

INFORMATION TECHNOLOGY EXPENSE COMPARISON



INFORMATION TECHNOLOGY

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Salaries	\$ 1,687,200	\$ 1,837,382	\$ 1,898,098	\$ 2,050,977
Benefits	599,557	726,156	728,551	799,286
Materials & Supplies	51,072	61,450	47,860	93,700
Utilities	42,918	42,966	44,580	46,847
Outside Services	90,197	138,716	117,716	151,548
Repair & Maintenance	758,897	1,000,591	979,990	971,015
Travel	5,091	27,700	26,000	25,500
Rent	9,880	7,250	7,250	7,250
Employee Development	15,968	60,345	52,086	62,367
Central Office Common	61,341	67,404	69,786	137,506
Capital Outlay	36,177	30,000	30,000	25,000
TOTAL	\$ 3,358,298	\$ 3,999,960	\$ 4,001,917	\$ 4,370,996



CENTRAL OFFICE COMMON

Description

Central Office Common consists of materials, supplies, and building and equipment maintenance costs necessary to operate the Brazos River Authority (BRA) Central Office and Lake Shore Office facilities in Waco. These expenses cannot be directly attributed to any Central Office department and are therefore distributed among the departments that occupy the Central Office, based on the number of employees in each department.

Accomplishments for 2026

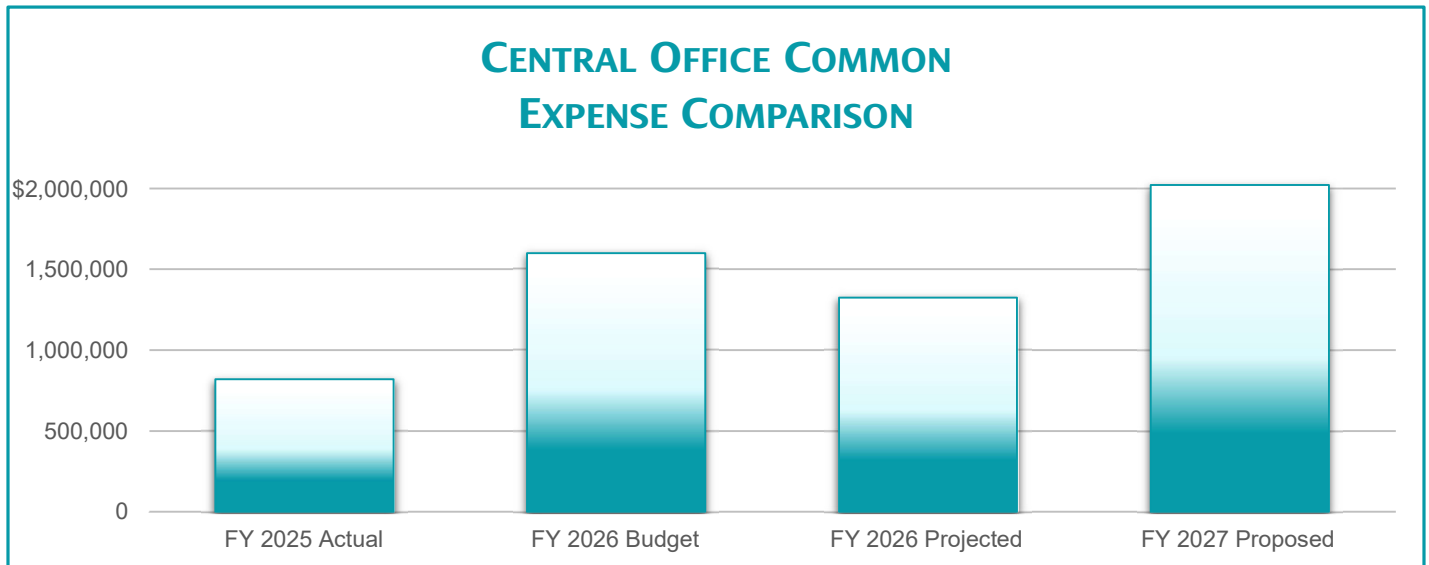
- Provided support during the security upgrades at the Central Office.
- Supported Finance & Administration on handling surplus items and auctions.
- Oversaw building maintenance contracts and services.
- Administered routine building maintenance per contract requirements.
- Resurfaced the kitchen cabinets and added new solid surfaces and fixtures.

Objectives for 2027

- Continue to support Finance & Administration with preparation and logistics for the BRA auctions of surplus items.
- Review and support modification of offices to provide additional occupancy to support a growing organization.
- Continue administering routine building operations and maintenance.
- Will provide additional maintenance and support for the new Environmental Building Facilities as well as the Lake Shore office space.
- Continue to provide support for maintenance contracts and building services (HVAC, landscaping, fire alarms, etc.).

Significant Changes/Comments

The BRA purchased additional office and training space at Lake Shore to provide additional occupancy for the growing organization.



CENTRAL OFFICE COMMON

Budget	FY 2025 Actual	FY 2026 Budget	FY 2026 Projected	FY 2027 Proposed
Materials & Supplies	\$ 49,546	\$ 262,150	\$ 196,983	\$ 165,000
Utilities	122,009	150,400	160,880	191,340
Outside Services	41,475	54,824	47,063	55,390
Repair & Maintenance	101,690	302,671	219,711	369,382
Travel	455	1,700	1,700	1,700
Rent	13,529	14,235	12,235	13,841
Miscellaneous Operating	9,670	14,000	14,000	14,750
Central Office Common Allocation	(409,565)	(799,980)	(662,572)	(1,011,403)
Capital Outlay	71,191	-	10,000	200,000
TOTAL	\$ -	\$ -	\$ -	\$ -



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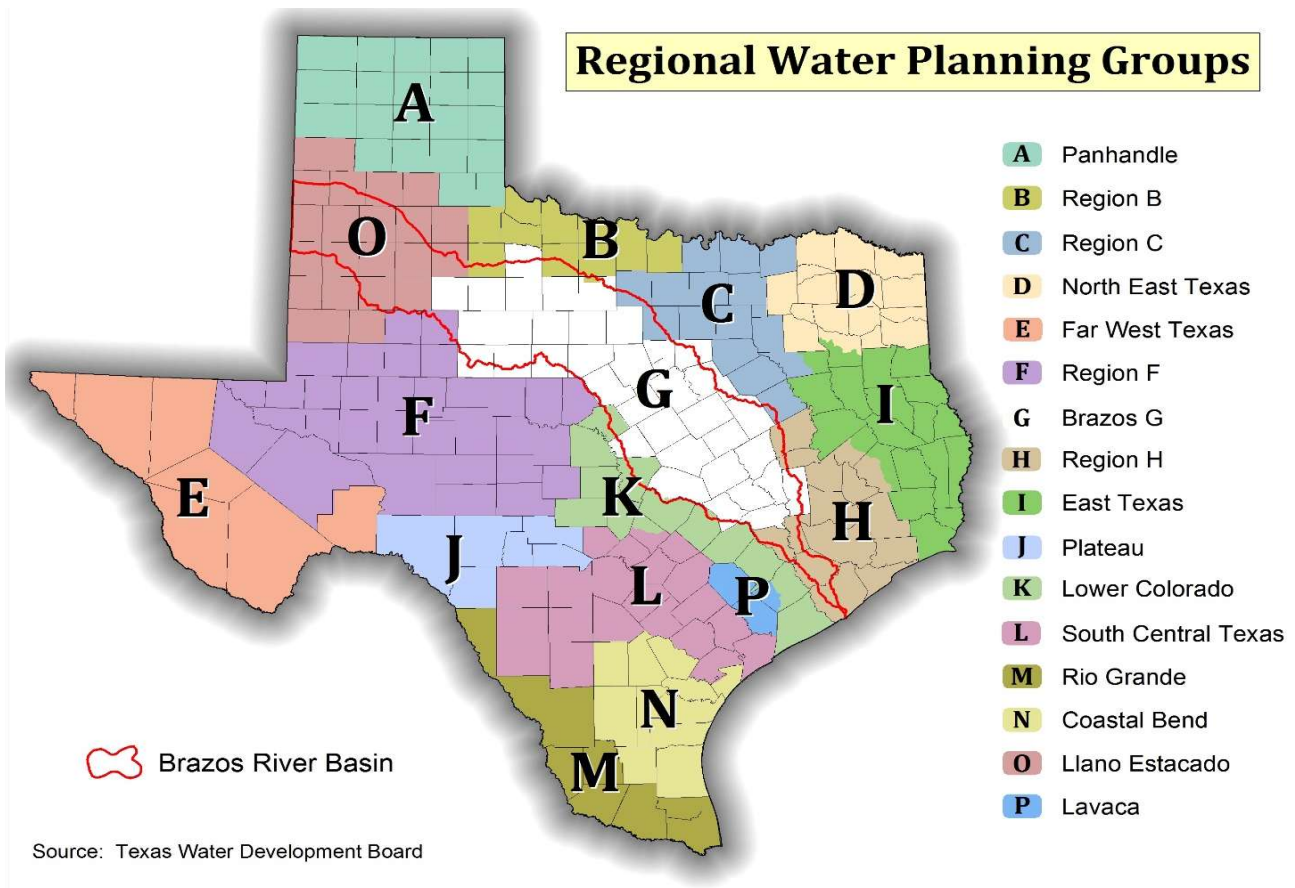
CAPITAL IMPROVEMENT PROJECTS



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Capital Projects and Long Range Planning

The State of Texas has adopted a 50 year horizon for water resource planning as prescribed in Senate Bill 1 which was passed in 1997. This legislation provides the framework for the State Water Plan, which is updated every five years. The State Water Plan seeks to provide options and solutions for the projected water needs of Texas by compiling input from the sixteen regional water planning groups within the state. The Brazos River basin falls within three of the planning regions; Region G, Region H and Region O.

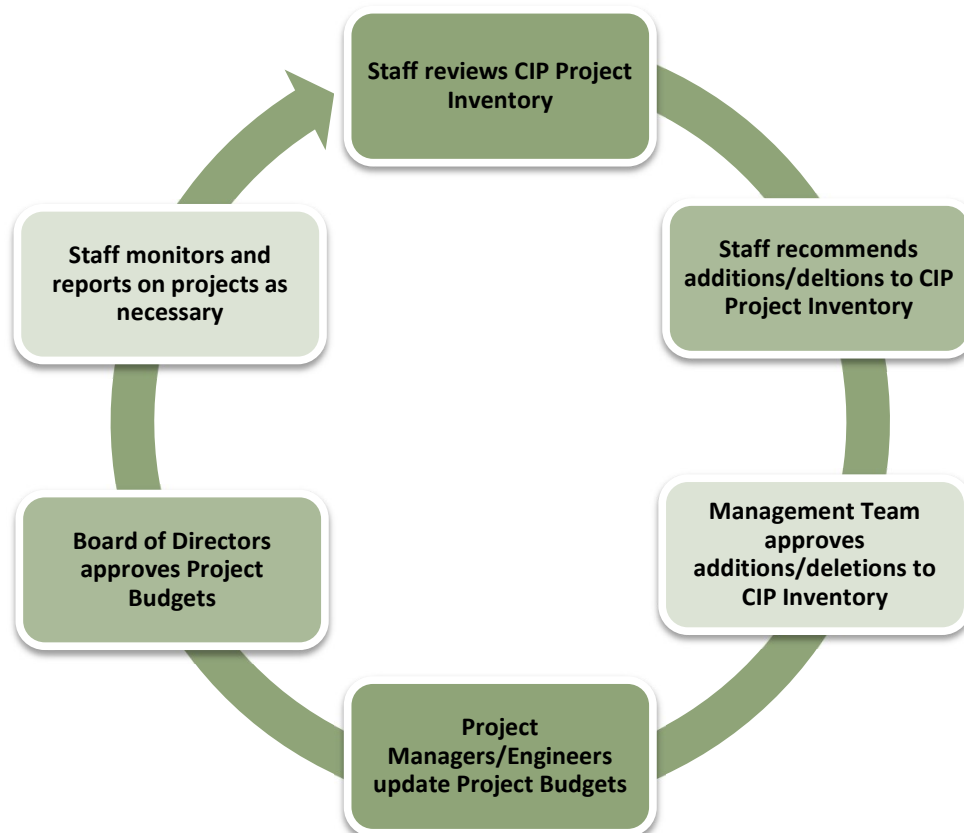


In order to complement the state's planning efforts, the Brazos River Authority (BRA) has also adopted a 50 year term for long range planning. The BRA's Long Range Plan includes recurring annual O&M expenses as well as specific project costs. The O&M expenses are based on the current O&M budget and are adjusted for each future year using category specific inflators, the effects of asset acquisition or divestiture, and forecasts and predictions about future events. A presentation of the Five-Year Forecast from the Long Range Plan is located on page 3-24. The projects included in the long range plan address not only the creation of new water sources to meet the growing demand in support of the State Water Plan, but also the maintenance of existing BRA infrastructure and the creation of new infrastructure.

Capital Improvement Budget Process

The goal of the Capital Improvement Plan (CIP) is to maintain the Brazos River Authority's (BRA's) physical infrastructure at a level adequate to protect the BRA's capital investment, minimize future maintenance and replacement costs, and provide expansion to meet the long-term needs of the basin.

The process for Capital Improvement Plan budgeting is meant to be dynamic in order to respond to any changes in circumstances related to the projects while still maintaining adequate internal control.



Project Budget Worksheets

The information that is needed to compile the CIP Budget is captured in individual Project Budget Worksheets (PBW's). The Project Budget Worksheets are referred to collectively as the Project Inventory. The Project Managers are responsible for making sure that the information contained in the Project Budget Worksheet is accurate.

CIP Budget Timeline

- | | |
|-----------------|--|
| December | A list of all projects and the corresponding Project Managers is distributed to staff for review. Any projects that need to be removed from the list or any changes to the assigned Project Manager should be reported to Finance & Administration. Staff is also given the opportunity to submit any new projects that need to be considered as additions to the Project Inventory. |
| January | Project Managers/Engineers are given the opportunity to update the Project Budget Worksheets for existing projects, including changes to budgets and timelines, and to submit Project Budget Worksheets for proposed new projects. |
| February | Finance & Administration reviews the Project Budget Worksheets and creates a summary report and presentation for the BRA Risk Management Committee. |

- March** Finance & Administration makes a presentation to the BRA Risk Management Committee on the proposed Capital Improvement Project budget which includes:
- a) Estimated total expenditures for projects that are expected to be completed in the current fiscal year.
 - b) A list of any projects that were removed from the Project Inventory.
 - c) Projected actual expenditures versus budget for all projects with activity in the current fiscal year.
 - d) The proposed projects' budget for the upcoming fiscal year.
- April/May** The proposed projects' budget is incorporated into the Annual Operating Plan (AOP) and the Long Range Financial Plan.
- July** The Annual Operating Plan is presented to the Board of Directors. The Board of Directors is asked to approve a resolution which includes setting the dollar amount of the Capital Improvement Project Budget for the upcoming fiscal year.

Project Updates

Once the AOP has been approved by the Board of Directors, the final versions of the PBW's are posted to a SharePoint site on BRA's intranet for reference during the fiscal year. Project Managers are encouraged to provide updates to the PBW's whenever significant changes occur to the project. All PBW's in the Project Inventory are updated during the annual budget process, as described above, to reflect the most current information about the project.

Budget Approval/Amendments

The Board of Directors approves the total Capital Improvement Plan expenditure for each fiscal year. From time to time unforeseen circumstances such as weather conditions, supply delays, or unanticipated complications may require the budget to be amended. Sometimes the amendments are needed to accommodate timing differences, while not affecting the overall project budget. Conditions may cause a project schedule to be accelerated or delayed, which means the anticipated cash flows for the project may not be in the fiscal year that they are needed. Other times, the amendments require the total project budget to be adjusted to reflect updated cost estimates. The cost estimates for a project may increase or decrease due to changes in the scope of the project or actual bid proposals coming in higher than anticipated in the original budget. If an amendment is needed to the project budget, the General Manager/Chief Executive Officer may amend a CIP budget for an individual project only for the purpose of carrying forward unspent funds from the prior year (timing differences) that were previously approved by the Board of Directors, provided it does not increase the total budget for the project. All other amendments to CIP budgets must be approved by the Board of Directors.

Reporting

The quarterly budget report that is presented to the Board of Directors includes a section on Capital Projects. This section presents actual performance against the capital budget for the current year, as well as inception to date actual expenditures versus the total project budget. Any budget amendments that have been approved by the Board of Directors during the fiscal year are noted on the report. Once this report has been presented to the Board, it is then posted to the BRA website for general access.

The Finance & Administration department prepares a monthly summary report for all projects and posts on the BRA intranet for staff reference. Project Managers have the ability to access detail or summary financial reports for each project on an as needed basis through the BRA's enterprise financial software system. These reports can be filtered to look at specific time periods or categories within a project, or they can be expanded to look at multiple projects in a single report.

Project Classifications & Types

In order to summarize and analyze the information related to the many projects in the Brazos River Authority (BRA) project inventory, each project is given multiple classifications that allows it to be sorted into different groups as needed for presentation and analysis. The classifications focus on: the location of the project, the funding source for the project, and the type of project.

Project Locations

Primary Location indicates if a project is located; within one of the BRA regional basins, at the BRA Central Office facility in Waco, in a location that benefits the entire basin, or has no specific location.

Secondary Location indicates if a project is located at a specific site or overseen by a specific department. If neither condition applies, the Secondary Location is listed as "Other".

The Primary Location of a project is indicated by the first character set in the project name, the Secondary Location is indicated by the second character set. An index of these character sets is presented below:

1st Character Set	2nd Character Set
UB - Upper Basin	PK - Possum Kingdom
	LG - Lake Granbury
	OT - Other
CB - Central Basin	TB - Temple Belton
	DF - Doshier Farm
	HU - Hutto
	EW - East Williamson County Regional Water System
	WCR - Williamson County Regional Pipeline
	WH - Lake Whitney
	AQ - Lake Aquilla
	BE - Lake Belton
	ST - Lake Stillhouse
	GR - Lake Granger
	OT - Other
LB - Lower Basin	LL - Lake Limestone
	AC - Allens Creek
	CL - Clute/Richwood
	LS - Lake Somerville
	SL - Sugar Land
	OT - Other
BW - Basin Wide	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
	OT - Other
CO - Central Office	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
	OT - Other

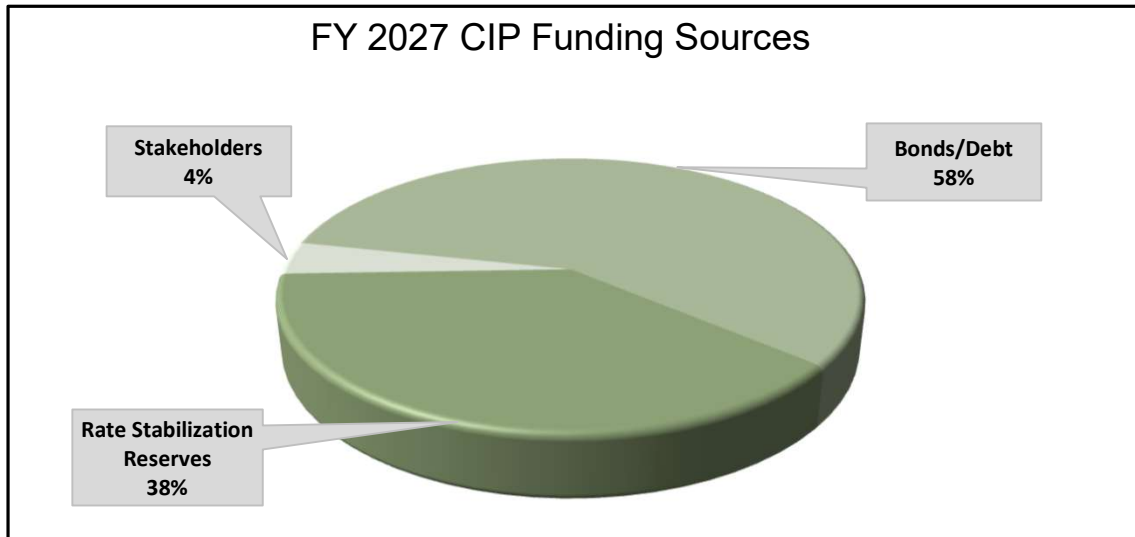
Project Types

All projects are also identified by type. A project type is assigned based on the goal of the project. Below is a current listing of project types, along with a short definition:

- Infrastructure Maintenance** - Rehabilitation or upgrade of existing BRA infrastructure facilities.
- New Infrastructure** - The acquisition or construction of new infrastructure that does not add to the available water resources in the basin.
- New Water** - Efforts that increases the amount of water resources available in the basin.
- Studies/Assessments** - Activities which are undertaken to study, evaluate, or add to the knowledge base of a particular issue.
- Technology** - Major upgrades or replacements to the BRA technology infrastructure.
- Water Quality** - Undertaking to assess, identify, quantify, or mitigate the effects of natural or man-made conditions that may pose a risk to water quality.
- Water Distribution** - Efforts that increase the efficiency and quality of the water distribution services available to the basin customers.

Capital Improvement Plan Funding

The Brazos River Authority (BRA) seeks to fund projects in the most cost efficient manner possible. This includes using a variety of different funding sources, including external funding from grants and stakeholders when feasible and available. The BRA uses the Long Range Financial Planning model to determine the best mix of funding sources. The following graph shows that 38% of the BRA's CIP funding in FY 2027 will come from Rate Stabilization Reserves, 58% will come from bonds or debt, and 4% will come from stakeholders.



BRA Funding Sources

BRA Current Revenues

The BRA may use current revenues, including System Rate Water Sales, to fund some projects.

BRA Rate Stabilization Reserves

Rate Stabilization Reserves are reserves that are in excess of any required reserve amounts. For details, refer to the Five Year Financial Forecast on page 3-24. This category of reserve is utilized to help pay for projects in lieu of issuing debt.

Bonds/Debt

When other means of project funding are unavailable or insufficient, the BRA will issue debt to finance projects. The debt may be either regular open market revenue bonds or, if available, Texas Water Development Board funding.

External Funding Sources

Grants

When feasible, the BRA will seek out grant funding to help defray the costs of the project.

Stakeholder Funding

BRA may seek to partner with other stakeholders who would benefit from the project to help provide funding.

FY 2027 CIP Budget Project Index Alphabetical by Project Name

Project Name	Project Type	Basin Location	Page #
Allens Creek Reservoir	New Water	Lower Basin	12-28
Belhouse Drought Preparedness	New Infrastructure	Central Basin	12-22
EWCRWS Expansion Phase II	New Infrastructure	Central Basin	12-23
EWCRWS Treated Water Pipeline	New Infrastructure	Central Basin	12-24
EWCRWS Trinity Well #1 Infrastructure	New Infrastructure	Central Basin	12-25
Lake Granbury Buttress 1 and 44 Repairs	Infrastructure Maintenance	Upper Basin	12-33
Lake Granbury Hearth Stability Analysis	Infrastructure Maintenance	Upper Basin	12-34
Lake Granbury Stoplog Replacement System	Infrastructure Maintenance	Upper Basin	12-35
Lake Limestone Hydrostatic Relief System Assessment & Replacement	Infrastructure Maintenance	Lower Basin	12-29
Lake Limestone Low Flow Facility Modifications & Improvements	Infrastructure Maintenance	Lower Basin	12-30
Lake Limestone Park 5 Access Pier and Park Upgrades	New Infrastructure	Lower Basin	12-31
Lake Limestone Tainter Gate Replacement and Improvements	Infrastructure Maintenance	Lower Basin	12-32
Lake Whitney Reallocation Implementation	New Water	Central Basin	12-27
Possum Kingdom Bay #9 Weir Box	Infrastructure Maintenance	Upper Basin	12-36
Possum Kingdom Flow Control Gate Replacement	Infrastructure Maintenance	Upper Basin	12-37
WCRRWL Phase 3 Pumps	Water Distribution	Central Basin	12-26

FY 2027 CIP Budget Project Index By Basin Location

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EWCRRS Expansion Phase II	New Infrastructure	Central Basin	12-23
EWCRRS Treated Water Pipeline	New Infrastructure	Central Basin	12-24
EWCRRS Trinity Well #1 Infrastructure	New Infrastructure	Central Basin	12-25
Lake Whitney Reallocation Implementation	New Water	Central Basin	12-27
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Allens Creek Reservoir	New Water	Lower Basin	12-28
Lake Limestone Hydrostatic Relief System Assessment & Replacement	Infrastructure Maintenance	Lower Basin	12-29
Lake Limestone Low Flow Facility Modifications & Improvements	Infrastructure Maintenance	Lower Basin	12-30
Lake Limestone Park 5 Access Pier and Park Upgrades	New Infrastructure	Lower Basin	12-31
Lake Limestone Tainter Gate Replacement and Improvements	Infrastructure Maintenance	Lower Basin	12-32
Lake Granbury Buttress 1 and 44 Repairs	Infrastructure Maintenance	Upper Basin	12-33
Lake Granbury Hearth Stability Analysis	Infrastructure Maintenance	Upper Basin	12-34
Lake Granbury Stoplog Replacement System	Infrastructure Maintenance	Upper Basin	12-35
Possum Kingdom Bay #9 Weir Box	Infrastructure Maintenance	Upper Basin	12-36
Possum Kingdom Flow Control Gate Replacement	Infrastructure Maintenance	Upper Basin	12-37

FY 2027 CIP Budget Project Index By Project Type

Project Name	Project Type	Basin Location	Page #
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Lake Granbury Hearth Stability Analysis	Infrastructure Maintenance	Upper Basin	12-34
Lake Granbury Stoplog Replacement System	Infrastructure Maintenance	Upper Basin	12-35
Lake Limestone Hydrostatic Relief System Assessment & Replacement	Infrastructure Maintenance	Lower Basin	12-29
Lake Limestone Low Flow Facility Modifications & Improvements	Infrastructure Maintenance	Lower Basin	12-30
Lake Limestone Tainter Gate Replacement and Improvements	Infrastructure Maintenance	Lower Basin	12-32
Possum Kingdom Bay #9 Weir Box	Infrastructure Maintenance	Upper Basin	12-36
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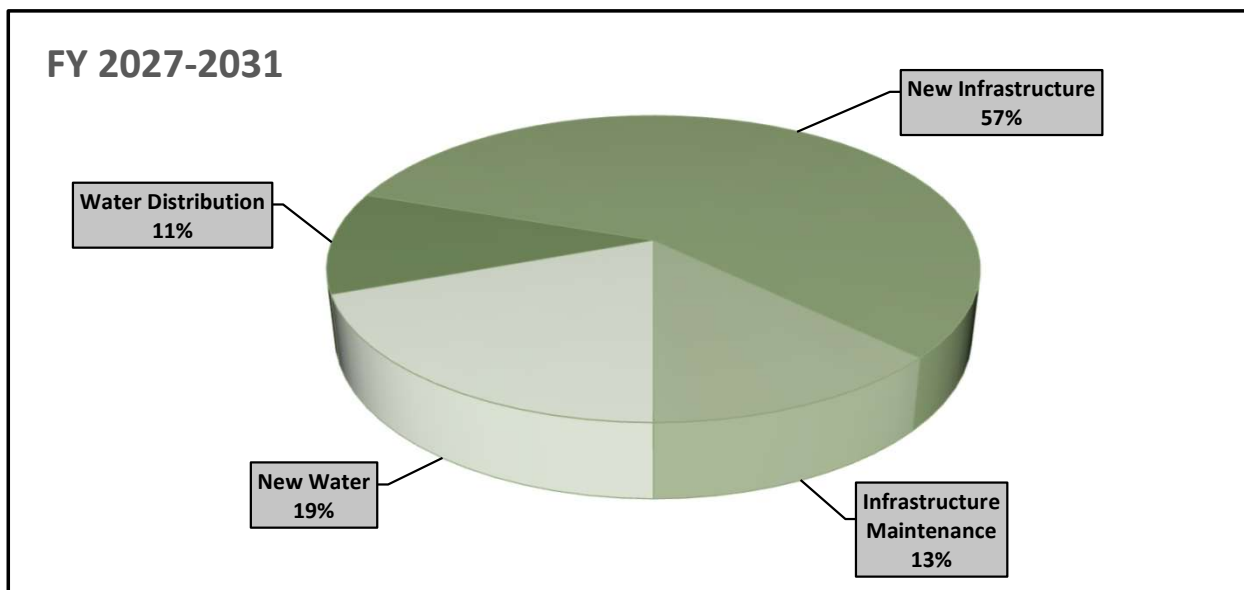
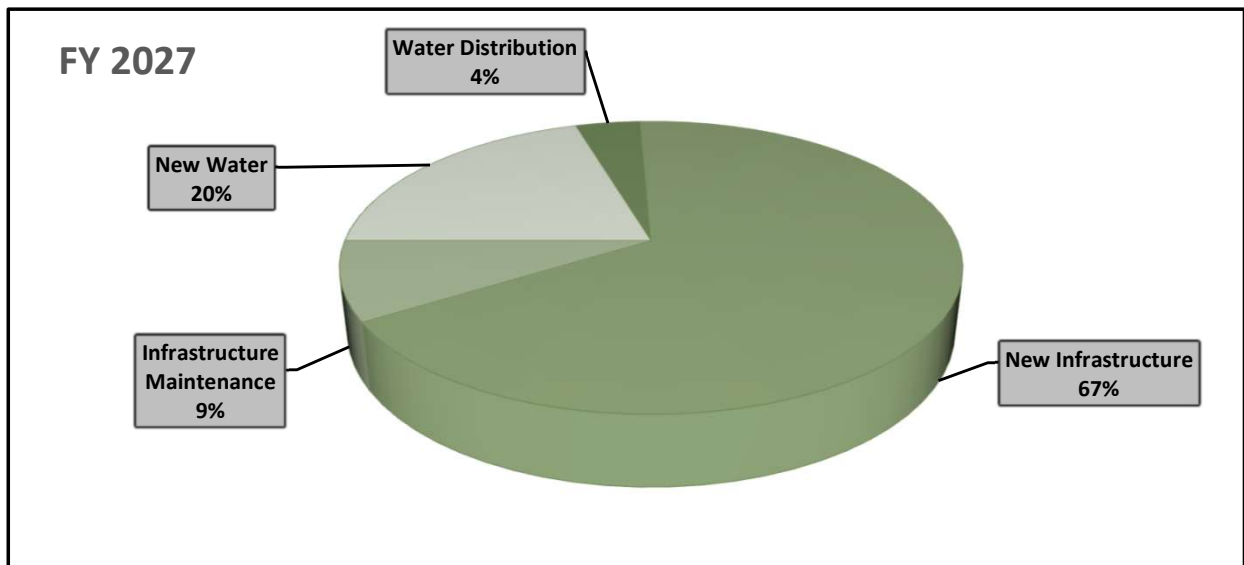


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Projects Summaries by Type

The chart and graphs below demonstrate that the main focus of the Brazos River Authority's (BRA) Capital Improvement Projects over the next five years will be the development of new infrastructure and new water. This reflects the BRA's commitment to meeting the anticipated future needs of the basin. The BRA's three dams range in age from 47 to 84 years, and all three structures have a series of repair and rehabilitation projects planned over the next five years.

Type	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Budget amounts in 000's					
New Water	\$ 16,909	\$ 76,787	\$ 5,020	\$ 6,272	\$ 10,745
Water Distribution	3,342	22,969	19,990	17,929	-
New Infrastructure	55,673	147,281	47,214	42,532	46,130
Infrastructure Maintenance	7,282	13,933	17,408	17,488	20,414
Total	\$ 83,206	\$ 260,970	\$ 89,632	\$ 84,221	\$ 77,289



FY 2026 CIP Budgets vs. Estimated Actual

Project Name	FY 2026 Annual Budget (in 000's)			FY 2026 Estimated Actual (in 000's)			FY 2026 \$ Over/(Under) Budget	FY 2026 % Over/(Under) Budget
	Bonds/ Grants/ Stakeholder Funding	Reserves	Total Annual Budget	Bonds/ Grants/ Stakeholder Funding	Reserves	Total Estimated Actual		
Upper Basin								
UB-LG-Buttress 1 and 44 Repairs	\$ -	\$ 425	\$ 425	\$ -	\$ 105	\$ 105	\$ (320)	-75%
UB-LG-Hearth Stability Analysis	-	75	75	-	75	75	-	0%
UB-LG-Low Flow Facilities	-	1,600	1,600	-	782	782	(818)	-51%
UB-LG-Stoplog Replacement System	-	2,006	2,006	-	1,277	1,277	(729)	-36%
UB-PK-Bay #9 Weir Box	-	255	255	-	255	255	-	0%
UB-PK-Flow Control Gate Replacement	-	800	800	-	400	400	(400)	-50%
Central Basin								
CB-BE-Belhouse Drought Preparedness	-	8,658	8,658	-	8,595	8,595	(63)	-1%
CB-EW-EWCRWS 48" Treated Water Pipeline	-	8,530	8,530	-	1,112	1,112	(7,418)	-87%
CB-EW-EWCRWS Expansion Phase II	-	28,440	28,440	-	1,475	1,475	(26,965)	-95%
CB-EW-Trinity Well #1 Infrastructure	-	25,074	25,074	-	2,300	2,300	(22,774)	-91%
CB-WCR-WCRRWL Phase 3 Pumps	3,978	-	3,978	3,382	-	3,382	(596)	-15%
Lower Basin								
LB-AC-Allens Creek Reservoir	-	8,200	8,200	-	8,200	8,200	-	0%
LB-LL-Hydrostatic Relief System Assessment & Replacement	-	500	500	-	1	1	(499)	-100%
LB-LL-Low Flow Facility Modifications & Improvements	-	750	750	-	315	315	(435)	-58%
LB-LL-Park 5 Access Pier and Park Upgrades	-	900	900	-	5	5	(895)	-99%
LB-LL-Tainter Gate Replacement and Improvements	-	5,187	5,187	-	5,187	5,187	-	0%
Basin Wide								
CO-ES-Environmental Services Building	-	4,427	4,427	-	3,296	3,296	(1,131)	-26%
CO-PD-Central Office Lake Shore Annex	-	2,050	2,050	-	2,050	2,050	-	0%
Total	\$ 3,978	\$ 97,877	\$ 101,855	\$ 3,382	\$ 35,430	\$ 38,812	\$ (63,043)	-62%

Total Costs - All Capital Improvement Projects 50 Year Forecast

	Expenditures (in 000's)				
Title	Prior years	2027 thru 2031	2032 thru 2041	2042 thru 2077	Total
BW-WS-COE Pool Rise Construction - Aquilla	\$ -	\$ -	\$ -	\$ 26,442	\$ 26,442
CB-BE-Belhouse Copper Ion Generator Replacement	-	-	-	5,492	5,492
CB-BE-Belhouse Drought Preparedness	11,395	101,872	57,662	-	170,929
CB-BE-Belhouse Intake Pump Replacement	-	-	-	22,000	22,000
CB-EW-EWCRWS 27 Inch Treated Water Line Replacement	-	-	-	27,800	27,800
CB-EW-EWCRWS Expansion Phase II	10,548	176,815	-	-	187,363
CB-EW-EWCRWS Expansion Phase III	-	-	183,415	-	183,415
CB-EW-EWCRWS High Service Pumps Replacement	-	-	1,450	1,450	2,900
CB-EW-EWCRWS Intake Pavement Replacement	-	-	1,150	-	1,150
CB-EW-EWCRWS Medium Service Pumps Replacement	-	-	-	1,900	1,900
CB-EW-EWCRWS Raw Water Intake Pumps Replacement	-	-	-	4,900	4,900
CB-EW-EWCRWS Terminal Storage Pump Replacement	-	-	820	1,460	2,280
CB-EW-EWCRWS Treated Water Pipeline	2,168	24,274	-	-	26,442
CB-EW-Trinity Well #1 Infrastructure	4,338	31,788	-	-	36,126
CB-EW-Trinity Well #1 Pump Replacement	-	-	-	1,100	1,100
CB-GR-Granger Lake Intake Expansion	-	3,181	-	-	3,181
CB-OT-Trinity Groundwater	7,229	-	-	30,600	37,829
CB-WCR-WCRRWL Copper Ion Generator Replacement	-	-	-	5,492	5,492
CB-WCR-WCRRWL Intake Pumps Replacement	-	-	-	8,800	8,800
CB-WCR-WCRRWL Phase 3 Pumps	5,861	64,230	-	-	70,091
CB-WH-Lake Whitney Reallocation Implementation	-	60,300	90,000	-	150,300
CO-ES-Environmental Services Building	13,194	-	-	-	13,194
CO-PD-Central Office Lake Shore Annex	2,050	-	-	-	2,050
CO-PD-Parking Lot Pavement Assessment & Repair	98	70	1,926	-	2,094
LB-AC-Allens Creek Reservoir	81,977	55,433	288,760	286,390	712,560
LB-LL-Boat House	-	-	500	-	500
LB-LL-Hydrostatic Relief System Assessment & Replacement	622	3,415	7,363	2,700	14,100
LB-LL-Low Flow Facility Modifications & Improvements	339	8,962	500	10,500	20,301
LB-LL-Park 5 Access Pier and Park Upgrades	424	900	-	1,100	2,424
LB-LL-Road Repairs & Improvements	-	1,315	-	-	1,315
LB-LL-Tainter Gate Recoating	-	-	3,600	3,600	7,200
LB-LL-Tainter Gate Replacement and Improvements	27,626	1,000	-	26,000	54,626
LB-LL-Tainter Gate Stoplog Replacement	-	-	-	1,700	1,700
LB-LL-Upstream Embankment Construction	-	710	4,331	-	5,041
LB-LS-Somerville Lake Augmentation Construction	-	-	-	515,000	515,000
UB-LG-Buttress 1 and 44 Repairs	956	3,288	-	-	4,244
UB-LG-Hearth Stability Analysis	277	9,900	-	-	10,177
UB-LG-Low Flow Facilities	7,793	-	-	-	7,793
UB-LG-Office/Maintenance Complex Replacement	-	-	-	12,000	12,000
UB-LG-Rip Rap Repair	-	500	5,866	-	6,366
UB-LG-Road Repair	881	100	1,050	-	2,031
UB-LG-Stoplog Replacement System	3,453	16,097	-	-	19,550
UB-LG-Tainter Gate Improvements	-	27,760	54,240	11,390	93,390
UB-PK-Bay #9 Weir Box	306	813	-	-	1,119
UB-PK-COC Head Gate and Hoist Replacement	-	-	-	1,000	1,000
UB-PK-COC Ring Jet Valve Replacement	-	-	3,500	-	3,500
UB-PK-Flow Control Gate Replacement	1,351	750	-	-	2,101
UB-PK-Low Flow/Sluice Gate Replacement	-	-	-	1,000	1,000
UB-PK-North/South Bank Reconstruction	-	1,845	23,308	-	25,153
UB-PK-Project Buildings Replacement	-	-	12,000	-	12,000
UB-PK-Stairwells Replacement	-	-	-	750	750
Totals	\$ 182,886	\$ 595,318	\$ 741,441	\$ 1,010,566	\$ 2,530,211

Capital Improvement Projects with Activity in FY 2027

Five-Year Detail (in 000's)

Project Name	Project Type	Total Project Budget 08/31/2025	Budget Funding Changes	Total Proposed Project Budget	Life-to-date Expenditures 08/31/2026	Total Project Budget Balance at 9/1/2026
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Lower Basin

LB-AC-Allens Creek Reservoir	New Water	\$ 700,326	\$ 12,234	\$ 712,560	\$ 81,977	\$ 630,583
LB-LL-Hydrostatic Relief System Assessment & Replacement	Infrastructure Maintenance	14,152	(52)	14,100	622	13,478
LB-LL-Low Flow Facility Modifications & Improvements	Infrastructure Maintenance	20,312	(11)	20,301	339	19,962
LB-LL-Park 5 Access Pier and Park Upgrades	New Infrastructure	2,919	(495)	2,424	424	2,000
LB-LL-Tainter Gate Replacement and Improvements	Infrastructure Maintenance	52,126	2,500	54,626	27,626	27,000
Subtotal		\$ 789,835	\$ 14,176	\$ 804,011	\$ 110,988	\$ 693,023

Central Basin

CB-BE-Belhouse Drought Preparedness	New Infrastructure	\$ 179,959	\$ (9,030)	\$ 170,929	\$ 11,395	\$ 159,534
CB-EW-EWCRWS Expansion Phase II	New Infrastructure	150,794	36,569	187,363	10,548	176,815
CB-EW-EWCRWS Treated Water Pipeline	New Infrastructure	37,925	(11,483)	26,442	2,168	24,274
CB-EW-Trinity Well #1 Infrastructure	New Infrastructure	27,240	8,886	36,126	4,338	31,788
CB-WCR-WCRRWL Phase 3 Pumps	Water Distribution	68,738	1,353	70,091	5,861	64,230
CB-WH-Lake Whitney Reallocation Implementation	New Water	90,000	60,300	150,300	-	150,300
Subtotal		\$ 554,656	\$ 86,595	\$ 641,251	\$ 34,310	\$ 606,941

Upper Basin

UB-LG-Buttress 1 and 44 Repairs	Infrastructure Maintenance	\$ 3,098	\$ 1,146	\$ 4,244	\$ 956	\$ 3,288
UB-LG-Hearth Stability Analysis	Infrastructure Maintenance	10,141	36	10,177	277	9,900
UB-LG-Stoplog Replacement System	Infrastructure Maintenance	14,301	5,249	19,550	3,453	16,097
UB-PK-Bay #9 Weir Box	Infrastructure Maintenance	1,193	(74)	1,119	306	813
UB-PK-Flow Control Gate Replacement	Infrastructure Maintenance	2,692	(591)	2,101	1,351	750
Subtotal		\$ 31,425	\$ 5,766	\$ 37,191	\$ 6,343	\$ 30,848
Total Capital Improvement Projects		\$ 1,375,916	\$ 106,537	\$ 1,482,453	\$ 151,641	\$ 1,330,812

Capital Improvement Projects with Activity in FY 2027

Five-Year Detail (in 000's)

Project Name	Proposed FY 27 Total	Proposed FY 28 Total	Proposed FY 29 Total	Proposed FY 30 Total	Proposed FY 31 Total	FY 32 & Beyond
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Lower Basin

LB-AC-Allens Creek Reservoir	\$ 16,459	\$ 17,437	\$ 4,520	\$ 6,272	\$ 10,745	\$ 575,150
LB-LL-Hydrostatic Relief System Assessment & Replacement	150	400	955	1,910	-	10,063
LB-LL-Low Flow Facility Modifications & Improvements	700	500	1,630	3,504	2,628	11,000
LB-LL-Park 5 Access Pier and Park Upgrades	900	-	-	-	-	1,100
LB-LL-Tainter Gate Replacement and Improvements	1,000	-	-	-	-	26,000
Subtotal	\$ 19,209	\$ 18,337	\$ 7,105	\$ 11,686	\$ 13,373	\$ 623,313

Central Basin

CB-BE-Belhouse Drought Preparedness	\$ 8,427	\$ 9,249	\$ 3,286	\$ 34,780	\$ 46,130	\$ 57,662
CB-EW-EWCRWS Expansion Phase II	21,757	103,378	43,928	7,752	-	-
CB-EW-EWCRWS Treated Water Pipeline	6,289	17,985	-	-	-	-
CB-EW-Trinity Well #1 Infrastructure	18,300	13,488	-	-	-	-
CB-WCR-WCRRWL Phase 3 Pumps	3,342	22,969	19,990	17,929	-	-
CB-WH-Lake Whitney Reallocation Implementation	450	59,350	500	-	-	90,000
Subtotal	\$ 58,565	\$ 226,419	\$ 67,704	\$ 60,461	\$ 46,130	\$ 147,662

Upper Basin

UB-LG-Buttress 1 and 44 Repairs	\$ 673	\$ 2,615	\$ -	\$ -	\$ -	\$ -
UB-LG-Hearth Stability Analysis	150	1,380	4,800	3,570	-	-
UB-LG-Stoplog Replacement System	3,809	6,398	5,890	-	-	-
UB-PK-Bay #9 Weir Box	200	40	573	-	-	-
UB-PK-Flow Control Gate Replacement	600	150	-	-	-	-
Subtotal	\$ 5,432	\$ 10,583	\$ 11,263	\$ 3,570	\$ -	\$ -

Total Capital Improvement Projects	\$ 83,206	\$ 255,339	\$ 86,072	\$ 75,717	\$ 59,503	\$ 770,975
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Impact on Future Operating Budgets

As part of the long term financial planning process of the Brazos River Authority (BRA), the annual financial impacts on the operating budget that are created with the completion or acquisition of each new project are taken into consideration. The evaluation process for each project includes capturing information about expanded facility capacity, additional revenues that may be generated, additional operating costs and staffing levels, additional debt service payments, or operational savings/efficiencies.

The table below represents a summary of the operational impacts of the projects on the BRA's five-year financial forecast. Details of these revenue/expenses can be found on the individual project description sheets. Operating impacts on the current year, FY 2027, are already included in the Annual Operating Plan (AOP).

		FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Revenues						
Lake Whitney Reallocation Implementation	Additional long-term water sales from reallocated water supply	-	-	-	-	8,700,000
Total Revenues		\$ -	\$ -	\$ -	\$ -	\$ 8,700,000
Operating Expenses						
Environmental Services Building	O&M costs for new building	30,000	30,000	30,000	30,000	30,000
Lake Whitney Reallocation Implementation	O&M costs for reallocated storage	-	105,000	111,000	116,000	122,000
Total Expenses		\$ 30,000	\$ 135,000	\$ 141,000	\$ 146,000	\$ 152,000
Net Financial Demand		\$ 30,000	\$ 135,000	\$ 141,000	\$ 146,000	\$ (8,548,000)



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FY 2027 CAPITAL IMPROVEMENT PROJECTS DETAIL SHEETS

CB-BE-Belhouse Drought Preparedness

Description: In 2005, the BRA authorized additional water supply contracts from Lakes Belton and Stillhouse Hollow to meet future demands. To meet these demands during dry times, a raw water transfer system is required to manage this portion of the water supply system to increase supplies to the region. The raw water transfer system will consist of multiple components, including an intake and pump station at Belton Lake, an outlet at Stillhouse Hollow Lake, and a transmission pipeline between the lakes. Development of the transfer system will occur in multiple phases to carefully address project risk and to ensure the project configuration can be implemented in a cost-effective manner.

Primary Location: Central Basin
Secondary Location: Belton Lake
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: I - c
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	2,800	8,658	8,595	8,427	9,249	3,286	34,780	46,130	57,662	170,929
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	2,800	8,658	8,595	8,427	9,249	3,286	34,780	46,130	57,662	170,929
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	2,800	8,658	8,595	6,427	-	-	-	-	-	17,822
Debt	-	-	-	2,000	9,249	3,286	34,780	46,130	57,662	153,107

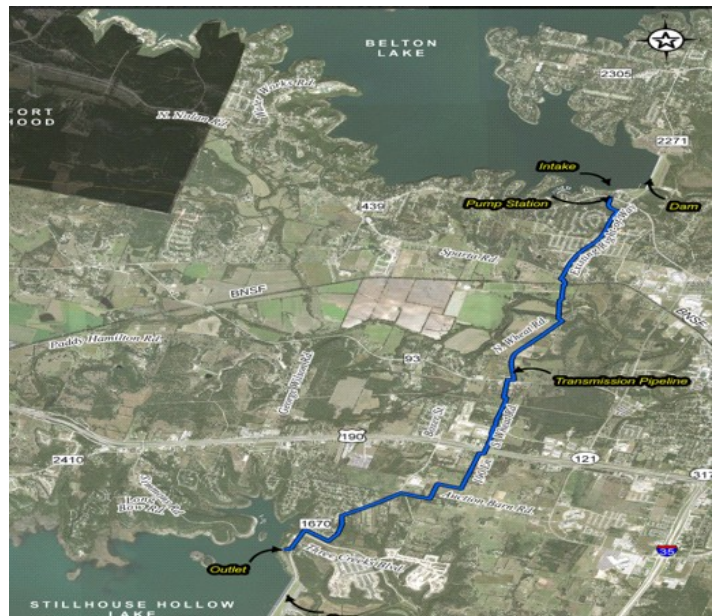
Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ 50
Construction	-	138,389
Contingency	-	-
Design/Engineering	6,302	16,545
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	2,125	13,195
Legal	-	-
Other	-	2,750
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 8,427	\$ 170,929

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Conceptual plan of pipeline

Project Schedule:

FY25	Execute contract & begin design phase and associated tasks.
FY26-28	Design and engineering ongoing. Land acquisition ongoing.
FY29	Complete design, land acquisition, and bid phase services
FY30-33	Construction

Notes:

CB-EW-EWCRWS Expansion Phase II (to 27.8 MGD)

Description: The East Williamson County Water Treatment Plant was expanded to 12.8 MGD in 2009. In 2024, a rate study was complete that increased the total plant treatment capacity to 14.5 MGD. The design and construction of this expansion will add at least 13MGD of surface water treatment capacity and allow for future expansions.

Primary Location: Central Basin
Secondary Location: EWCRWS
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: II-b-2
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	9,073	28,440	1,475	21,757	103,378	43,928	7,752	-	-	187,363
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	9,073	28,440	1,475	21,757	103,378	43,928	7,752	-	-	187,363
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	9,073	-	1,475	11,757	-	-	-	-	-	22,305
Debt	-	28,440	-	10,000	103,378	43,928	7,752	-	-	165,058

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ 12
Construction	21,757	177,387
Contingency	-	-
Design/Engineering	-	9,627
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	296
Testing/Environmental	-	41
Total	\$ 21,757	\$ 187,363

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:

Project Schedule:

FY23	Complete Preliminary Engineering, Scope & Contract for Design, and possibly begin design.
FY24-26	Complete design
FY27-FY30	Construction phase

Notes:

The original project budget for this was broken down into three projects: this one, 48" Treated Waterline and Trinity Well #1 Infrastructure. This portion of the water treatment plant expansion is referred to as phase 1D.



Pictured above: East Williamson County Regional Water System (EWCRWS)

CB-EW-EWCRWS Treated Water Pipeline

Description: As part of the East Williamson County Regional Water System expansion project, a parallel treated water pipeline (referred to as phase 1C) will be constructed to increase delivery capacity and create redundancy. This pipeline will primarily deliver treated water to Jonah Water Special Utility District and Lone Star Regional Water Authority at the customer take points in Circleville.

Primary Location: Central Basin
Secondary Location: EWCRWS
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: II-b-2
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	1,056	8,530	1,112	6,289	17,985	-	-	-	-	26,442
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	1,056	8,530	1,112	6,289	17,985	-	-	-	-	26,442
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	1,056	8,530	1,112	4,289	-	-	-	-	-	6,457
Debt	-	-	-	2,000	17,985	-	-	-	-	19,985

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	4,918	22,929
Contingency	-	-
Design/Engineering	59	1,763
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	1,312	1,750
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 6,289	\$ 26,442

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:

Project Schedule:

FY 24	Design/Engineering - Begin land acquisition
FY25	Design/Engineering - Continue land acquisition
FY26	Design/Engineering - Continue land acquisition
FY27	Complete design and land acquisition. Begin construction

Notes:

Formerly the "CB-EW-EWCRWS 48 inch Treated Water Pipeline".



Pictured above: Proposed Treated Water Pipeline alignment

CB-EW-Trinity Well #1 Infrastructure

Description: Drilling of the Trinity well was complete in 2018. Infrastructure is needed to incorporate groundwater (referred to as phase 1B) into the East Williamson County Regional Water System as an additional water source with the flexibility to convert to Aquifer Storage and Recovery (ASR) at a future time.

Primary Location: Central Basin
Secondary Location: EWCWRS
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: II-b-2
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	2,038	25,074	2,300	18,300	13,488	-	-	-	-	36,126
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	2,038	25,074	2,300	18,300	13,488	-	-	-	-	36,126
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	2,038	20,514	2,300	12,643	-	-	-	-	-	16,981
Debt	-	4,560	-	5,657	13,488	-	-	-	-	19,145

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	18,300	33,785
Contingency	-	-
Design/Engineering	-	2,162
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	55
Testing/Environmental	-	124
Total	\$ 18,300	\$ 36,126

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Trinity Well

Project Schedule:

FY25	Design/Engineering
FY26	Design/Engineering. Transition to construction
FY27	Construction
FY28	Complete construction

Notes:

CB-WCR-WCRRWL Phase 3 Pumps

Description: The original construction of the Williamson County Regional Raw Waterline (WCRRWL) intake structure anticipated the need to add additional pumps in the future to fully utilize the capacity of the pipeline. Projected water demands in the 2025-2030 timeframe indicate a need for increased pumping capacity. Additional pumps will maximize the pump station capacity.

Primary Location: Central Basin
Secondary Location: WCRRWL
Project Type: Water Distribution

Outside Funding Source: Stakeholder
BRA Funding Source: n/a
Strategic Plan Reference II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	2,479	3,978	3,382	3,342	22,969	19,990	17,929	-	-	70,091
Outside Funding	2,479	3,978	3,382	3,342	22,969	19,990	17,929	-	-	70,091
BRA Funding	-	-	-	-	-	-	-	-	-	-

Sources of BRA Funding:

Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	445	57,455
Contingency	-	1,781
Design/Engineering	2,897	10,855
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 3,342	\$ 70,091

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Existing WCRRWL Pumps

Project Schedule:

FY 2024-25	Complete condition assessment
FY 2025-2026	Complete design phase
FY 2027 - 2030	Bid/Complete construction

Notes:

Taking to Board in March 2026 to amend contract and increase FY26 budget to fund header piping addition.

CB-WH-Lake Whitney Reallocation Implementation

Description: This project seeks to increase the water supply available to BRA by reallocating storage at Lake Whitney. If the detailed feasibility study indicates economic viability of the project, implementation could begin as early as FY26 and may extend beyond 2030. Costs included in this worksheet are estimated based on the evaluation of this strategy in the 2016 Brazos G Water Plan. The majority of the costs are compensation for lost hydropower benefits resulting from reallocation of hydropower storage above elevation 520 ft msl to water supply. There is considerable uncertainty in these estimates.

Primary Location: Central Basin
Secondary Location: Lake Whitney
Project Type: New Water

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: I - a
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	-	-	-	450	59,350	500	-	-	90,000	150,300
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	-	-	450	59,350	500	-	-	90,000	150,300
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	450	350	500	-	-	-	1,300
Debt	-	-	-	-	59,000	-	-	-	90,000	149,000

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	300	-
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	150	-
Other	-	150,300
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 450	\$ 150,300

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	8,700
Expenses	-	105	111	116	122

Explanation: Expenses: Increased O&M costs associated with reallocated storage, External Archeological consultant costs associated with Programmatic Agreement
 Revenues: additional long-term water sales resulting from reallocated supply.

Project Schedule:

FY 23-26	Feasibility Study
FY 26-28	TCEQ water right permitting and BRA-USACE contract negotiation
FY 30	Repair of 2 sluice gates

Notes:

There is a separate companion project for the feasibility study portion of this project. It is currently assumed that the primary expense for implementation would be a payment to the federal government for lost hydropower benefits resulting from reallocation.



Pictured above: Lake Whitney Dam

LB-AC-Allens Creek Reservoir

Description: This reservoir will provide a new supply of water to the Lower Brazos basin. Allens Creek Reservoir will be a pumped storage water supply reservoir in which water will be pumped from the Brazos River when river flows allow. Water will be stored in the reservoir and released for subsequent use downstream. The firm yield is estimated at 99,650 acre-feet/year. Environmental permitting, mitigation, and engineering design work must be completed prior to construction.

Primary Location: Lower Basin
Secondary Location: Allens Creek
Project Type: New Water

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: I - a
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	73,777	8,200	8,200	16,459	17,437	4,520	6,272	10,745	575,150	712,560
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	73,777	8,200	8,200	16,459	17,437	4,520	6,272	10,745	575,150	712,560
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	67,777	8,200	8,200	6,459	-	-	-	-	-	82,436
Debt	6,000	-	-	10,000	17,437	4,520	6,272	10,745	575,150	630,124

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ 15	\$ 316
Construction	-	432,400
Contingency	-	12,645
Design/Engineering	3,985	112,000
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	5,000
Legal	-	-
Other	1,000	82,040
Surveying	-	-
Testing/Environmental	11,459	68,159
Total	\$ 16,459	\$ 712,560

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:

Project Schedule:

FY 26-29	Site investigations, alternatives analysis - in support of permit app
	Remaining schedule to be refined based on permitting path

Notes:

BRA prepared cost amounts based on prior engineering and permitting estimates. Schedule estimates are conservative and will be adjusted as project develops



Pictured above: Map of proposed Allens Creek Reservoir Site

LB-LL-Hydrostatic Relief System Assessment & Replacement

Description: The 2012 inspection of Sterling C. Robertson Dam noted that due to the age and material of the piping for the hydrostatic relief system within the embankments and service spillway, it was recommended that a video inspection be conducted to assess the condition of the system. In order to ensure the functionality and/or condition for the entire hydrostatic relief system, the Brazos River Authority will also pursue an evaluation of the system and instrumentation located within both the embankments and the service spillway. Based off of the recommendation from the evaluation, design and construction may be needed to achieve an additional 40+ years of service life.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	621	500	1	150	400	955	1,910	-	10,063	14,100
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	621	500	1	150	400	955	1,910	-	10,063	14,100
Sources of BRA Funding:										
Current Revenues	1	-	-	-	-	-	-	-	-	1
Reserves	620	500	1	150	400	955	1,910	-	10,063	14,099
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ 1
Construction	-	4,265
Contingency	-	-
Design/Engineering	150	6,860
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	2,974
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 150	\$ 14,100

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Stilling Basin at Sterling C. Robertson Dam

Project Schedule:

FY 26 - 30	Study Phase
FY 30	Complete study phase & begin design phase scope development
FY 32 - 33	Design/Engineering and RFB Advertisement
FY 34-35	Construction

Notes:

LB-LL-Low Flow Facility Modifications & Improvements

Description: Corrosion defects and hydraulic design issues have been observed in past engineering inspections on various components of the low flow facility. In response, repair/replacement of the various low flow facility components (i.e., ball valves, sluice gates, sluice gate operators, low flow piping, bulkheads, etc.) will need to be implemented. In addition, the low flow facility is in need of access improvements to support the safety of personnel while operating and maintaining the facility and new bulkheads will be constructed to support the full dewatering of the low flow facilities.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Rate Stabilization Reserves: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	24	750	315	700	500	1,630	3,504	2,628	11,000	20,301
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	24	750	315	700	500	1,630	3,504	2,628	11,000	20,301
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	24	750	315	700	500	1,630	3,504	2,628	11,000	20,301
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	5,000
Contingency	-	100
Design/Engineering	700	4,201
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	11,000
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 700	\$ 20,301

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:

Project Schedule:

FY 26	Begin engineering study phase.
FY 27	Complete study phase and develop contract for design
FY 28-29	Design/bid phase & construction contract development.
FY 29 - 31	Construction

Notes:



Pictured above: Ball valves located in the Right-End Pier Low Flow Facility

LB-LL-Park 5 Access Pier and Park Upgrades

Description: A previous loading/access pier in Brazos River Authority Park 5 on Lake Limestone has been removed due to deterioration beyond repair. A new loading pier will be constructed for boater access. A new fishing/access pier will be in a new location, separating the boating activities from other recreational activities, and meeting the setbacks of our current regulations. Also included will be the installation of additional power lines with dusk to dawn lighting.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	419	900	5	900	-	-	-	-	1,100	2,424
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	419	900	5	900	-	-	-	-	1,100	2,424
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	419	900	5	900	-	-	-	-	1,100	2,424
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	900	1,074
Contingency	-	200
Design/Engineering	-	50
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	1,100
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 900	\$ 2,424

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:

Project Schedule:

FY 26	Advertise RFB
FY 27	Construction of pier
FY 57	Future Replacement

Notes:



Pictured above: Map of location of Park 5

LB-LL-Tainter Gate Replacement and Improvements

Description: Based on an engineering investigation and cost analysis, it was recommended that the five (5) existing Tainter Gates be replaced and a cathodic protection system be installed. Additionally, during the design of the Tainter Gates, it was determined that the existing Tainter Gate power transmission systems will require replacement. Replacement of handrails and repairs to the concrete on the service spillway chute will also be completed.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	22,439	5,187	5,187	1,000	-	-	-	-	26,000	54,626
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	22,439	5,187	5,187	1,000	-	-	-	-	26,000	54,626
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	22,439	5,187	5,187	1,000	-	-	-	-	26,000	54,626
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	18,953
Contingency	-	580
Design/Engineering	-	6,518
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	1,000	2,500
Other	-	26,075
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 1,000	\$ 54,626

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Upstream side of one spillway Tainter Gate at SCR Dam

Project Schedule:

FY 26	Complete Construction
FY 66	Future Replacement based on 40 year service life.

Notes:

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UB-LG-Buttress 1 and 44 Repairs

Description: During recurring inspections, BRA staff have continued to monitor the joints where Buttresses 1 and 44 adjoin the downstream embankment retaining walls. The first phase of the project produced a condition assessment of the concrete components and the embankment loads behind them. The report made recommendations on design and construction options to rehabilitate these areas. The next phase of the project will be to design and construct repairs. The concrete deterioration of these joints does not pose a dam safety issue.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	851	425	105	673	2,615	-	-	-	-	4,244
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	851	425	105	673	2,615	-	-	-	-	4,244
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	851	425	105	673	2,615	-	-	-	-	4,244
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):					
	FY 27	Project Total		FY 27	FY 28	FY 29	FY 30	FY 31
BRA Staff Time	\$ -	\$ -	Revenues	-	-	-	-	-
Construction	-	2,000	Expenses	-	-	-	-	-
Contingency	-	-	Explanation:					
Design/Engineering	673	2,244						
Equipment	-	-						
Infrastructure Acquisition	-	-						
Land Easement/Acquisition	-	-						
Legal	-	-						
Other	-	-						
Surveying	-	-						
Testing/Environmental	-	-						
Total	\$ 673	\$ 4,244						

Project Schedule:	
FY 25	Assessment
FY 26	Design
FY 27	Complete construction

Notes:



Pictured above: North, downstream embankment retaining wall

UB-LG-Hearth Stability Analysis

Description: Per an Annual Maintenance Inspection Report, most of the drains within the Hearth (spillway section below the gates) appear to be clogged and need to be cleaned. Consequently, an engineering stability analysis is recommended to evaluate the criticality of these drains and to determine the adverse effects to the stability of the hearth due to the clogging of these drains.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	202	75	75	150	1,380	4,800	3,570	-	-	10,177
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	202	75	75	150	1,380	4,800	3,570	-	-	10,177
Sources of BRA Funding:										
Current Revenues	202	-	-	-	-	-	-	-	-	202
Reserves	-	75	75	150	1,380	4,800	3,570	-	-	9,975
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	9,000
Contingency	-	-
Design/Engineering	150	900
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	277
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 150	\$ 10,177

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Hearth (facing south) at De Cordova Bend Dam

Project Schedule:

FY 24-25	Complete Hearth Stability Analysis
FY 26	Negotiate/Execute Design Contract
FY 27-30	Design/Construction

Notes:

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UB-LG-Stoplog Replacement System

Description: DeCordova Bend Dam utilizes two Hoist-Trolleys for positioning stoplogs used to dewater the spillway bays. Operating both hoist-trolleys for 40+ years has led to malfunctions and component failures. A previous study recommended the replacement of both hoist-trolleys with one multi-functional crane. The Brazos River Authority is pursuing a multi-functional crane for stoplog operations.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	2,176	2,006	1,277	3,809	6,398	5,890	-	-	-	19,550
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	2,176	2,006	1,277	3,809	6,398	5,890	-	-	-	19,550
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	2,176	2,006	1,277	3,809	6,398	5,890	-	-	-	19,550
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	10,500
Contingency	-	380
Design/Engineering	3,809	6,092
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	2,578
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 3,809	\$ 19,550

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Existing North Hoist Trolley on DeCordova Bend Dam

Project Schedule:

FY 25	Begin Assessment
FY 26	Complete Assessment and begin design
FY27	Complete design/begin construction
FY28	Complete Construction

Notes:

UB-PK-Bay #9 Weir Box

Description: The Bay #9 Weir Box measures flow in the upstream cracked transition beam. The concrete box was built in 1989 and is corroded and needs to be replaced in order to perform accurate measurements of the flow.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	51	255	255	200	40	573	-	-	-	1,119
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	51	255	255	200	40	573	-	-	-	1,119

Sources of BRA Funding:

Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	51	255	255	200	40	573	-	-	-	1,119
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ 30
Construction	-	500
Contingency	50	50
Design/Engineering	150	500
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	39
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 200	\$ 1,119

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:

Project Schedule:

FY26/27	Study
FY28/FY29	Design/Construction

Notes:

This project is part of the Transition Beam project. Costs for this project are assumed to be 30% of the overall cost for the Bay 9 projects. *Projected actual is higher than FY26 budgeted amount based on WPM spending estimates. We will watch spend rate and F&A will increase FY26 budget later if it becomes necessary.



Pictured above: South wall of Bay #9 weir box

UB-PK-Flow Control Gate Replacement

Description: The roller gates have experienced maintenance issues in the past due to design flaws when Morris Sheppard Dam was originally constructed. The roller gates will be replaced with slide gates which are a more reliable gate design. In addition, the associated actuators, pedestals, and gate stems will be replaced, as well as all necessary electrical upgrades/renovations to facilitate the operation of the new actuators.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	951	800	400	600	150	-	-	-	-	2,101
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	951	800	400	600	150	-	-	-	-	2,101
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	951	800	400	600	150	-	-	-	-	2,101
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	600	1,849
Contingency	-	-
Design/Engineering	-	252
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 600	\$ 2,101

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Existing Gate Actuator for Operating Pier at Morris Sheppard Dam.

Project Schedule:

FY 21	Start Design
FY 22	Complete Design
FY23-28	Construction

Notes:

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OPERATING PROJECTS



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Operating Projects

Operating Projects are similar to Capital Improvement Projects (CIP's) in that they do not recur on an annual basis and often take more than one fiscal year to complete. For this reason, they are not included in the departmental O&M budgets. Operating Projects are different from CIP's in that they do not usually result in the creation of a capital asset, but may provide significant maintenance or rehabilitation of an existing capital asset. They are considered part of the overall Operations & Maintenance Budget and are expensed in the fiscal year in which they occur. Operating Projects often include studies, surveys, and assessments, some of which may necessitate future Capital Improvement Projects.

Operating Project Budget Process

The process for Operating Project budgeting is meant to be dynamic in order to respond to any changes in circumstances related to the projects while still maintaining adequate internal control. It follows the same process and timeline as the Capital Improvement Projects presented in Tab 12.

Project Budget Worksheets

The information that is needed to compile the Operating Project Budget is captured in individual Project Budget Worksheets (PBW's). The PBW's are referred to collectively as the Project Inventory. Operating Projects have Project Managers who are responsible for the accuracy of the information provided in the PBW's.

Operating Project Budget Timeline

December	A list of all projects and the corresponding Project Managers is distributed to staff for review. Any projects that need to be removed from the list or any changes to the assigned Project Team should be reported to Finance & Administration. Staff is also given the opportunity to submit any new projects that need to be considered as additions to the Project Inventory.
January	Project Managers are given the opportunity to update the PBW's for existing projects, including changes to budgets and timelines, and to submit PBW's for proposed new projects.
February	Finance & Administration reviews the PBW's and creates a summary report and presentation for the BRA Risk Management Committee.
March	Finance & Administration makes a presentation to the BRA Risk Management Committee on the proposed Operating Project budget which includes: a) Estimated total expenditures for projects that are expected to be completed in the current fiscal year. b) A list of any projects that were removed from the Project Inventory. c) Projected actual expenditures versus budget for all projects with activity in the current fiscal year. d) The proposed Operating Projects' budget for the upcoming fiscal year.
April and May	The proposed Operating Projects' budget is incorporated into the Annual Operating Plan (AOP) and the Long Range Financial Plan.
July	The AOP is presented to the Board of Directors. The Board of Directors is asked to approve a resolution which includes setting the dollar amount of the Operations & Maintenance Budget, which includes the Operating Projects, for the upcoming fiscal year.

Operating Project Updates

Once the AOP has been approved by the Board of Directors, the final versions of the PBW's are posted to a SharePoint site on BRA's intranet for reference during the fiscal year. Project Managers are encouraged to provide updates to the PBW's whenever significant changes occur to the project. All PBW's in the Project Inventory are updated during the annual budget process, as described above, to reflect the most current information about the project.

Budget Approval/Amendments

The Board of Directors approves the total Operating Project budget as part of the total O&M expenditures for each fiscal year. From time to time unforeseen circumstances such as weather conditions, supply delays, or unanticipated complications may require the budget to be amended. Sometimes the amendments are needed to accommodate timing differences, while not affecting the overall project budget. Conditions may cause a project schedule to be accelerated or delayed, which means the anticipated cash flows for the project may not be in the fiscal year that they are needed. Other times the amendments require the total project budget to be adjusted to reflect updated cost estimates. The cost estimates for a project may increase or decrease due to changes in the scope of the project or actual bid proposals coming in higher than anticipated in the original budget. If an amendment is needed to an Operating Project budget, it is presented to the General Manager/CEO for approval.

Reporting

The quarterly budget report that is presented to the Board of Directors includes a section on Capital Projects & Operating Projects. This section presents actual performance against the budget for the current year, as well as inception to date actual expenditures versus the total project budget. Any budget amendments that have been approved by the General Manager/CEO during the fiscal year are noted on the report. Once this report has been presented to the Board, it is then posted to the BRA website for general access.

Project Managers have the ability to access detail or summary financial reports for each project on an as-needed basis through the BRA's enterprise financial software system. These reports can be filtered to look at specific time periods or categories within a project, or they can be expanded to look at multiple projects in a single report. The Finance & Administration department continually seeks to provide meaningful reporting tools to the Project Managers and other staff involved in project delivery.

Project Classifications

In order to summarize and analyze the information related to the many projects in the BRA project inventory, each project is given multiple classifications that allows it to be sorted into different groups as needed for presentation and analysis. The classifications focus on: the location of the project, the funding source for the project, and the type of project. The classification system used for Operating Projects is identical to the one used for Capital Improvement Projects.

Project Locations

Primary Location indicates if a project is located; within one of the BRA regional basins, at the BRA Central Office facility in Waco, in a location that benefits the entire basin, or has no specific location.

Secondary Location indicates if a project is located at a specific site or overseen by a specific department. If neither condition applies, the Secondary Location is listed as "Other".

The Primary Location of a project is indicated by the first character set in the project name, the Secondary Location is indicated by the second character set. An index of these character sets is presented below:

1st Character Set	2nd Character Set
UB - Upper Basin	PK - Possum Kingdom
	LG - Lake Granbury
	OT - Other
CB - Central Basin	TB - Temple Belton
	DF - Doshier Farm
	HU - Hutto
	EW - East Williamson County RWS
	WCR - Williamson County Regional Pipeline
	WH - Lake Whitney
	AQ - Lake Aquilla
	BE - Lake Belton
	ST - Lake Stillhouse
	GR - Lake Granger
	OT - Other
LB - Lower Basin	LL - Lake Limestone
	AC - Allens Creek
	CL - Clute/Richwood
	LS - Lake Somerville
	SL - Sugar Land
	OT - Other
BW - Basin Wide	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
	OT - Other
CO - Central Office	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
	OT - Other

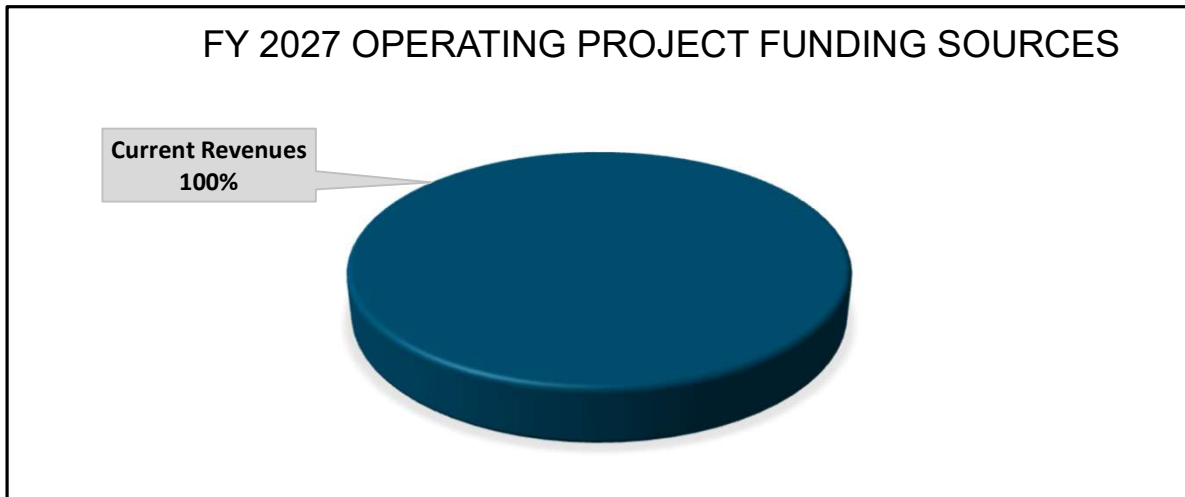
Project Types

All projects are also identified by type. A project type is assigned based on the goal of the project. Below is a current listing of project types, along with a short definition:

- Infrastructure Maintenance** - Rehabilitation or upgrade of existing BRA infrastructure facilities
- Infrastructure Security** - Additions or improvements to BRA infrastructure that enhance safety and security
- New Infrastructure** - The acquisition or construction of new infrastructure that does not add to the available water resources in the basin
- New Water** - Efforts that increases the amount of water resources available in the basin
- Studies/Assessments** - Activities which are undertaken to study, evaluate, or add to the knowledge base of a particular issue
- Technology** - Major upgrades or replacements to the BRA technology infrastructure
- Water Quality** - Undertaking to assess, identify, quantify, or mitigate the effects of natural or man-made conditions that may pose a risk to water quality

Operating Project Funding

The Brazos River Authority (BRA) seeks to fund projects in the most cost efficient manner possible. This includes using a variety of different funding sources, including external funding from grants and stakeholders when feasible and available. The BRA uses the Long Range Financial Planning model to determine the best mix of funding sources. The following graph shows that 100% of the BRA's Operating Project funding in FY 2027 will come from Current Revenues.



BRA Funding Sources

BRA Current Revenues

The BRA may use current revenues, including System Rate Water Sales, to fund some projects.

BRA Rate Stabilization Reserves

Rate Stabilization Reserves are reserves that are in excess of any required reserve amounts. For details, refer to the Five-Year Financial Forecast on page 3-24. This category of reserve is utilized to help pay for projects in lieu of issuing debt.

Bonds/Debt

When other means of project funding are unavailable or insufficient, the BRA will issue debt to finance projects. The debt may be either regular open market revenue bonds or, if available, Texas Water Development Board funding.

External Funding Sources

Grants

When feasible, the BRA will seek out grant funding to help defray the costs of the project.

Stakeholder Funding

BRA may seek to partner with other stakeholders who would benefit from the project to help provide funding.

**FY 2027 Operating Budget
Operating Projects Index
Alphabetical by Project Name**

Project Name	Project Type	Basin Location	Page #
Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/Assessments	Upper Basin	13-22
Lake Granbury Embankment Stability Analysis and Assessment	Studies/Assessments	Upper Basin	13-23
Lake Granbury Tainter Gate Evaluation	Infrastructure Maintenance	Upper Basin	13-24
Lake Whitney Reallocation Study	Studies/Assessments	Central Basin	13-21
Possum Kingdom Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	Upper Basin	13-25
Possum Kingdom COC Recoating and Repairs	Infrastructure Maintenance	Upper Basin	13-26
Red Bluff Bridge Repair	Infrastructure Maintenance	Upper Basin	13-27
Risk Based Capital Planning and Management Support	Studies/Assessments	Basin Wide	13-20

**FY 2027 Operating Budget
Operating Projects Index
By Basin Location**

Project Name	Project Type	Basin Location	Page #
Risk Based Capital Planning and Management Support	Studies/Assessments	Basin Wide	13-20
Lake Whitney Reallocation Study	Studies/Assessments	Central Basin	13-21
Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/Assessments	Upper Basin	13-22
Lake Granbury Embankment Stability Analysis and Assessment	Studies/Assessments	Upper Basin	13-23
Lake Granbury Tainter Gate Evaluation	Infrastructure Maintenance	Upper Basin	13-24
Possum Kingdom Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	Upper Basin	13-25
Possum Kingdom COC Recoating and Repairs	Infrastructure Maintenance	Upper Basin	13-26
Red Bluff Bridge Repair	Infrastructure Maintenance	Upper Basin	13-27

**FY 2027 Operating Budget
Operating Projects Index
By Project Type**

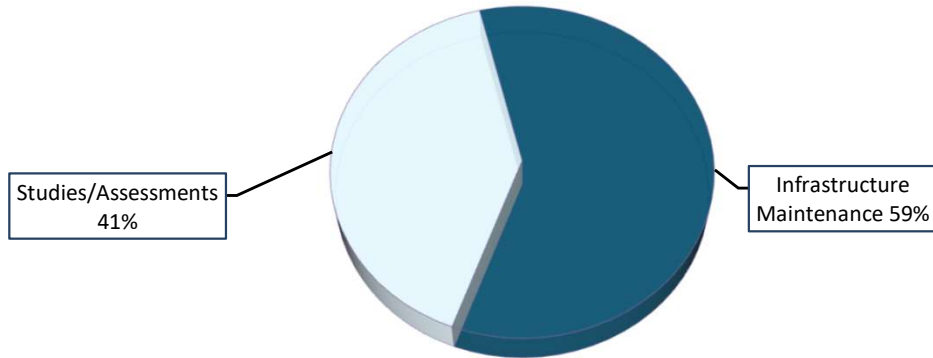
Project Name	Project Type	Basin Location	Page #
Lake Granbury Tainter Gate Evaluation	Infrastructure Maintenance	Upper Basin	13-24
Possum Kingdom Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	Upper Basin	13-25
Possum Kingdom COC Recoating and Repairs	Infrastructure Maintenance	Upper Basin	13-26
Red Bluff Bridge Repair	Infrastructure Maintenance	Upper Basin	13-27
Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/Assessments	Upper Basin	13-22
Lake Granbury Embankment Stability Analysis and Assessment	Studies/Assessments	Upper Basin	13-23
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Risk Based Capital Planning and Management Support	Studies/Assessments	Basin Wide	13-20

Operating Projects by Type

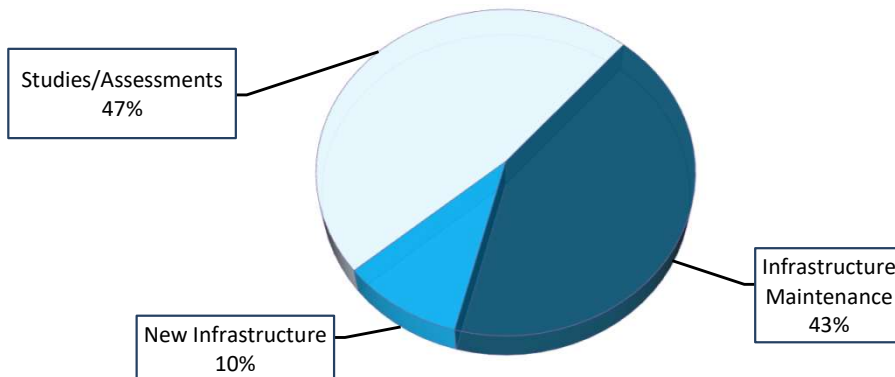
The chart and graphs below show the breakout of the Brazos River Authority's Operating Projects by type over the next five years. The projects are spread out over three different categories, with a particular emphasis on Infrastructure Maintenance and Studies/Assessments.

Type	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
(Budget amounts in 000's)					
Studies/Assessments	\$ 2,350	\$ 2,150	\$ 1,500	\$ 567	\$ 2,584
Infrastructure Maintenance	3,434	880	716	1,703	1,501
New Infrastructure	-	-	100	812	982
Total	\$ 5,784	\$ 3,030	\$ 2,316	\$ 3,082	\$ 5,067

FY 2027



FY 2027-2031



FY 2026 Operating Projects Budgets vs. Estimated Actual

Project Name	FY 2026		FY 2026 \$ Over/(Under) Budget	FY 2026 % Over/(Under) Budget
	Total Annual Budget	Total Estimated Actual		
Upper Basin				
UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	\$ 1,245	\$ 681	\$ (564)	-45%
UB-LG-Embankment Stability Analysis and Assessment	159	159	-	0%
UB-LG- Tainter Gate Evaluation	700	420	(280)	-40%
UB-PK-Bay 9 Transition Beam Leak Remediation	535	535	-	0%
UB-PK-COC Recoating and Repairs	750	247	(503)	-67%
UB-PK-Elevators Replacement	400	350	(50)	-13%
Central Basin				
CB-WH-Lake Whitney Reallocation Study	500	500	-	0%
Basin Wide				
BW-ES- Brazos Water Snake Study	71	67	(4)	-6%
BW-IT-Technical Security Upgrades	850	850	-	0%
BW-PD-Risk Based Capital Planning and Management Support	505	505	-	0%
Total	\$ 5,715	\$ 4,314	\$ (1,401)	-25%

Total Costs - All Operating Projects
(in thousands)
50 Year Forecast

Title	Expenditures (in 000's)					Total
	Prior years	2027 thru 2031	2032 thru 2041	2042 thru 2077		
BW-ES-Brazos Water Snake Study	\$ 874	\$ 550	\$ -	\$ -	\$	1,424
BW-ES-Convert CCAA to Habitat Conservation Plan	-	750	750	-		1,500
BW-IT-Technical Security Upgrades	893	-	-	-		893
BW-PD-Risk Based Capital Planning and Management Support	1,762	100	-	-		1,862
CB-WH-Lake Whitney Reallocation Study	2,115	150	-	-		2,265
LB-ES-Comprehensive Water Quality Modeling Tool for Lake Limestone	-	1,000	2,000	250		3,250
LB-LL-Administrative Complex Architectural Assessment, Design & Replacement	-	213	8,713	-		8,926
LB-LL-Concrete Assessment & Repairs (CAASLE)	-	1,251	-	-		1,251
LB-LL-Upstream Embankment Assessment	-	600	-	-		600
LB-LS-Somerville Lake Augmentation Assessment	-	-	4,000	-		4,000
UB-ES-Comprehensive Water Quality Modeling Tool for Lake Granbury	-	-	3,000	250		3,250
UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	900	2,100	250	-		3,250
UB-LG-Boathouse Replacement In-Town	-	-	-	500		500
UB-LG-Boathouse Replacement Restricted Area	-	-	-	1,100		1,100
UB-LG-Embankment Stability Analysis and Assessment	296	650	-	-		946
UB-LG-Facility Access Walkways	68	1,450	-	-		1,518
UB-LG-RSMU Building	-	213	8,713	-		8,926
UB-LG-South Dike Erosion Repair	-	241	-	-		241
UB-LG-South Downstream Channel Erosion	-	231	2,169	-		2,400
UB-LG-Tainter Gate Evaluation	1,976	980	-	-		2,956
UB-LG-Targeted Concrete and Structural Condition Assessment (CAASLE)	-	1,251	1,251	-		2,502
UB-PK-Bay 9 Transition Beam Leak Remediation	535	918	-	-		1,453
UB-PK-COC Recoating and Repairs	247	2,416	-	-		2,663
UB-PK-Elevators Replacement	579	-	300	-		879
UB-PK-Emergency Spillway Evaluation	-	600	-	-		600
UB-PK-Powerhouse Infrastructure Stabilization	-	575	625	-		1,200
UB-PK-Red Bluff Bridge Repair	-	1,640	-	-		1,640
UB-PK-Seismic Analysis & Hydrographic Sedimentation Survey	-	600	-	-		600
UB-WS-PK Probable Maximum Flood Analysis	-	800	-	-		800
Totals	\$ 10,245	\$ 19,279	\$ 31,771	\$ 2,100	\$	63,395

Operating Projects with Activity in FY 2027

Five-Year Detail (in 000's)

Project Name	Project Type	Total Project Budget 08/31/2025	Budget Funding Changes	Total Proposed Project Budget	Life-to-date Expenditures 08/31/2026	Total Project Budget Balance at 9/1/2026
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Basin Wide/Central Office

BW-PD- Risk Based Capital Planning and Management Support	Studies/ Assessments	1,915	(53)	1,862	1,762	100
Subtotal		\$ 1,915	\$ (53)	\$ 1,862	\$ 1,762	\$ 100

Central Basin

CB-WH-Lake Whitney Reallocation Study	Studies/ Assessments	2,117	148	2,265	2,115	150
Subtotal		\$ 2,117	\$ 148	\$ 2,265	\$ 2,115	\$ 150

Upper Basin

UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/ Assessments	\$ 3,250	\$ -	\$ 3,250	\$ 900	\$ 2,350
UB-LG-Embankment Stability Analysis and Assessment	Studies/ Assessments	710	236	946	296	650
UB-LG- Tainter Gate Evaluation	Infrastructure Maintenance	2,163	793	2,956	1,976	980
UB-PK-Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	1,439	14	1,453	535	918
UB-PK-COC Recoating and Repairs	Infrastructure Maintenance	2,501	162	2,663	247	2,416
UB-PK-Red Bluff Bridge Repair	Infrastructure Maintenance	1,400	240	1,640	-	1,640
Subtotal		\$ 11,463	\$ 1,445	\$ 12,908	\$ 3,954	\$ 8,954

Total Operating Projects		\$ 15,495	\$ 1,540	\$ 17,035	\$ 7,831	\$ 9,204
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Operating Projects with Activity in FY 2027

Five-Year Detail (in 000's)

Project Name	Proposed FY 27 Total	Proposed FY 28 Total	Proposed FY 29 Total	Proposed FY 30 Total	Proposed FY 31 Total	FY 32 & Beyond
Basin Wide/Central Office						
BW-PD- Risk Based Capital Planning and Management Support	100	-	-	-	-	-
Subtotal	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Central Basin						
CB-WH-Lake Whitney Reallocation Study	150	-	-	-	-	-
Subtotal	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Upper Basin						
UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	\$ 1,600	\$ 500	\$ -	\$ -	\$ -	\$ 250
UB-LG-Embankment Stability Analysis and Assessment	500	150	-	-	-	-
UB-LG- Tainter Gate Evaluation	890	90	-	-	-	-
UB-PK-Bay 9 Transition Beam Leak Remediation	478	200	240	-	-	-
UB-PK-COC Recoating and Repairs	1,826	590	-	-	-	-
UB-PK-Red Bluff Bridge Repair	240	-	150	700	550	-
Subtotal	\$ 5,534	\$ 1,530	\$ 390	\$ 700	\$ 550	\$ 250
Total Operating Projects	\$ 5,784	\$ 1,530	\$ 390	\$ 700	\$ 550	\$ 250



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Impact on Future Operating Budgets

As part of the long-term financial planning process of the Brazos River Authority (BRA), the annual financial impacts on the operating budget that are created with the completion or acquisition of each new project are taken into consideration. The evaluation process for each project includes capturing information about expanded facility capacity, additional revenues that may be generated, additional operating costs and staffing levels, additional debt service payments, or operational savings and efficiencies.

		FY 2027	FY 2028	FY 2029 (in 000's)	FY 2030	FY 2031
Revenues						
None identified		-	-	-	-	-
Total Revenues		\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenses						
Risk Based Capital Planning and Management Support	Annual Maintenance Costs for new software	74	77	81	85	-
Total Expenses		\$ 74	\$ 77	\$ 81	\$ 85	\$ -
Net Financial Demand		\$ 74	\$ 77	\$ 81	\$ 85	\$ -



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FY 2027 OPERATING PROJECTS DETAIL SHEETS

BW-PD-Risk Based Capital Planning and Management Support

Description: Develop and update the condition assessment information for all assets at all facilities included in capital planning and management decisions for the Brazos River Authority. This project will include developing an Asset Management Program (AMP) and a Long Range Capital Improvement Plan (LR/CIP)

Primary Location: Basin Wide
Secondary Location: Project Delivery Division
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: IV-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	1,257	505	505	100	-	-	-	-	-	1,862
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	1,257	505	505	100	-	-	-	-	-	1,862
Sources of BRA Funding:										
Current Revenues	1,257	505	505	100	-	-	-	-	-	1,862
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	-	-
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	100	1,862
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 100	\$ 1,862

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	74	77	81	85	-

Explanation: Anticipated reoccurring expenses include software license renewals and software updates.

Project Schedule:

FY22-24	Gap assessment & implemented pilot programs at EWC & PK
FY25	Finalize pilot programs & procure & implement software
FY26	Go live w/software and implement AMP at BRA facilities & develop Long Range Planning/CIP
FY27-30	Annual license fees (in IT Budget)

Notes:



Pictured above: BRA Central Office Facilities

CB-WH-Lake Whitney Reallocation Study

Description: This project seeks to examine the feasibility of increasing water supply at Lake Whitney via reallocating flood, conservation, and/or power-head pool storage. If the detailed feasibility study indicates the viability of the project, implementation could begin as early as FY26. The USACE (U.S. Army Corps of Engineers) will perform the Feasibility Study, and the Brazos River Authority will serve as the non-Federal sponsor. The Project began with the signing of a FCSA (Feasibility Cost Sharing Agreement) and work is underway.

Primary Location: Central Basin
Secondary Location: Lake Whitney
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: I - a
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	1,615	500	500	150	-	-	-	-	-	2,265
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	1,615	500	500	150	-	-	-	-	-	2,265
Sources of BRA Funding:										
Current Revenues	1,615	500	500	150	-	-	-	-	-	2,265
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	-	-
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	150	2,265
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 150	\$ 2,265

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation: If reallocation is successful, BRA will have a higher O&M expense for the additional storage with the USACE.

Project Schedule:

FY 14-15	Initial Appraisal Report completed by USACE
FY 23	USACE study authorization and contracting
FY 23-26	Feasibility Study
FY 26-30	Water right permitting and BRA-USACE contract negotiation

Notes:

There is a separate project for implementation associated with possible Lake Whitney reallocation.



Pictured above: Lake Whitney Dam

UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom

Description: Project will develop a custom, comprehensive watershed and reservoir water quality model to evaluate localized and cumulative impacts of point source discharges from both water and wastewater treatment facilities in the Possum Kingdom watershed. The goal of this model is to develop a science-based tool that Brazos River Authority can utilize to evaluate current and future discharges that have the potential to impact reservoir water quality. This project will also include a stakeholder outreach process and result in recommendations for future actions to protect water quality.

Primary Location: Upper Basin
Secondary Location: Environmental Services
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: III-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	219	1,250	681	1,600	500	-	-	-	250	3,250
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	219	1,250	681	1,600	500	-	-	-	250	3,250
Sources of BRA Funding:										
Current Revenues	219	1,250	681	1,600	500	-	-	-	250	3,250
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	-	-
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	1,600	3,250
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 1,600	\$ 3,250

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Hell's Gate at Possum Kingdom Lake

Project Schedule:

FY 2025	Execute Contract, Data Compilation, Recommend Model and Monitoring Strategy
FY 2026	Begin field data collection efforts, begin model development
FY 2027	Complete field data collection and continue model development
FY 2028	Complete model development, train BRA staff in model use and maintenance

Notes:

UB-LG-Embankment Stability Analysis and Assessment

Description: Per the DeCordova Bend Dam 2020 5-Year Engineering Inspection Report, it was recommended that consideration should be given to setting new piezometer threshold values, which are tied to the stability of the North and South embankments at DeCordova Bend Dam. In an effort to ensure the embankments will achieve an additional 50-year service life, an embankment assessment and stability analysis will be completed to verify whether any improvements or modifications are necessary.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	137	159	159	500	150	-	-	-	-	946
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	137	159	159	500	150	-	-	-	-	946
Sources of BRA Funding:										
Current Revenues	137	159	159	500	150	-	-	-	-	946
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

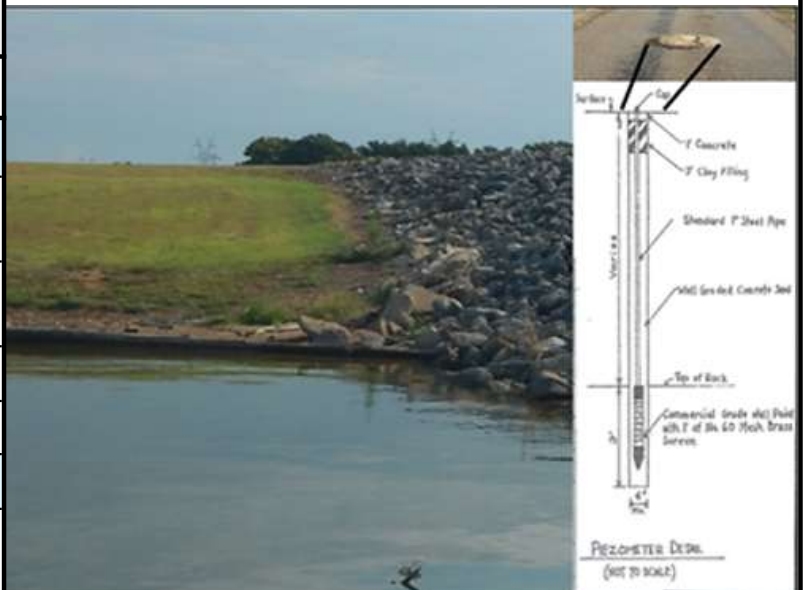
Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	150
Contingency	-	-
Design/Engineering	500	796
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 500	\$ 946

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Lake Granbury South Embankment

Project Schedule:

FY24-FY25	Advertise RFP/Select engineering consultant to conduct embankment stability analysis
FY25-FY26	Conduct embankment stability analysis Tasks 1-3
FY26	Negotiate Contract
FY 27-28	Phase 2 Assessment

Notes:

UB-LG-Tainter Gate Evaluation

Description: The Tainter Gates at DeCordova Bend Dam were installed in 1969 during the construction of the dam and have been in service for over 50 years. This project will execute a comprehensive evaluation of all Tainter Gates, hoists, and appurtenances seeking recommendations to extend their service life. The project will also assess options to increase the freeboard of each gate to prevent wind and wave action from depositing water onto downstream gate components causing corrosion and will assess options to construct maintenance access platforms around gate equipment.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	26 Budget	26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	1,556	700	420	890	90	-	-	-	-	2,956
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	1,556	700	420	890	90	-	-	-	-	2,956
Sources of BRA Funding:										
Current Revenues	1,556	700	420	890	90	-	-	-	-	2,956
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	890	2,956
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 890	\$ 2,956

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Downstream sides of 3 Tainter Gates at De Cordova Bend Dam.

Project Schedule:

FY 23	Develop RFP, begin process to select consultant
FY 25-27	Conduct Study. (Future project phases TBD)

Notes:

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UB-PK-Bay 9 Transition Beam Leak Remediation

Description: During the stabilization of Morris Sheppard Dam, a leak was discovered inside the dam. After investigation, it was theorized that the upstream transition beam was cracked, which consequently was the primary source of the leak. Since the actual source of the leak was not located/remediated during this time, the flow was re-routed and monitored via the Bay 9 Weir Box. In accordance with a recent Engineering Inspection Report, an investigation should be completed to confirm the source of the leak into Bay 9 followed by the development of remediation options. This is not a dam safety issue.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	-	535	535	478	200	240	-	-	-	1,453
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	535	535	478	200	240	-	-	-	1,453
Sources of BRA Funding:										
Current Revenues	-	535	535	478	200	240	-	-	-	1,453
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ 22
Construction	-	200
Contingency	107	107
Design/Engineering	371	1,117
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	7
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 478	\$ 1,453

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Project Schedule:

FY26/27	Assessment Phase
FY28/FY29	Design/Construction

Notes:

The study phase budget is based on Walter P. Moore's estimate. This project is assumed to be 70% of the overall contract cost for Bay 9 projects. Bay 9 Weir box makes up the remaining 30%.

Pictured above: Inside dam within upstream Bay 9 area exposed to leak.

UB-PK-COC Recoating and Repairs

Description: During a routine inspection of the Controlled Outlet Conduit (COC), the interior coating damage was noted due to normal operation. This project will recoat the interior of the COC. In addition, this project will evaluate an anomaly with the 72-inch ring jet valve.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	-	750	247	1,826	590	-	-	-	-	2,663
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	750	247	1,826	590	-	-	-	-	2,663
Sources of BRA Funding:										
Current Revenues	-	750	247	1,826	590	-	-	-	-	2,663
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ -	\$ -
Construction	1,500	2,000
Contingency	-	-
Design/Engineering	326	663
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 1,826	\$ 2,663

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Coating eroded from pipe wall

Project Schedule:

FY26	Begin Assessment/Design
FY27-28	Bid/Complete Construction

Notes:

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UB-PK-Red Bluff Bridge Repair

Description: Replace cracked and displaced wing walls on approach and discharge ends of existing box culvert. Repair approach apron and replace discharge apron. Evaluate and repair the box culverts. This project will be completed in conjunction with installation of crane pad at RSMU.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 26 Budget	FY 26 Projected Actual	FY 27	FY 28	FY 29	FY 30	FY 31	Future Years	Project Total
Total Expenditures	-	-	-	240	-	150	700	550	-	1,640
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	-	-	240	-	150	700	550	-	1,640
Sources of BRA Funding:										
Current Revenues	-	-	-	240	-	150	700	550	-	1,640
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 27	Project Total
BRA Staff Time	\$ 20	\$ 20
Construction	100	1,100
Contingency	-	-
Design/Engineering	120	520
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 240	\$ 1,640

Operating Impacts (000):

	FY 27	FY 28	FY 29	FY 30	FY 31
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Cracking in the box culvert bridge

Project Schedule:

FY 27	Design and install concrete crane pad.
FY 28	Advertise RFP/Select engineering consultant for design/construction phase services.
FY 29-31	Design/Construction

Notes:



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DEBT SERVICE



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Debt

The Brazos River Authority (BRA) has a plan of Capital Improvement Projects to help fulfill our mission to develop, manage and protect the water resources of the Brazos River Basin. Whenever possible, the BRA funds Capital Improvement Projects from reserve balances. The BRA's Long Range Financial Plan looks at existing debt, planned projects, coverage requirements and required reserve balances to forecast when the BRA might need to issue debt to fund a project.

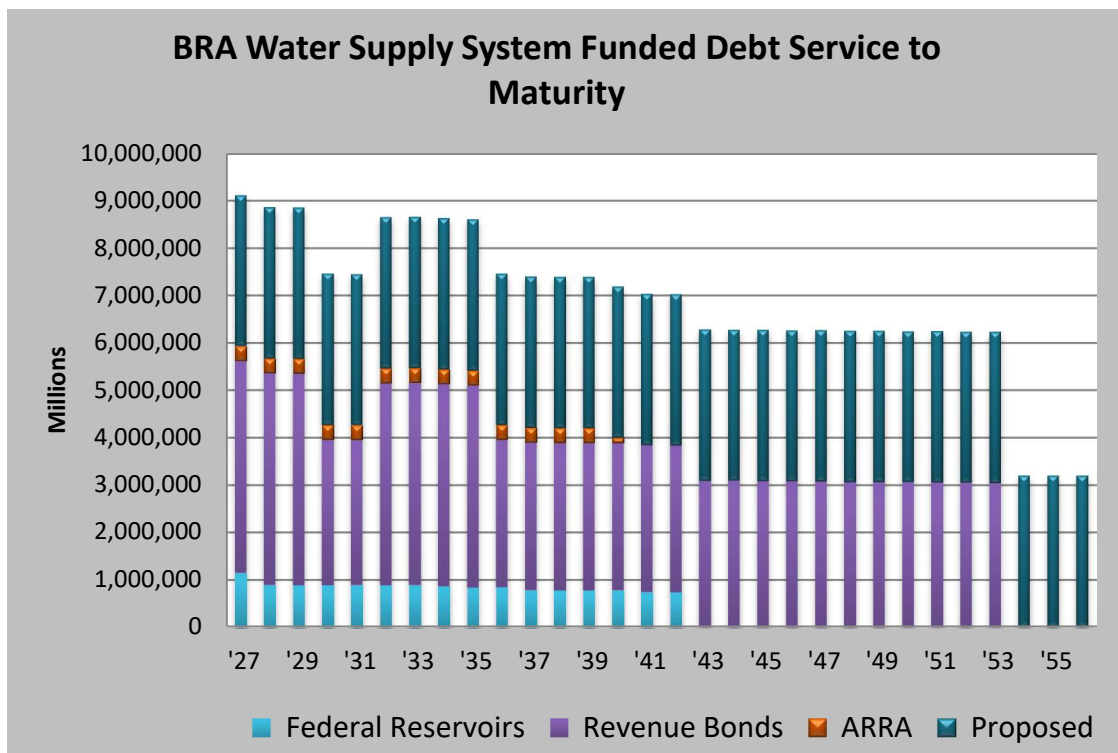
The BRA's current bond rating is AA/Stable from Standard & Poors.

When it is determined that a particular project will need to be debt funded, the BRA looks at multiple funding options, including the Texas Water Development Board, to find the most economical route to finance the project. All debt issuances must be approved by the Board of Directors.

Unlike municipalities, the BRA does not need to hold bond elections and does not have a Legal Debt Margin. None of BRA's debt is supported by taxes, it is all revenue debt supported by the sale of raw and treated water.

The Brazos River Authority Board of Directors has set a target bond coverage ratio of 1.3. This means that net revenue available to pay debt service that is subject to the coverage ratio should be 30% higher than the debt service payments. Not all of BRA's debt is subject to coverage. Certain financing from the Texas Water Development Board or through the U.S. Army Corps of Engineers is not included in the debt coverage calculation.

The BRA's existing debt is secured by the net operating revenues of the Water Supply System and cost reimbursable operations. The BRA has contracted with the Federal Government for conservation storage space in nine flood control and water supply lakes constructed by the U.S. Army Corps of Engineers in the Brazos River basin. The BRA has also contracted to repay reconstruction, rehabilitation, or replacement (RR&R) funded by the American Recovery Re-Investment Act (ARRA).

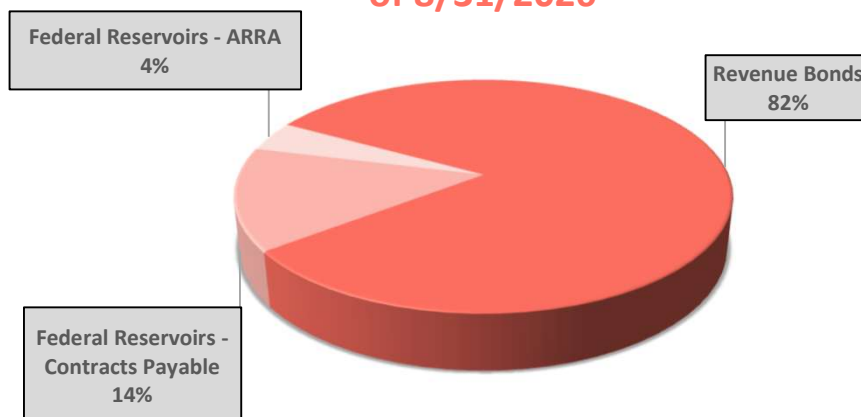


Outstanding Debt Summary

By Type as of August 31, 2026

	Debt Outstanding	%	FY2027 Principal & Interest
Water Supply System Debt:			
BRA Funded (Water Sales & Contracts)			
Revenue Bonds			
Water Supply System, Series 2009	4,035,000	5%	1,402,362
Water Supply System, Series 2015	8,915,000	12%	1,134,788
Water Supply System, Series 2023B	31,205,000	42%	1,932,267
Water Supply System, Series 2023C	16,365,000	22%	-
Federal Reservoirs - Contracts Payable			
Lake Somerville	246,064	0%	252,811
Lake Georgetown	2,933,584	4%	284,804
Lake Granger	7,382,400	10%	599,360
Federal Reservoirs - American Recovery and Re-investment Act (ARRA)			
Lake Belton	3,121,098	4%	310,947
Total Water Supply System Debt	\$ 74,203,146	100%	\$ 5,917,340

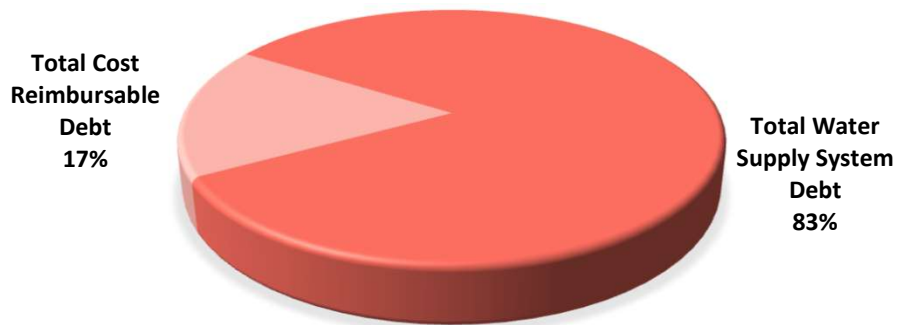
Water Supply System Debt Outstanding As of 8/31/2026



Outstanding Debt Summary (Continued)
By Type as of August 31, 2026

	<u>Debt Outstanding</u>	%	<u>FY2027 Principal & Interest</u>
Cost Reimbursable Debt:			
Water Conveyance			
WCRRWL - Series 2019	7,905,000	53%	1,455,900
WCRRWL - Series 2020	7,135,000	47%	1,553,700
Total Cost Reimbursable Debt	\$ 15,040,000	100%	\$ 3,009,600
Total Debt Outstanding	89,243,146	100%	8,926,940

TOTAL DEBT OUTSTANDING AS OF 8/31/2026





Brazos River Authority

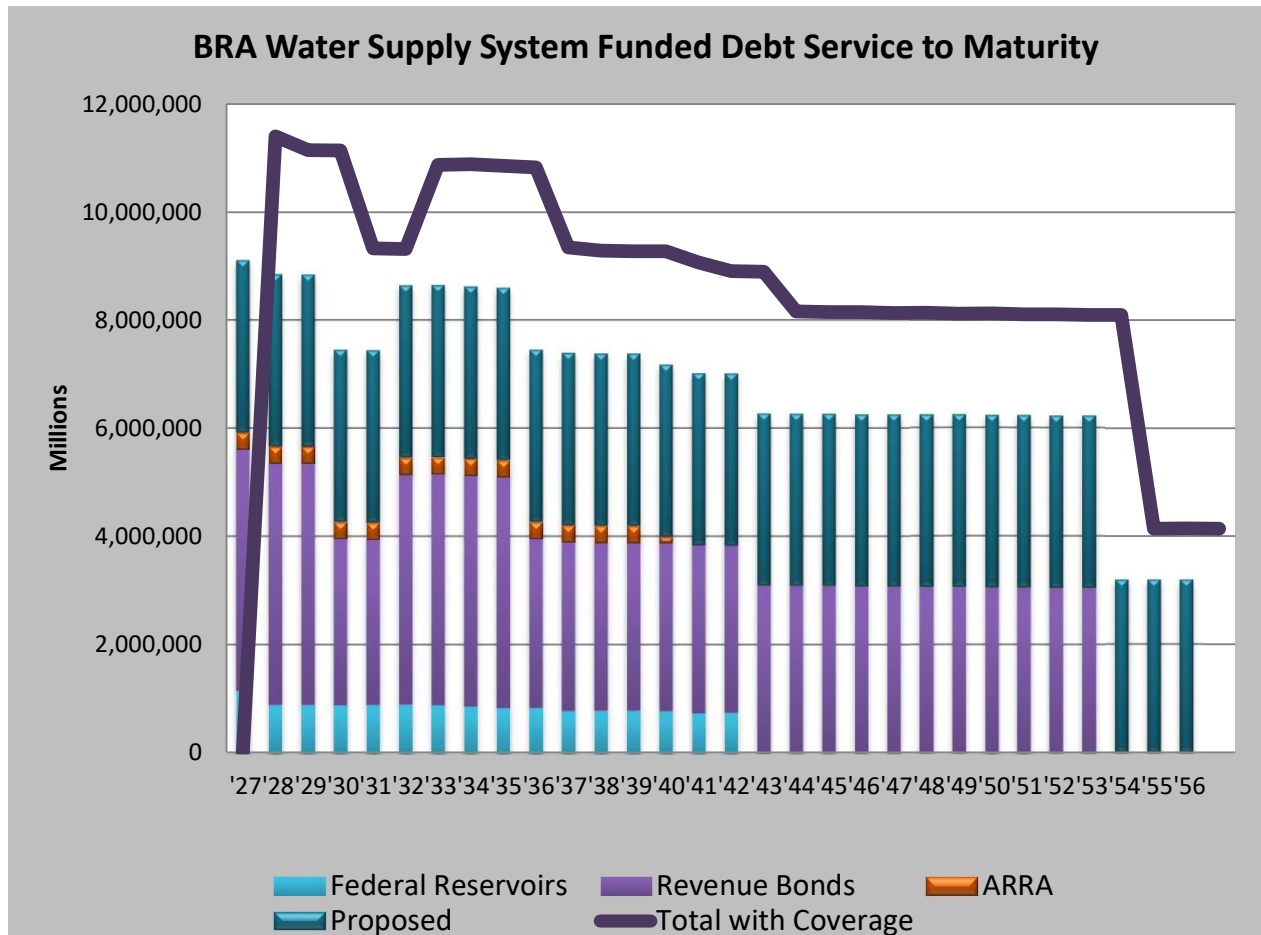
Detail of Outstanding Debt Obligations as of Fiscal Year End 8/31/26

Series name	Issue Date	Type	Purpose	Original Principal Amount	Coupon Interest rate
Water Supply System 2009 TWDB	2009	Texas Water Development Board State Participation Bond	Construction of Lake Granger intake	22,000,000	0.174% to 2.815%
Water Supply System 2015	2015	Revenue Bond	Refund Series 2006	16,860,000	0.32% to 3.29%
Water Supply System 2023B	2023	Revenue Bond	Refund Taxable New Series 2023A	33,225,000	3.02 to 4.27%
Water Supply System 2023C	2023	Revenue Bond	Refund Taxable New Series 2023A	16,365,000	3.66 to 4.96%
Lake Somerville	1974	U.S. Army Corps of Engineers Contract Payable	Water Supply Storage	7,383,391	2.74%
Lake Georgetown	1982	U.S. Army Corps of Engineers Contract Payable	Water Supply Storage	7,130,366	3.25%
Lake Granger	1992	U.S. Army Corps of Engineers Contract Payable	Water Supply Storage	15,178,384	3.26%
Lake Belton ARRA	2011	U.S. Army Corps of Engineers Contract Payable	Repairs/improvements at Lake Belton	5,439,122	4.25%
WCRRWL - Series 2019	2019	Contract Revenue & Refunding Bonds	Refund Series 1999 TWDB State Participation Loan for construction of WCRRWL	14,095,000	3.00% to 5.00%
WCRRWL Series 2020	2020	Contract Revenue Refunding & Improvement Bonds	Refund Series 2011 and add Copper Ion Generator	13,375,000	3.00%
Total				\$ 151,051,263	

The Brazos River Authority does not levy taxes. None of the BRA's debt is supported by ad valorem taxes.

Maturity Date	Balance at 8/31/2026			FY 2027 Payments		
	Principal	Interest	Total	Principal	Interest	Total
2/15/29	4,035,000	168,527	4,203,527	1,310,000	92,362	1,402,362
2/15/35	8,915,000	1,300,431	10,215,431	875,000	259,788	1,134,788
2/15/53	31,205,000	20,111,449	51,316,449	725,000	1,207,267	1,932,267
2/15/53	16,365,000	9,878,725	26,243,725	-	-	-
1/1/27	246,064	6,747	252,811	246,064	6,747	252,811
3/3/42	2,933,584	751,459	3,685,043	189,375	95,429	284,804
1/21/42	7,382,400	2,205,738	9,588,138	358,990	240,371	599,360
9/4/43	3,121,098	1,035,306	4,156,404	178,300	132,647	310,947
9/1/32	7,905,000	796,825	8,701,825	1,195,000	255,775	1,450,775
9/1/30	7,135,000	547,725	7,682,725	1,345,000	193,875	1,538,875
	\$ 89,243,146	\$ 36,802,934	\$ 126,046,080	\$ 6,422,729	\$ 2,484,261	\$ 8,906,989

Coverage & Proposed Debt



The graph above shows the debt service to maturity for BRA's existing and proposed debt. The BRA anticipates issuing \$50,355,000 in Water Supply debt in FY 2027. It also shows the coverage requirements for the debt service.

Proposed Debt

The BRA anticipates issuing \$50,355,000 in Water Supply debt and \$8,140,000 in Cost Reimbursable debt in FY 2027.

Note: The BRA expects Total Debt Outstanding to be \$141,315,418 at August 31, 2027, which includes principal reduction of \$7,927,729 in FY2027.

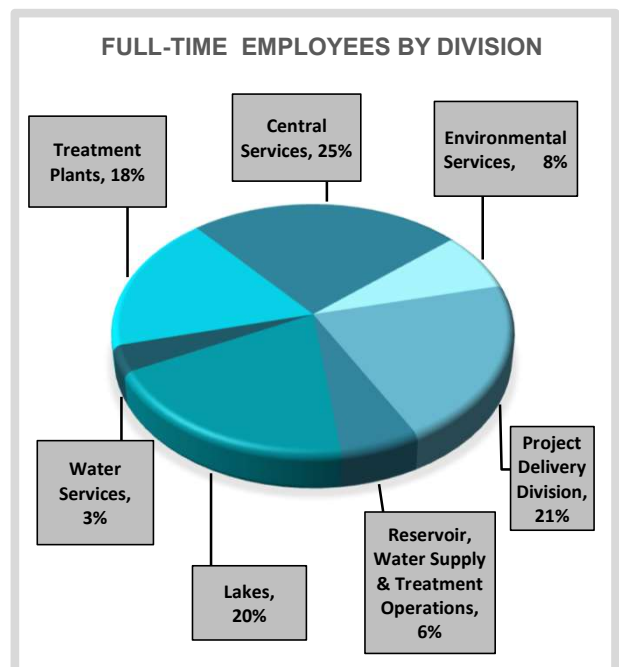
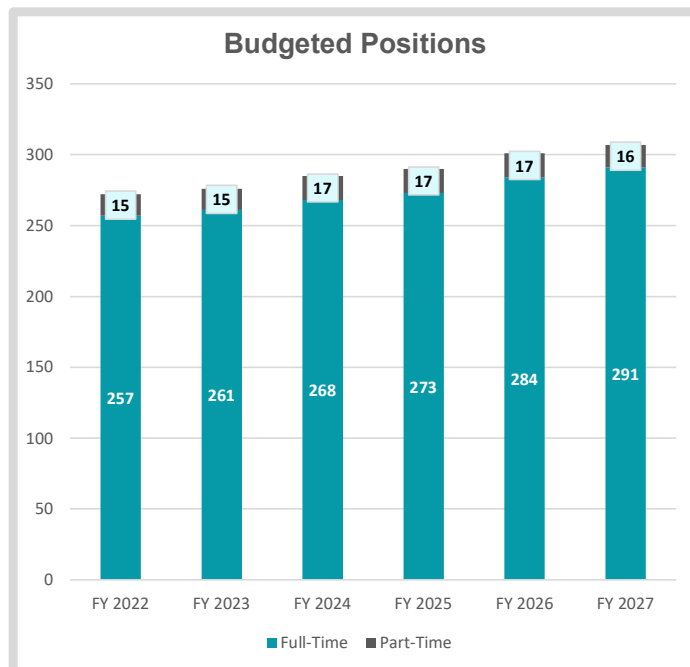
PERSONNEL AND STAFFING



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Changes in Budgeted Positions FY 2027

Department	Title	Full Time	Part-time / Temporary
Authorized Positions at 9/1/2025		284	17
Changes during FY 2026			
Legal Services	Staff Counsel I	1	
General Administration	Data Technician - Part time		1
Changes during FY 2026		1	1
FY 2027 Additions			
Engineering	Automated Systems Technician	1	
Special Projects & Strategic Initiatives	Project Manager	1	
Special Projects & Strategic Initiatives	Maintenance Worker	1	
Environmental	Lab Analyst II	1	
Lake Limestone	Maintenance Worker	1	
Lake Limestone	Administrative Assistant	1	
Total FY 2027 Additions		6	
FY 2027 Deletions			
Lake Limestone	Maintenance Worker- Seasonal		-1
Lake Limestone	Maintenance Worker- Seasonal		-1
Total FY 2027 Deletions		0	-2
Authorized Positions at 9/1/2026		291	16



BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2025-2027

POSITION TITLES	FY 2025	FY 2026	FY 2027
CENTRAL SERVICES			
General Administration			
General Manager/CEO	1	1	1
Deputy General Manager	1	1	1
Senior Administrative Assistant	1	1	1
Executive Services Coordinator	1	1	1
Records Management Officer (Transferred from Public Information)	-	1	1
Data Technician - Part time	-	-	1
Total General Administration	4	5	6
Legal Services			
General Counsel	1	1	1
Senior Staff Counsel	1	1	1
Staff Counsel Level II	1	1	1
Staff Counsel Level II	1	1	1
Staff Counsel Level I	1	1	1
Staff Counsel Level I (New Position added during FY 2026)	-	-	1
Legal Assistant	1	1	1
Contracts Administrator	1	1	1
Property and Land Administrator	-	1	1
Land Acquisition Specialist	-	1	1
Legal Intern - Seasonal	1	1	1
Total Legal Services	8	10	11
Human Resources			
Chief Human Resources Officer	1	1	1
Human Resources Recruiting Specialist	1	1	1
Human Resources Benefits Administrator	1	1	1
Senior Human Resources Generalist (Formerly Human Resources Generalist)	1	1	1
Human Resources Payroll Specialist	1	1	1
Human Resources Training & Development Coordinator	1	1	1
Human Resources Safety Program Coordinator	1	1	1
Human Resources Safety Trainer	1	1	1
Receptionist	1	1	1
Total Human Resources	9	9	9
Information Technology Services			
Chief Technology Officer	1	1	1
Cybersecurity Manager	1	1	1
Project Development Analyst	1	1	1
IT Infrastructure Manager	1	1	1
Network & Systems Administrator	1	1	1
Software and Project Administrator	1	1	1
Lead Programmer/Web Developer	1	1	1
Application Development Manager	1	1	1
Programmer/Web Developer	1	1	1
IT Support Administrator	1	1	1
Lead IT Technician	1	1	1
IT Support & Inventory Specialist (Formerly IT Inventory & Support Technician)	1	1	1
Software Administrator	1	1	1
GIS Coordinator	1	1	1
IT Coordinator	1	1	1
Cybersecurity Analyst	-	1	1
Security Specialist (Transferred from Office of Security)	-	1	1
IT Infrastructure Engineer (Formerly IT Infrastructure Technician, Transferred from Office of Security)	-	1	1
IT Intern - Part-Time	1	1	1
Total Information Technology Services	16	19	19
Public Information			
Legislative & Governmental Affairs Manager (Transferred to Legislative Government Affairs)	1	-	-
Legislative & Governmental Affairs Coordinator (Transferred to Legislative Government Affairs)	1	-	-
Records Management Officer (Transferred to General Administration)	1	-	-
Public Information Officer	1	1	1
Assistant Public Information Officer	1	1	1
Public Information Coordinator	1	1	1
Social Media Specialist	1	1	1
Senior Administrative Assistant (Transferred from Office of Security)	-	1	1
Total Public Information	7	5	5
Legislative Government Affairs			
Legislative & Governmental Affairs Manager (Transferred from Public Information)	-	1	1
Legislative & Governmental Affairs Coordinator (Transferred from Public Information)	-	1	1
Total Legislative Government Affairs	-	2	2

BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2025-2027

POSITION TITLES	FY 2025	FY 2026	FY 2027
Finance and Administration			
Chief Financial Officer	1	1	1
Senior Administrative Assistant	1	1	1
Cash & Debt Manager	1	1	1
Financial Assistant	1	1	1
Controller	1	1	1
Budget Manager	1	1	1
Budget Analyst	1	1	1
Senior Accountant	1	1	1
Accountant	1	1	1
Accounts Receivable and Billing Coordinator	1	1	1
Accounting Clerk	1	1	1
Accounting Supervisor	1	1	1
Purchasing Card Administrator	1	1	1
Accounts Payable Clerk	1	1	1
Purchasing Manager	1	1	1
Purchasing Agent	1	1	1
Purchasing Agent	1	1	1
Total Finance and Administration	17	17	17
AUTHORIZED POSITIONS FOR CENTRAL SERVICES	61	67	69
SPECIAL PROJECTS & STRATEGIC INITIATIVES			
Chief Strategic Officer	1	1	1
Business Process Analyst	-	1	1
Program Manager	1	1	1
Project Development Analyst (Transferred to Project Management)	1	-	-
Site Coordinator (Formerly Project Development Analyst)	-	1	1
Project Manager (New Position)	-	-	1
Maintenance Worker (New Position)	-	-	1
AUTHORIZED POSITIONS FOR SPECIAL PROJECTS & STRATEGIC INITIATIVES	3	4	6
WATER SERVICES			
Water Services Manager	1	1	1
Senior Water Resources Engineer	1	1	1
Lead Hydrologist	1	1	1
Senior Water Resources Planner	1	1	1
Water Resources Planner	1	1	1
Water Resources Regional Planner	1	1	1
Hydrologist- Senior (Formerly Hydrologist)	1	1	1
Water Accounting Specialist	1	1	1
Water Accounting Specialist	1	1	1
Customer Relations Business Manager (Transferred from Reservoir Water Supply & Treatment Ops)	-	1	1
Water Services Intern - Seasonal	1	1	1
AUTHORIZED POSITIONS FOR WATER SERVICES	10	11	11
ENVIRONMENTAL SERVICES			
Chief Environmental Officer	1	1	1
Quality Assurance Officer	1	1	1
Deputy Quality Assurance Officer	1	1	1
Environmental Services Coordinator	1	1	1
Environmental Programs Manager	1	1	1
Environmental Programs Coordinator	1	1	1
Regulatory Compliance & Permitting Coordinator	1	1	1
Aquatic Sciences Manager (Formerly Field Operations Manager)	1	1	1
Aquatic Scientist III	1	1	1
Aquatic Scientist III	1	1	1
Aquatic Scientist III	1	1	1
Aquatic Scientist II	1	1	1
Aquatic Scientist II	1	1	1
Aquatic Scientist I	1	1	1
Aquatic Scientist I	1	1	1
Emergency Manager	1	1	1
Emergency Management Specialist	1	1	1
Lab Manager	1	1	1
Lab Analyst III	1	1	1
Lab Analyst III (Formerly Lab Analyst II)	1	1	1
Business Continuity Manager (Formerly Business Continuity)	-	1	1
Lab Analyst II (New Position)	-	-	1
AUTHORIZED POSITIONS FOR ENVIROMENTAL SERVICES	20	21	22

BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2025-2027

POSITION TITLES	FY 2025	FY 2026	FY 2027
OFFICE OF SECURITY			
Security Specialist (Transferred to Information Technology)	1	-	-
IT Infrastructure Engineer (Transferred to Information Technology)	1	-	-
Senior Administrative Assistant (Transferred to Public Information)	1	-	-
AUTHORIZED POSITIONS FOR OFFICE OF SECURITY	3	-	-
PROJECT DELIVERY DIVISION			
Project Delivery Division Management			
Chief Projects Officer	1	1	1
Senior Administrative Assistant	1	1	1
Program Manager (Transferred to Project Management)	1	-	-
Project Manager- Senior (Transferred to Project Management)	1	-	-
Project Manager (Transferred to Project Management)	1	-	-
Chief Planning Officer (Transferred from Project Management)	-	1	1
Construction Projects Manager (Formerly Senior Construction Manager)	-	1	1
Senior Administrative Assistant (Transferred from Project Management)	-	1	1
Total Project Delivery Division Management	5	5	5
Project Management			
Chief Planning Officer (Transferred to Project Delivery Division Management)	1	-	-
Senior Administrative Assistant (Transferred to Project Delivery Division Management)	1	-	-
Property & Land Administrator (Transferred to Legal Services)	1	-	-
Land Acquisition Specialist (Transferred to Legal Services)	1	-	-
Capital Improvement Planning Manager	1	1	1
Project Management Office Manager	1	1	1
Project and Planning Analyst	1	1	1
Program Manager (Transferred from Project Delivery Division Management)	-	1	1
Program Manager (Transferred from Reservoir, Water Supply & Treatment Ops)	-	1	1
Project Manager- Senior (Transferred from Project Delivery Division Management)	-	1	1
Project Manager- Senior (Transferred from Reservoir, Water Supply & Treatment Ops)	-	1	1
Project Manager (Transferred from Project Delivery Division Management)	-	1	1
Project Manager (Transferred from Reservoir, Water Supply & Treatment Ops)	-	1	1
Project Development Analyst (Transferred from Special Projects & Strategic Initiatives)	-	1	1
Total Project Management	7	10	10
Engineering			
Engineering Services Manager	1	1	1
Senior Project Engineer	1	1	1
Senior Project Engineer	1	1	1
Project Engineer	1	1	1
Senior Project Engineer (Formerly Project Engineer)	1	1	1
Project Coordinator- Senior (Transferred to Construction Services)	1	-	-
Project Coordinator (Transferred to Construction Services)	1	-	-
Project Coordinator (Transferred to Construction Services)	1	-	-
Electrical & Automated Controls Supervisor	1	1	1
Lead Automated Systems Technician (Formerly Senior Automated Systems Technician)	1	1	1
Senior Automated Systems Technician	1	1	1
Lead Controls Technician (Formerly Senior Controls Technician)	1	1	1
Master Electrician	1	1	1
Master Electrician	1	1	1
Senior Controls Technician (Formerly Controls Technician)	1	1	1
Facilities Technician (Transferred to Construction Services)	1	-	-
Engineering Intern - Seasonal	1	1	1
Engineering Intern - Seasonal	1	1	1
Automated System Technician (New Position)	-	-	1
Total Engineering	18	14	15
Construction Services			
Project Coordinator- Senior (Transferred from Engineering)	-	1	1
Project & Facilities Coordinator (Formerly Project Coordinator, Transferred from Engineering)	-	1	1
Project Coordinator (Transferred from Engineering)	-	1	1
Facilities Technician (Transferred from Engineering)	-	1	1
Facilities Technician Lead	-	1	1
Total Construction Services	-	5	5
AUTHORIZED POSITIONS FOR PROJECT DELIVERY DIVISION	30	34	35

BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2025-2027

POSITION TITLES	FY 2025	FY 2026	FY 2027
RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS			
Reservoir, Water Supply & Treatment Operations Management			
Chief Operations Officer	1	1	1
Senior Administrative Assistant	1	1	1
Program Manager (Transferred to Project Management)	1	-	-
Senior Project Manager (Transferred to Project Management)	1	-	-
Customer Relations Business Manager (Transferred to Water Services)	1	-	-
Project Manager (Transferred to Project Management)	1	-	-
Regional Lake Operations Manager	-	1	1
AUTHORIZED POSITIONS FOR RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS	6	3	3
LAKES			
Possum Kingdom Lake - Management			
Reservoir Manager	1	1	1
Assistant Reservoir Manager/ Project Manager	1	1	1
Inspections Supervisor	1	1	1
Inspector/ IMT (Formerly Inspector)	1	1	1
Inspector/ IMT (Formerly Inspector)	1	1	1
Office Supervisor	1	1	1
Asset Management Application Administrator	1	1	1
Administrative Assistant	1	1	1
Records Coordinator (Formerly File Clerk)	1	1	1
Reservoir Programs Coordinator	1	1	1
Reservoir Programs Coordinator	1	1	1
Total Possum Kingdom Lake Management	11	11	11
Possum Kingdom Lake - Solid Waste			
Senior Maintenance Worker (Formerly Senior Convenience Station Operator, Transferred to Possum Kingdom Lake- Maintenance)	1	1	-
Senior Convenience Station Operator (Formerly Convenience Station Operator)	1	1	1
Total Possum Kingdom Lake Solid Waste	2	2	1
Possum Kingdom Lake - Maintenance			
Maintenance Chief	1	1	1
Maintenance Foreman	1	1	1
Maintenance Foreman- Resident	1	1	1
Lead Maintenance Worker	1	1	1
Lead Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Worker (Transferred to PK RSMU for Welder Position)	1	-	-
Heavy Equipment Mechanic (Formerly Mechanic)	1	1	1
Custodian	1	1	1
Maintenance Worker - Seasonal	1	1	1
Maintenance Worker - Seasonal	1	1	1
Maintenance Worker - Seasonal	1	1	1
Senior Maintenance Worker (Formerly Senior Convenience Station Operator, Transferred from Possum Kingdom Lake- Solid Waste)	-	-	1
Total Possum Kingdom Lake Maintenance	16	15	16
Possum Kingdom Lake - Lake Operations			
Gatekeeper - Seasonal	1	1	1
Gatekeeper - Seasonal	1	1	1
Gatekeeper - Seasonal	1	1	1
Gatekeeper - Seasonal	1	1	1
Total Possum Kingdom Lake Operations	4	4	4

BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2025-2027

POSITION TITLES	FY 2025	FY 2026	FY 2027
Possum Kingdom Lake - Reservoir System Maintenance Unit (RSMU)			
Maintenance Superintendent RSMU (Maintenance Superintendent)	1	1	1
Concrete Foreman RSMU (Formerly Concrete Foreman)	1	1	1
Maintenance Foreman RSMU (Formerly Maintenance Foreman)	1	1	1
Sandblaster Foreman	1	1	1
Lead Welder/Crane Operator	1	1	1
Lead Welder RSMU (Formerly Lead Welder)	1	1	1
Welder RSMU (Formerly Welder)	1	1	1
Welder RSMU (Formerly Welder)	1	1	1
Welder RSMU (Formerly Welder)	1	1	1
Welder RSMU (Formerly Welder, Transferred from PK Lake Maintenance)	-	1	1
Lead Concrete Worker/Finisher	1	1	1
Lead Concrete Worker/Finisher (Formerly Lead Concrete Worker)	-	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Lead Abrasive Blaster/Metallizer/Painter	1	1	1
Sandblaster/Metallizer/Painter	1	1	1
Sandblaster/Metallizer/Painter	1	1	1
Sandblaster/Metallizer/Painter	1	1	1
Heavy Equipment Mechanic RSMU (Formerly Heavy Equipment Mechanic)	1	1	1
Total Possum Kingdom RSMU	21	23	23
Lake Granbury			
Reservoir Manager	1	1	1
Assistant Reservoir Manager/Project Manager (Formerly Project Manager/Program Coordinator)	1	1	1
Inspections & Permitting Coordinator	1	1	1
Senior Administrative Assistant	1	1	1
Administrative Assistant	1	1	1
Lead Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Maintenance Foreman	1	1	1
Maintenance Coordinator	1	1	1
Maintenance Worker	1	1	1
Lake Ranger - Sergeant	1	1	1
Lake Ranger	1	1	1
Lake Ranger	1	1	1
Lake Ranger	1	1	1
Maintenance Superintendent RSMU (Formerly Maintenance Superintendent)	1	1	1
Welder RSMU (Formerly Senior Maintenance Worker)	1	1	1
Sandblaster Metallizer Painter (Formerly Maintenance Worker)	1	1	1
Maintenance Foreman	1	1	1
Concrete Worker / Finisher (Formerly Concrete Worker)	1	1	1
Total Lake Granbury	21	21	21
Lake Limestone			
Regional Lake Operations Manager	1	1	1
Assistant Reservoir Manager / Program Coordinator	1	1	1
Senior Administrative Assistant	1	1	1
Inspector	1	1	1
Lake Ranger Sergeant / Chief Administrator (Formerly Lake Ranger Sergeant- Resident)	1	1	1
Lake Ranger	1	1	1
Lake Ranger	1	1	1
Maintenance Chief	1	1	1
Lead Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Coordinator / Project Coordinator (Formerly Maintenance Coordinator)	1	1	1
Maintenance Worker (Formerly Maintenance Worker - Seasonal, Part-time to Full-time)	1	1	1
Administrative Assistant (Formerly Maintenance Worker - Seasonal, Part-time to Full-time)	1	1	1
Total Lake Limestone	16	16	16
AUTHORIZED POSITIONS FOR LAKES	91	92	92

BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2025-2027

POSITION TITLES	FY 2025	FY 2026	FY 2027
TREATMENT & PIPELINE OPERATIONS			
Treatment Operations			
Treatment Ops Program Supervisor (Formerly Regional Operations Program Supervisor)	1	1	1
Treatment & Conveyance Maintenance Superintendent	1	1	1
Treatment & Conveyance Manager	1	1	1
Regional Wastewater Operations Superintendent (Formerly Wastewater Treatment Ops Superintendent)	1	1	1
Pipeline Supervisor	1	1	1
Pipeline Technician	1	1	1
Chief Plant Operator (Formerly Chief Operator - Hutto, Transferred to Hutto Wastewater)	1	1	-
Plant Operator (Formerly Lead Plant Operator- Hutto, Transferred to Hutto Wastewater)	1	1	-
Lead Plant Maintenance Technician	1	1	1
Senior Plant Maintenance Technician	1	1	1
Lead Plant Maintenance Technician- Floater (Formerly Lead Plant Maintenance Technician)	1	1	1
Senior Plant Maintenance Technician (Formerly Lead Plant Maintenance Technician)	1	1	1
Treatment Ops Program Specialist	1	1	1
Treatment Ops Program Coordinator	1	1	1
Senior Administrative Assistant	1	1	1
Deputy Treatment & Conveyance Manager (Formerly Water Treatment & Conveyance Superintendent)	-	1	1
Total Treatment Operations	15	16	14
Temple-Belton Wastewater			
Chief Operator	1	1	1
Treatment & Conveyance Administrative Assistant (Formerly Lead Administrative Assistant)	1	1	1
Lead Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Senior Plant Operator (Formerly Plant Operator)	1	1	1
Senior Plant Maintenance Technician (Formerly Lead Plant Maintenance Technician)	1	1	1
Compost Operation Technician	1	1	1
Compost Operation Technician	1	1	1
Operations Intern - Seasonal	1	1	1
Total Temple-Belton Wastewater	9	9	9
Temple Lift Stations			
Senior Plant Maintenance Technician	1	1	1
Senior Lift Station Maintenance Technician (Formerly Lift Station Maintenance Foreman)	-	1	1
Total Temple Lift Stations	1	2	2
Doshier Farm Wastewater			
Plant Maintenance Crew Leader	1	1	1
Lead Plant Operator (Formerly Senior Plant Operator)	1	1	1
Senior Plant Operator	1	1	1
Plant Operator	1	1	1
Total Doshier Farm Wastewater	4	4	4
Hutto Wastewater			
Senior Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Senior Plant Maintenance Technician	1	1	1
Plant Maintenance Technician	1	1	1
Chief Plant Operator (Formerly Chief Operator - Hutto, Transferred from Treatment Operations)	-	-	1
Plant Operator (Formerly Lead Plant Operator- Hutto, Transferred from Treatment Operations)	-	-	1
Total Hutto Wastewater	4	4	6
East Williamson County Water Treatment			
Chief Plant Operator (Formerly Chief Operator)	1	1	1
Lead Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Plant Operator (Formerly Senior Plant Operator)	1	1	1
Plant Maintenance Crew Leader	1	1	1
Lead Plant Maintenance Technician	1	1	1
Senior Plant Maintenance Technician	1	1	1
Senior Administrative Assistant	1	1	1
Operations Intern - Seasonal	1	1	1
Total East Williamson County Water Treatment	9	9	9
Sandy Creek Water Treatment			
Chief Plant Operator (Formerly Chief Operator)	1	1	1
Lead Plant Operator	1	1	1
Lead Plant Operator (Formerly Plant Operator)	1	1	1
Plant Operator (Formerly Senior Plant Operator)	1	1	1
Senior Plant Maintenance Technician	1	1	1
Plant Maintenance Technician	-	1	1
Total Sandy Creek Water Treatment	5	6	6

BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2025-2027

POSITION TITLES	FY 2025	FY 2026	FY 2027
Sugar Land Wastewater			
Chief Plant Operator (Formerly Chief Operator)	1	1	1
Senior Administrative Assistant	1	1	1
Lead Plant Operator	1	1	1
Senior Plant Operator (Formerly Lead Plant Operator)	1	1	1
Senior Plant Operator (Formerly Lead Plant Operator)	1	1	1
Senior Plant Operator	1	1	1
Plant Operator (Formerly Senior Plant Operator)	1	1	1
Plant Operator	1	1	1
Plant Operator	1	1	1
Plant Maintenance Crew Leader	1	1	1
Lead Plant Maintenance Technician	1	1	1
Senior Plant Maintenance Technician	1	1	1
Senior Plant Maintenance Technician (Formerly Plant Maintenance Technician)	1	1	1
Plant Maintenance Technician	1	1	1
Operations Intern - Seasonal	1	1	1
Total Sugar Land Wastewater	15	15	15
Clute Wastewater			
Plant Supervisor	1	1	1
Plant Maintenance Tech	1	1	1
Plant Operator (Formerly Lead Plant Operator)	1	1	1
Plant Operator	1	1	1
Total Clute Wastewater	4	4	4
AUTHORIZED POSITIONS FOR TREATMENT & PIPELINE OPERATIONS	66	69	69
Total Full-Time Authorized Positions	273	284	291
Total Part-Time/Temporary Positions	17	17	16
TOTAL AUTHORIZED POSITIONS	290	301	307

Non-Exempt Pay Group Schedule FY 2027

Pay Group	Pay Basis	Minimum	25th Percentile	Midpoint	Maximum
912	Annual	\$ 32,247.19	\$ 36,681.18	\$ 41,115.17	\$ 49,983.15
	Semi-Monthly	\$ 1,343.63	\$ 1,528.38	\$ 1,713.13	\$ 2,082.63
	Monthly	\$ 2,687.27	\$ 3,056.77	\$ 3,426.26	\$ 4,165.26
	Hourly	\$ 15.50	\$ 17.64	\$ 19.77	\$ 24.03
913	Annual	\$ 34,183.35	\$ 38,883.57	\$ 43,583.78	\$ 52,984.20
	Semi-Monthly	\$ 1,424.31	\$ 1,620.15	\$ 1,815.99	\$ 2,207.67
	Monthly	\$ 2,848.61	\$ 3,240.30	\$ 3,631.98	\$ 4,415.35
	Hourly	\$ 16.43	\$ 18.69	\$ 20.95	\$ 25.47
914	Annual	\$ 36,300.51	\$ 41,291.83	\$ 46,283.15	\$ 56,265.79
	Semi-Monthly	\$ 1,512.52	\$ 1,720.49	\$ 1,928.46	\$ 2,344.41
	Monthly	\$ 3,025.04	\$ 3,440.99	\$ 3,856.93	\$ 4,688.82
	Hourly	\$ 17.45	\$ 19.85	\$ 22.25	\$ 27.05
915	Annual	\$ 38,625.23	\$ 43,936.20	\$ 49,247.17	\$ 59,869.11
	Semi-Monthly	\$ 1,609.38	\$ 1,830.68	\$ 2,051.97	\$ 2,494.55
	Monthly	\$ 3,218.77	\$ 3,661.35	\$ 4,103.93	\$ 4,989.09
	Hourly	\$ 18.57	\$ 21.12	\$ 23.68	\$ 28.78
916	Annual	\$ 41,174.12	\$ 46,835.56	\$ 52,497.00	\$ 63,819.89
	Semi-Monthly	\$ 1,715.59	\$ 1,951.48	\$ 2,187.38	\$ 2,659.16
	Monthly	\$ 3,431.18	\$ 3,902.96	\$ 4,374.75	\$ 5,318.32
	Hourly	\$ 19.80	\$ 22.52	\$ 25.24	\$ 30.68
917	Annual	\$ 43,975.41	\$ 50,022.03	\$ 56,068.65	\$ 68,161.88
	Semi-Monthly	\$ 1,832.31	\$ 2,084.25	\$ 2,336.19	\$ 2,840.08
	Monthly	\$ 3,664.62	\$ 4,168.50	\$ 4,672.39	\$ 5,680.16
	Hourly	\$ 21.14	\$ 24.05	\$ 26.96	\$ 32.77
918	Annual	\$ 47,054.00	\$ 53,523.93	\$ 59,993.85	\$ 72,933.71
	Semi-Monthly	\$ 1,960.58	\$ 2,230.16	\$ 2,499.74	\$ 3,038.90
	Monthly	\$ 3,921.17	\$ 4,460.33	\$ 4,999.49	\$ 6,077.81
	Hourly	\$ 22.62	\$ 25.73	\$ 28.84	\$ 35.06
919	Annual	\$ 50,443.11	\$ 57,379.04	\$ 64,314.97	\$ 78,186.83
	Semi-Monthly	\$ 2,101.80	\$ 2,390.79	\$ 2,679.79	\$ 3,257.78
	Monthly	\$ 4,203.59	\$ 4,781.59	\$ 5,359.58	\$ 6,515.57
	Hourly	\$ 24.25	\$ 27.59	\$ 30.92	\$ 37.59
920	Annual	\$ 54,177.61	\$ 61,627.03	\$ 69,076.45	\$ 83,975.30
	Semi-Monthly	\$ 2,257.40	\$ 2,567.79	\$ 2,878.19	\$ 3,498.97
	Monthly	\$ 4,514.80	\$ 5,135.59	\$ 5,756.37	\$ 6,997.94
	Hourly	\$ 26.05	\$ 29.63	\$ 33.21	\$ 40.37
921	Annual	\$ 58,297.35	\$ 66,313.23	\$ 74,329.12	\$ 90,360.89
	Semi-Monthly	\$ 2,429.06	\$ 2,763.05	\$ 3,097.05	\$ 3,765.04
	Monthly	\$ 4,858.11	\$ 5,526.10	\$ 6,194.09	\$ 7,530.07
	Hourly	\$ 28.03	\$ 31.88	\$ 35.74	\$ 43.44
922	Annual	\$ 62,843.84	\$ 71,484.86	\$ 80,125.89	\$ 97,407.95
	Semi-Monthly	\$ 2,618.49	\$ 2,978.54	\$ 3,338.58	\$ 4,058.66
	Monthly	\$ 5,236.99	\$ 5,957.07	\$ 6,677.16	\$ 8,117.33
	Hourly	\$ 30.21	\$ 34.37	\$ 38.52	\$ 46.83
923	Annual	\$ 67,871.34	\$ 77,203.65	\$ 86,535.96	\$ 105,200.58
	Semi-Monthly	\$ 2,827.97	\$ 3,216.82	\$ 3,605.67	\$ 4,383.36
	Monthly	\$ 5,655.95	\$ 6,433.64	\$ 7,211.33	\$ 8,766.72
	Hourly	\$ 32.63	\$ 37.12	\$ 41.60	\$ 50.58

Location Differentials: PK 2%; EWC, SC, TB, & Doshier 4%; SL & Clute 9%; PK RSMU 12%

Exempt Pay Group Schedule FY 2027

Pay Group	Pay Basis	Minimum	25th Percentile	Midpoint	Maximum
611	Annual	\$ 53,445.17	\$ 61,461.94	\$ 69,478.72	\$ 85,512.27
	Semi-Monthly	\$ 2,226.88	\$ 2,560.91	\$ 2,894.95	\$ 3,563.01
	Monthly	\$ 2,763.17	\$ 2,763.17	\$ 2,763.17	\$ 2,763.17
	Hourly	\$ 25.69	\$ 29.55	\$ 33.40	\$ 41.11
612	Annual	\$ 57,452.85	\$ 66,070.77	\$ 74,688.70	\$ 91,924.55
	Semi-Monthly	\$ 2,393.87	\$ 2,752.95	\$ 3,112.03	\$ 3,830.19
	Monthly	\$ 4,787.74	\$ 5,505.90	\$ 6,224.06	\$ 7,660.38
	Hourly	\$ 27.62	\$ 31.76	\$ 35.91	\$ 44.19
613	Annual	\$ 62,049.67	\$ 71,357.12	\$ 80,664.57	\$ 99,279.47
	Semi-Monthly	\$ 2,585.40	\$ 2,973.21	\$ 3,361.02	\$ 4,136.64
	Monthly	\$ 5,170.81	\$ 5,946.43	\$ 6,722.05	\$ 8,273.29
	Hourly	\$ 29.83	\$ 34.31	\$ 38.78	\$ 47.73
614	Annual	\$ 67,323.64	\$ 77,422.18	\$ 87,520.73	\$ 107,717.82
	Semi-Monthly	\$ 2,805.15	\$ 3,225.92	\$ 3,646.70	\$ 4,488.24
	Monthly	\$ 5,610.30	\$ 6,451.85	\$ 7,293.39	\$ 8,976.49
	Hourly	\$ 32.37	\$ 37.22	\$ 42.08	\$ 51.79
615	Annual	\$ 73,382.14	\$ 84,389.46	\$ 95,396.78	\$ 117,411.42
	Semi-Monthly	\$ 3,057.59	\$ 3,516.23	\$ 3,974.87	\$ 4,892.14
	Monthly	\$ 6,115.18	\$ 7,032.45	\$ 7,949.73	\$ 9,784.29
	Hourly	\$ 35.28	\$ 40.57	\$ 45.86	\$ 56.45
616	Annual	\$ 80,353.44	\$ 92,406.46	\$ 104,459.47	\$ 128,565.51
	Semi-Monthly	\$ 3,348.06	\$ 3,850.27	\$ 4,352.48	\$ 5,356.90
	Monthly	\$ 6,696.12	\$ 7,700.54	\$ 8,704.96	\$ 10,713.79
	Hourly	\$ 38.63	\$ 44.43	\$ 50.22	\$ 61.81
617	Annual	\$ 88,386.70	\$ 101,644.70	\$ 114,902.71	\$ 141,418.72
	Semi-Monthly	\$ 3,682.78	\$ 4,235.20	\$ 4,787.61	\$ 5,892.45
	Monthly	\$ 7,365.56	\$ 8,470.39	\$ 9,575.23	\$ 11,784.89
	Hourly	\$ 42.49	\$ 48.87	\$ 55.24	\$ 67.99
618	Annual	\$ 97,665.36	\$ 112,315.17	\$ 126,964.97	\$ 156,264.58
	Semi-Monthly	\$ 4,069.39	\$ 4,679.80	\$ 5,290.21	\$ 6,511.02
	Monthly	\$ 8,138.78	\$ 9,359.60	\$ 10,580.41	\$ 13,022.05
	Hourly	\$ 46.95	\$ 54.00	\$ 61.04	\$ 75.13
619	Annual	\$ 108,408.69	\$ 124,669.99	\$ 140,931.29	\$ 173,453.90
	Semi-Monthly	\$ 4,517.03	\$ 5,194.58	\$ 5,872.14	\$ 7,227.25
	Monthly	\$ 9,034.06	\$ 10,389.17	\$ 11,744.27	\$ 14,454.49
	Hourly	\$ 52.12	\$ 59.94	\$ 67.76	\$ 83.39
620	Annual	\$ 120,873.21	\$ 139,004.19	\$ 157,135.17	\$ 193,397.13
	Semi-Monthly	\$ 5,036.38	\$ 5,791.84	\$ 6,547.30	\$ 8,058.21
	Monthly	\$ 10,072.77	\$ 11,583.68	\$ 13,094.60	\$ 16,116.43
	Hourly	\$ 58.11	\$ 66.83	\$ 75.55	\$ 92.98
621	Annual	\$ 135,376.62	\$ 155,683.12	\$ 175,989.61	\$ 216,602.60
	Semi-Monthly	\$ 5,640.69	\$ 6,486.80	\$ 7,332.90	\$ 9,025.11
	Monthly	\$ 11,281.39	\$ 12,973.59	\$ 14,665.80	\$ 18,050.22
	Hourly	\$ 65.08	\$ 74.85	\$ 84.61	\$ 104.14
622	Annual	\$ 152,296.28	\$ 175,140.72	\$ 197,985.16	\$ 243,674.04
	Semi-Monthly	\$ 6,345.68	\$ 7,297.53	\$ 8,249.38	\$ 10,153.09
	Monthly	\$ 12,691.36	\$ 14,595.06	\$ 16,498.76	\$ 20,306.17
	Hourly	\$ 73.22	\$ 84.20	\$ 95.19	\$ 117.15
623	Annual	\$ 172,094.79	\$ 197,909.01	\$ 223,723.23	\$ 275,351.67
	Semi-Monthly	\$ 7,170.62	\$ 8,246.21	\$ 9,321.80	\$ 11,472.99
	Monthly	\$ 14,341.23	\$ 16,492.42	\$ 18,643.60	\$ 22,945.97
	Hourly	\$ 82.74	\$ 95.15	\$ 107.56	\$ 132.38
624	Annual	\$ 195,327.59	\$ 224,626.73	\$ 253,925.87	\$ 312,524.14
	Semi-Monthly	\$ 8,138.65	\$ 9,359.45	\$ 10,580.24	\$ 13,021.84
	Monthly	\$ 16,277.30	\$ 18,718.89	\$ 21,160.49	\$ 26,043.68
	Hourly	\$ 93.91	\$ 107.99	\$ 122.08	\$ 150.25
625	Annual	\$ 224,626.73	\$ 258,320.74	\$ 292,014.75	\$ 359,402.76
	Semi-Monthly	\$ 9,359.45	\$ 10,763.36	\$ 12,167.28	\$ 14,975.12
	Monthly	\$ 18,718.89	\$ 21,526.73	\$ 24,334.56	\$ 29,950.23
	Hourly	\$ 107.99	\$ 124.19	\$ 140.39	\$ 172.79

Location Differentials: PK 2%; EWC, SC, TB, & Doshier 4%; SL & Clute 9%; PK RSMU 12%

EXPENDITURE DETAIL

**Brazos River Authority
FY 2027 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS						
Reservoir, Water Supply & Treatment Operations						
Project Development	10,000	-	-	-	-	
Electricity Consulting	-	40,000	-	-	-	
Property and Liability Insurance	-	-	-	-	767	
Total Reservoir, Water Supply & Treatment Ops	10,000	40,000	-	-	767	50,767
RESERVOIRS						
Possum Kingdom Lake						
Legal Counsel Services	50,000	-	-	-	-	
Instrumentation Evaluation	150,000	-	-	-	-	
Updates to PFMA, STI and DSSMP	10,000	-	-	-	-	
Pier Plate/CAASLE/Flow Control Engineering Services	100,000	-	-	-	-	
Engineering Consulting Services	75,000	-	-	-	-	
Evaluation of Instrumentation Threshold Values	25,000	-	-	-	-	
Annual Geotechnical Inspection	50,000	-	-	-	-	
Structural Engineering Consulting Services	25,000	-	-	-	-	
Annual Maintenance Inspection	170,000	-	-	-	-	
LiDAR Surveys	30,000	-	-	-	-	
Precision and Range Line Survey	-	-	-	-	-	
EAP hosted meetings	-	700	-	-	-	
Palo Pinto County Interlocal	-	220,000	-	-	-	
Automated Call Notifications	-	1,000	-	-	-	
Public Notices, Bids, and Employment Advertisements	-	-	-	850	-	
Property and Liability Insurance	-	-	-	-	119,957	
Total Possum Kingdom Lake	685,000	221,700	-	850	119,957	1,027,507
Lake Granbury						
Professional Services	1,000	-	-	-	-	
Engineering Geotechnical Consulting Services	50,000	-	-	-	-	
Annual Maintenance Inspection	136,000	-	-	-	-	
Engineering Consulting Services	25,000	-	-	-	-	
5 Year Engineering Inspection	100,000	-	-	-	-	
Consulting Services	-	500	-	-	-	
Automated Call Notification	-	3,000	-	-	-	
Security Alarm Monitoring	-	2,000	-	-	-	
Request for Bids, Job Openings, Water Safety Day Advertising	-	-	-	2,750	-	
Property and Liability Insurance	-	-	-	-	56,550	
Total Lake Granbury	312,000	5,500	-	2,750	56,550	376,800
Lake Limestone						
Volumetric Survey	75,000	-	-	-	-	
Engineering Consulting Services	25,000	-	-	-	-	
Geotechnical Engineering Service	50,000	-	-	-	-	
Underwater Repairs and Inspections of Tainter Gates	25,000	-	-	-	-	
5 Year Engineering Inspection	350,000	-	-	-	-	
Automated Call Notification	-	2,265	-	-	-	
Publish Lake Rules and Regs and Public Notices	-	-	-	1,000	-	
Property and Liability Insurance	-	-	-	-	45,969	
Total Lake Limestone	525,000	2,265	-	1,000	45,969	574,234
Allens Creek						
Property Surveys	5,000	-	-	-	-	
Total Allens Creek	5,000	-	-	-	-	5,000

**Brazos River Authority
FY 2027 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
TREATMENT OPERATIONS & PIPELINES						
Treatment Operations						
Property and Liability Insurance	-	-	-	-	30,758	
Total Treatment Operations	-	-	-	-	30,758	30,758
Temple-Belton Wastewater						
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Lab Analysis	-	-	215,239	-	-	
Property and Liability Insurance	-	-	-	-	1,342	
Total Temple-Belton Wastewater	-	2,175	215,239	-	1,342	218,756
Doshier Farm Wastewater						
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Lab Analysis	-	-	184,319	-	-	
Property and Liability Insurance	-	-	-	-	746	
Total Doshier Farm Wastewater	-	2,175	184,319	-	746	187,240
Hutto Wastewater						
Consulting Services	-	7,000	-	-	-	
Lab Analysis	-	-	146,034	-	-	
Advertising	-	-	-	2,100	-	
Property and Liability Insurance	-	-	-	-	738	
Total Hutto	-	7,000	146,034	2,100	738	155,872
Sandy Creek Water Treatment						
Lab Analysis	-	-	1,128	-	-	
Property and Liability Insurance	-	-	-	-	-	
Total Sandy Creek Water Treatment	-	-	1,128	-	-	1,128
East Williamson County RWS						
Dive Services (Underwater Tank/Intake Inspections)	-	4,000	-	-	-	
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Pump and Meter Calibration	-	250	-	-	-	
Lab Analysis	-	-	16,637	-	-	
Property and Liability Insurance	-	-	-	-	92,133	
Total East Williamson County RWS	-	6,425	16,637	-	92,133	115,195
Sugar Land Wastewater						
Lab Analysis	-	-	214,944	-	-	
Advertise for Position Vacancies	-	-	-	600	-	
Property and Liability Insurance	-	-	-	-	48,706	
Total Sugar Land Wastewater	-	-	214,944	600	48,706	264,250
Clute Wastewater						
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Lab Analysis	-	-	29,088	-	-	
Employment Advertisements	-	-	-	295	-	
Property and Liability Insurance	-	-	-	-	596	
Total Clute Wastewater	-	2,175	29,088	295	596	32,154
Williamson County Regional Raw Water Line						
Dig Tests and Line Locates	-	3,600	-	-	-	
Dive Inspections	-	12,500	-	-	-	
Easement Surveys	-	3,000	-	-	-	
Annual Check of Surge and Pump Control Valves	-	5,000	-	-	-	
Switchgear and Motor Checks	-	3,000	-	-	-	
Annual Check of Overhead Crane	-	225	-	-	-	
Switchgear Inspections	-	20,000	-	-	-	
Property and Liability Insurance	-	-	-	-	39,546	
Total Williamson County Regional Raw Water Line	-	47,325	-	-	39,546	86,871

**Brazos River Authority
FY 2027 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
PROJECT DELIVERY DIVISION						
Project Delivery Division						
Newspaper Advertising	-	-	-	240	-	
Property and Liability Insurance	-	-	-	-	810	
Total Project Delivery Division	-	-	-	240	810	1,050
Project Management						
Professional Services	25,000	-	-	-	-	
Property and Liability Insurance	-	-	-	-	1,490	
Total Project Management	25,000	-	-	-	1,490	26,490
Engineering						
General Consultation Allowance	-	500	-	-	-	
Request for Proposals and Recruiting Advertising	-	-	-	2,000	-	
Property and Liability Insurance	-	-	-	-	11,827	
Total Engineering	-	500	-	2,000	11,827	14,327
Construction Services						
Property and Liability Insurance	-	-	-	-	596	
Total Construction Services	-	-	-	-	596	596
WATER SERVICES						
Water Services						
Hydraulic Adequacy Evaluation	20,000	-	-	-	-	
Navasota River Inundation Mapping	105,000	-	-	-	-	
Brazos Alluvium	50,000	-	-	-	-	
Surplus Water Analysis	175,000	-	-	-	-	
Rainfall Radar Data Subscription	-	25,000	-	-	-	
Public notices, Request for Proposals, etc.	-	-	-	500	-	
Property and Liability Insurance	-	-	-	-	1,742	
Total Water Services	350,000	25,000	-	500	1,742	377,242
FEDERAL RESERVOIRS						
Federal Reservoirs O&M	3,582,907	-	-	-	-	
Brazos G	160,000	-	-	1,000	-	
Region 8	750,000	-	-	500	-	
Brazos Basin Watermaster	707,132	-	-	-	-	
System Operations WMP Update	1,075,000	-	-	-	-	
Volumetric Surveys	450,000	-	-	-	-	
Total Federal Reservoirs	6,725,039	-	-	1,500	-	6,726,539
ENVIRONMENTAL SERVICES						
Environmental Services						
System Operations Permit Support	125,000	-	-	-	-	
Print Basin Summary Report	-	275	-	-	-	
Fisheries Habitat Improvement	-	15,000	-	-	-	
Mussel CCAA Implementation Activities	-	210,000	-	-	-	
Bell County Karst Coalition	-	50,000	-	-	-	
LIMS Optimization IDIQ	-	30,000	-	-	-	
Miscellaneous Lab Analysis	-	-	57,386	-	-	
Job Postings and Public Notices	-	-	-	2,100	-	
Property and Liability Insurance	-	-	-	-	39,449	
Total Environmental Services	125,000	305,275	57,386	2,100	39,449	529,210
SPECIAL PROJECTS & STRATEGIC INITIATIVES						
Groundwater Consulting Services	-	15,000	-	-	-	
Property and Liability Insurance	-	-	-	-	622	
Total Special Projects & Strategic Initiatives	-	15,000	-	-	622	15,622
CENTRAL SERVICES						
Central Office Common						
Monthly Alarm Monitoring	-	-	-	-	-	
Advertising Surplus Property	-	-	-	500	-	
Property and Liability Insurance	-	-	-	-	54,890	
Total Central Office Common	-	-	-	500	54,890	55,390

**Brazos River Authority
FY 2027 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
CENTRAL SERVICES CONTINUED						
Board of Directors						
Director's Fees	-	31,326	-	-	-	
Director's Bond	-	-	-	-	5,738	
Property and Liability Insurance	-	-	-	-	-	
Total Board of Directors	-	31,326	-	-	5,738	37,064
General Administration						
Property and Liability Insurance	-	-	-	-	784	
Total General Administration	-	-	-	-	784	784
Legal						
Outside Counsel Retainer	75,000	-	-	-	-	
Legislative Legal Counsel	10,000	-	-	-	-	
Property and Liability Insurance	-	-	-	-	2,165	
Total Legal	85,000	-	-	-	2,165	87,165
Legislative Government Affairs						
State Legislative Consulting	-	190,000	-	-	-	
Federal Legislative Consulting	-	100,000	-	-	-	
Property and Liability Insurance	-	-	-	-	298	
Total Legislative Government Affairs	-	290,000	-	-	298	290,298
Public Information						
Video Production/Animation Services	-	25,000	-	-	-	
Public Notices Advertising	-	-	-	1,000	-	
Property and Liability Insurance	-	-	-	-	686	
Total Public Information	-	25,000	-	1,000	686	26,686
Human Resources						
Outside Legal Services	15,000	-	-	-	-	
Payroll and Tax Services	-	78,000	-	-	-	
Benefits Consultant & Benefit Connector	-	60,000	-	-	-	
FSA & HRA Administration fees	-	5,000	-	-	-	
TCG Advisors	-	7,000	-	-	-	
Safety Consulting	-	15,000	-	-	-	
Employment Advertising	-	-	-	600	-	
Property and Liability Insurance	-	-	-	-	2,249	
Total Human Resources	15,000	165,000	-	600	2,249	182,849
Finance & Administration						
Baker Tilly Contract Fees	114,200	-	-	-	-	
Management Audit	100,000	-	-	-	-	
Printing Services for ACFR, PAFR, Annual Budget and Billing Invoices	-	8,600	-	-	-	
Investment Consulting	-	50,000	-	-	-	
Online Bill Pay Service	-	4,250	-	-	-	
TruePoint Services	-	16,000	-	-	-	
Software Consulting Fees	-	3,200	-	-	-	
Insurance/Risk Consulting Services	-	40,000	-	-	-	
Bids, etc.	-	-	-	500	-	
Property and Liability Insurance	-	-	-	-	2,752	
Total Finance & Administration	214,200	122,050	-	500	2,752	339,502
Information Technology						
Web Consulting/Programming	-	5,000	-	-	-	
Cybersecurity Penetration Testing	-	65,000	-	-	-	
Outside hosting of Video for brazos.org	-	200	-	-	-	
SSL Certificates	-	2,200	-	-	-	
Yearly IPS Services Subscription	-	15,000	-	-	-	
Yearly DNS Host Fees	-	2,200	-	-	-	
Offsite Storage Backup	-	8,500	-	-	-	
Cybersecurity Insurance	-	-	-	-	48,000	
Property and Liability Insurance	-	-	-	-	5,448	
Total Information Technology	-	98,100	-	-	53,448	151,548
Grand Total Outside Services	9,076,239	1,413,991	864,775	16,535	617,354	11,988,894

Brazos River Authority
FY 2027 Budget
Capital Outlay Requests

Water Supply

Organization Description	FY 2027 Proposed Amount	Item Description
Possum Kingdom - Management	\$ 20,000	Carpet the Main Office Building
Possum Kingdom - Maintenance	36,000	Kubota F3710 Front Deck Mower
Possum Kingdom - Maintenance	20,000	12-ft Flex Wing Rotary Cutter Attachment for tractor
Possum Kingdom - Engineering	58,000	2026 200S Tahoe Boat
Possum Kingdom - RSMU	108,500	Clemco CL30909 Sandblasting Pots Qty 2
Possum Kingdom - RSMU	155,000	Bobcat PA825VWC-T4 Air Compressor
Possum Kingdom - RSMU	10,000	LM-IHSL24ulmc Slide Gate Operator
Possum Kingdom - RSMU	14,000	Hustler FasTrak SDX Riding Mower
Lake Granbury - Maintenance	17,000	New Dump Trailer
Lake Granbury - Maintenance	40,000	Entry Kiosk at 2 LG Parks
Lake Granbury - Maintenance	10,000	Entry Kiosk Concrete Pads
Lake Granbury - Lake Operations	11,000	Lake Ranger Metal Conex Storage Container
Lake Granbury - Lake Operations	10,000	Motorola Camera Server
Lake Granbury - Lake Operations	76,000	Replacing 2019 Chevrolet Tahoe VIN# 1300
Lake Granbury - RSMU	58,000	Replacing 2017 Chevrolet Silverado 4WD CC VIN# 4365
East Williamson County	30,000	AVI Component for Audio Visual Project
East Williamson County	48,000	Replacing 2021 Chevrolet Silverado 1500
East Williamson County	80,000	Relocation of 350 kw generator and ATS
East Williamson County	125,000	Clarifier Drive East Plant
East Williamson County	45,000	Rebuild high service pump #4
East Williamson County	90,000	Replace Tractor with cab
East Williamson County	7,500	Purchase additional SCADA Server
East Williamson County	15,000	FrameworkX- New SCADA Software
Lake Limestone - Lake Operations	12,000	Repair bulkhead along the shoreline in Park 1
Lake Limestone - Lake Operations	10,000	Motorola Camera Server
Lake Limestone - Dam Operations	125,000	Utility Tractor
Lake Limestone - Dam Operations	15,000	2026 John Deere Smooth Vibratory Roller
Lake Limestone - Dam Operations	45,000	2026 John Deere Front Mulching Door
Sugar Land North	500,000	Capital allowance for items to be determined by the City of Sugar Land
Reservoir, Water Supply & Treatment Ops	47,000	Add to fleet- Ford 150 or Chevy 1500
Treatment Operations	58,000	Replacing 2016 Chevrolet 1500 DB Cab VIN# 5965
Treatment Operations	48,000	Replacing 2015 Chevrolet Silverado 1500 DB Cab VIN# 7420
Environmental Services	15,000	YSI Unit
Environmental Services	7,000	IDEXX Sealer
Environmental Services	12,000	Ultrapure Water System
Environmental Services	9,000	Centrifuge
Environmental Services	45,000	SEAL AQ300 Discrete Analyzer
Environmental Services	90,000	Metrohm Ion Chromatography

**Brazos River Authority
FY 2027 Budget
Capital Outlay Requests**

Water Supply

Organization Description	FY 2027 Proposed Amount	Item Description
Engineering	\$ 6,000	SCADA and Electrical machinery equipment
Engineering	60,000	New Automated Systems Tech Truck
Human Resources	10,000	Upgrades to Safety Trailer
Human Resources	70,000	Add to Fleet- Ford 250 or Chevy 2500
Information Technology	25,000	Network Access Control
Special Projects and Strategic Initiatives	70,000	New 4WD 1/2 ton truck for Maintenance Worker
Central Office Common	200,000	Reconfiguration of old lab into offices
Total Water Supply System		\$ 2,563,000

Cost Reimbursable

Organization Description	FY 2027 Proposed Amount	Item Description
Temple-Belton WWTP	\$ 60,000	Rebuild Clarifier #3 drive
Temple-Belton WWTP	80,000	Forklift and tilt bed utility trailer
Temple-Belton WWTP	150,000	Aeration equipment- backup blower
Temple-Belton WWTP	180,000	Replace RAS 3B & 4B pumps
Temple-Belton Re-Use WWTP	75,000	Pump Replacement
Doshier Farm WWTP	40,000	Replace BRD
Doshier Farm WWTP	150,000	Recirculation Pump and Valves
Doshier Farm WWTP	40,000	Replace screening trailers
Doshier Farm WWTP	50,000	Parks Re-Use Pump and Drive #2
Doshier Farm WWTP	50,000	Replace plant outbuilding doors
Doshier Farm WWTP	160,000	Screw Conveyer for alternative sludge disposal
Temple Lift Station	40,000	Motor/control panel upgrades placeholder
Temple Lift Station	160,000	Pump upgrades placeholder
Temple Lift Station	170,000	Backup Generator
Hutto Central WWTP	150,000	Replacement grit auger
Hutto Central WWTP	30,000	CL17
Hutto South WWTP	80,000	Inspect & recondition a blower
Clute-Richwood WWTP	35,000	New Plant Compressor
Clute-Richwood WWTP	60,000	New Lift pump
Clute-Richwood WWTP	75,000	Lab Upgrades
Clute-Richwood WWTP	65,000	Generator fuel tank upgrades
Clute-Richwood WWTP	10,000	Clute NVR
Clute-Richwood WWTP	70,000	Influent Trough
Total Cost Reimbursable		\$ 1,980,000

Grand Total Capital Outlay \$ 4,543,000

Brazos River Authority

FY 2027 Budget

Technology Items

New Items

Replacement Printers (Temple/Belton, Doshier Farm, EWC, Clute, and Sugar Land North)	\$ 29,400
Motorola New Body Camera System (Lake Granbury and Lake Limestone)	90,000
AVI components for Audio Visual Project (Lake Shore Office and EWC)	105,000
AVI Backup Equipment for CO Conference Rooms	15,000
SCADA Server at EWC	7,500
Replacement Server at Clute	10,000
Motorola Camera Servers (Lake Granbury and Lake Limestone)	20,000
New SCADA Software at EWC	15,000

Sub-Total	291,900
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Recurring Items

AutoCAD Rights to Upgrades / Support	Engineering	\$ 12,500
Hammer Software Rights to Upgrades	Engineering	2,400
Misc. Security Camera Repairs and Support	Possum Kingdom Lake	4,500
Misc. Security Camera Repairs and Support	Lake Granbury	4,500
Misc. Security Camera Repairs and Support	WCRRWL	4,500
Misc. Security Camera Repairs and Support	East Williamson County	4,500
Misc. Security Camera Repairs and Support	Lake Limestone	4,500
Misc. Security Camera Repairs and Support	Doshier Farm	2,500
Misc. Security Camera Repairs and Support	Temple Belton	2,500
Misc. Security Camera Repairs and Support	Clute	2,500
Misc. Security Camera Repairs and Support	Lake Shore	2,500
Misc. Security Camera Repairs and Support	Central Office	4,500
Misc. BRA Network Repairs and Maintenance	21 Locations	13,000
Misc. Hardware / Software Purchases	17 Locations	19,500
ArcGIS Annual Support	Possum Kingdom Lake	1,110
ArcGIS Annual Support	Lake Limestone	690
ArcGIS Annual Support	Environmental Services	3,738
ArcGIS Annual Support	Water Services	2,070
ArcGIS Annual Support	Information Technology	27,724
LabVantage Annual Web and Mobile-App Support	CB Lab / Environmental Services	43,910
Weather Station SCADA Maintenance	Lakes - Possum Kingdom, Granbury, and Limestone	9,000
Watch Guard Cameras and Body Cams	Lakes - Granbury, and Limestone	14,960
Camera NVR Warranty Extension Only	WCRRWL, EWC, Sandy Creek	4,200

Sub-Total	191,802
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Brazos River Authority

FY 2027 Budget

Technology Items

Network Connectivity - Multi-Packet Layering System (MPLS)

Possum Kingdom Lake	\$ 17,364
Lake Granbury	11,172
Temple-Belton	11,172
Doshier Farm	11,172
Sandy Creek	931
EWC	11,172
Limestone	13,006
Clute	11,172
Sugar Land North	8,040
Sugar Land South	8,040
Central Office-Annex	11,172
Central Office	11,172
Central Office Lake Shore	12,360
Central Office Backup Connection	18,960
Hutto Central	2,400
Hutto South	2,400
WCRRWL	2,400
Information Technology	2,400

Sub-Total	166,505
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Supervisory Control and Data Acquisition (SCADA)

Wonderware Premier Comp Support (Annual)

Engineering	\$ 2,700
Clute	1,300
East Williamson County	5,800
Hutto - Central	3,700
Hutto - South	3,700
Temple-Belton WWTP	4,900
Doshier Farm	2,700
WCRRWL	3,700
Lake Granbury	2,000
Lake Limestone	1,300
Building Services	1,600
Possum Kingdom Lake	1,700
Sugar Land - North	3,300
Sugar Land - South	1,900

FrameworkX Software Support (Annual)

Engineering, Clute, East Williamson County, Hutto- Central, Hutto- South, Temple-Belton WWTP, Doshier Farm, WCRRWL, Lake Granbury, Lake Limestone, Possum Kingdom Lake \$ 27,500

Win-911 Pro

Engineering, Clute, East Williamson County, Hutto- Central, Temple-Belton WWTP, Doshier Farm, WCRRWL, Lake Granbury, Lake Limestone, Central Office, Possum Kingdom Lake, Sugar Land- North, Sugar Land- South \$ 39,000

SCADA Communications (radio modems, etc.)

Clute, East Williamson County, Hutto- South, Hutto- Central, Temple-Belton WWTP, Doshier Farm, WCRRWL, Lake Granbury, Lake Limestone, Possum Kingdom Lake \$ 39,000

Brazos River Authority

FY 2027 Budget

Technology Items

Supervisory Control and Data Acquisition (SCADA) Continued

SCADA Components, Back-up Power, and Networking Equipment

Clute, East Williamson County, Hutto- South, Hutto- Central, Temple-Belton WWTP, Doshier Farm, \$ 103,100
WCRRWL, Lake Granbury, Lake Limestone, Possum Kingdom Lake

Sub-Total 248,900

PC's, Laptops and iPads

No. of Replacements

Amount

Desktops	21	\$ 58,900
Laptops	41	125,300
iPads	18	36,000

Sub-Total 220,200

Grand Total Technology Items \$ 1,119,307

* Some of these items are also included on the Capital Outlay schedule beginning on Page 16 - 6.

FINANCIAL POLICIES



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BRAZOS RIVER AUTHORITY

FINANCIAL POLICIES

BUDGET 4.1

Purpose

This policy defines annual budgeting and long-term financial planning requirements for the Brazos River Authority. The purpose of budgeting and financial planning is to provide for the current and future needs of the Brazos River Authority, while providing a mechanism for planning and controlling costs. It is the intent of the Board of Directors to maintain a high level of financial stability and not to compromise long-term financial integrity to achieve short-term benefits.

Generally

The Brazos River Authority (BRA) will adopt an Annual Operating Plan (“AOP”) prior to the start of each fiscal year. The AOP includes two separate budget components, the annual Operations & Maintenance (O&M) budget and the annual Capital Improvement Plan (CIP) budget. The O&M budget is an annual financial plan that outlines the funds required to operate, maintain, and support the BRA’s ongoing activities and facilities. The CIP budget is the annual spending plan for a specific fiscal year included in the multi-year CIP. The Capital Improvement Plan provides for the purchase, acquisition, or construction of major capital assets. The CIP is made up of individual projects, each of which may span multiple fiscal years. The AOP will authorize expenditures and direct objectives for the upcoming fiscal year. (TEX. WATER CODE §§ 49.057(b), 49.199(a)(6)(A); 30 TEX. ADMIN. CODE § 293.97(b).)

The General Manager/Chief Executive Officer shall prepare and present a recommended AOP that meets the overall objectives and direction of the Board of Directors and standards for budgeting as established by state, federal, and/or industry requirements. The budget shall be prepared on the full accrual basis, which means revenues and expenses are recorded when they are earned or incurred, regardless of when the cash is actually received or paid. The GM/CEO shall not submit, and the Board shall not adopt an AOP which does not provide estimated current revenues adequate to cover current expenses (balanced budget). A long-term financial forecast will be prepared and presented as part of the AOP adoption and review process that takes into account all operating and capital requirements outlined in the AOP.

Adoption of the AOP shall authorize the General Manager/Chief Executive Officer to make expenditures for staffing, equipment, goods, and/or services and outlined therein and as authorized and/or restricted by Board Policy #2.01.

The Board of Directors may amend the AOP as needed to accommodate the needs of the Brazos River Authority. The General Manager/Chief Executive Officer is authorized to transfer budgeted amounts among accounts and departments within major operating divisions, except as restricted by contractual agreements or as prohibited by law. The General Manager/Chief Executive Officer may amend a CIP budget for an individual project only for the purpose of carrying forward unspent funds from the prior year (timing differences) that were previously approved by the Board of Directors, provided it does not increase the total budget for the project. All other amendments to CIP budgets must be approved by the Board of Directors. Changes, transfers, or amendments that increase the total budgeted funds for a major division in the annual O&M budget must be approved by the Board of Directors.

The Brazos River Authority shall give its wholesale potable water and wastewater services customers the opportunity to review and comment on the provisions contained in the AOP that apply to these services before the budget is adopted. (TEX. WATER CODE § 49.200; 30 TEX. ADMIN. CODE § 292.11(a).)

INVESTMENTS AND FISCAL MANAGEMENT 4.2

Generally

It is the policy of the Brazos River Authority, giving due regard to the safety and risk of investment, that all available funds shall be invested in conformance with state and federal law and applicable bond resolution requirements as well as the policies and investment strategy adopted by the Board of Directors. (TEX. WATER CODE §§ 49.157(a), 49.199(a)(3); TEX. GOV'T CODE §§ 2256.001-.055, 2257.001-.083.)

Primary Objectives

Effective cash management is recognized as essential to good fiscal management. Aggressive cash management and effective investment strategy development will be pursued to take advantage of interest earnings as viable and material revenue to all Brazos River Authority funds. The Brazos River Authority's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with the provisions of this policy. Investments shall be made with the following primary objectives:

- (1) preservation of capital;
- (2) safety of Brazos River Authority funds;
- (3) maintenance of sufficient liquidity;
- (4) maximization of return within acceptable risk constraints;
- (5) diversification of investments; and
- (6) exemplary investment management. (TEX. GOV'T CODE §§ 2256.005(b)(2) & (3).)

Scope of Policy

This policy applies to all of the investment activities of the Brazos River Authority, excluding the Retirement Trust for Employees of Brazos River Authority and the Brazos River Authority 401(a) Employer Matching Contribution Plan non-vested funds. The goal of this policy is to establish guidelines for (1) the investment of Brazos River Authority funds, and for (2) the review of those investments. Bond funds, as defined by the Internal Revenue Service, shall be managed under the provisions of this policy as well as the provisions of any applicable state or federal law or governing resolution. (TEX. GOV'T CODE §§ 2256.004, 2257.003, 2257.081(a), 2257.082; 30 TEX. ADMIN. CODE § 292.13(3).)

Investment Strategy

In conjunction with the annual review of this policy, the Board of Directors shall adopt a separate written investment strategy for each of the funds or group of funds under its control. The investment strategy must describe the investment objectives for each particular fund according to the following priorities:

- (1) investment suitability;
- (2) preservation and safety of principal;
- (3) liquidity;
- (4) marketability prior to maturity of each investment;
- (5) diversification; and
- (6) yield. (TEX. GOV'T CODE § 2256.005(d).)

Review and Amendment

A detailed formal, written policy and investment strategy that meets the objectives and scope defined herein and the requirements of the Public Funds Investment Act, shall be reviewed and adopted annually by the Administration, Audit, Banking and Finance Committee and by the Board of Directors. Amendments to this policy and/or to the investment strategy must be approved by the Audit, Banking and Finance Committee and by the Board of Directors. The Board of Directors shall adopt a written resolution stating that it has reviewed this policy and the investment strategy. The resolution shall record any changes made either to this policy or to the investment strategy. (TEX. GOV'T CODE § 2256.001-.055.)

Authority for Policy 4.2

TEX. GOV'T CODE §§ 2256.001-.055, 2257.001-.083.

TEX. WATER CODE §§ 49.156-.1571, 49.199(a)(3).

EX. ADMIN. CODE § 292.13(3).

FINANCIAL AUDIT 4.3

Generally

A Comprehensive Annual Financial Report that complies with the Government Finance Officers Association of the United States and Canada Certificate requirements will be prepared and submitted to the Board of Directors.

An independent audit of Brazos River Authority financial statements and accounts will be conducted annually. The audit will be in accordance with generally accepted auditing standards and meet other applicable state and federal auditing standards as may apply to the Brazos River Authority and its funds.

The independent auditor will be selected by the Board of Directors, with the advice and recommendations of the General Manager/Chief Executive Officer and the Chief Financial Officer. The selected independent auditors will function in cooperation with, but be independent of Brazos River Authority's management.

The Brazos River Authority will conduct a comprehensive request for proposal process to evaluate independent financial auditors and services at least every five years. The evaluation process will be in accordance with state law for procurement of professional services.

The independent auditor will meet with the Board's Audit Committee at least once each year to discuss and report audit results and other related matters.

The independence of the auditor, both in appearance and in fact, is to be maintained within federal, state and industry guidelines. The independent auditor may be engaged to perform other audit and consulting services only if the Board of Directors specifically finds that the independence of the auditors is not compromised by the engagement.

The Board of Directors shall have the Brazos River Authority's fiscal accounts and records audited annually at the Brazos River Authority's expense. (TEX. WATER CODE § 49.191(a); see also SPEC. DIST. CODE § 8502.005.)

The audit shall be performed by a certified public accountant or public accountant holding a permit from the Texas State Board of Public Accountancy. (TEX. WATER CODE § 49.191(c).)

The audit shall be completed within 120 days after the close of the Brazos River Authority's fiscal year. (TEX. WATER CODE § 49.191(d).)

The Brazos River Authority may change its fiscal year at any time; provided, however, it may not be changed more than once in any twenty- four-month period. After any change in the fiscal year, the Brazos River Authority shall notify the Texas Commission on Environmental Quality of such change within thirty days after adoption by the Board. (TEX. WATER CODE § 49.158.)

Except as otherwise provided by the accounting and auditing manuals adopted by the Texas Commission on Environmental Quality, the audit shall be performed according to the generally accepted auditing standards adopted by the American Institute of Certified Public Accountants. (TEX. WATER CODE § 49.192.)

The audit shall comply with Texas Water Code Section 49.199(a)(6)(C), which requires uniform reporting requirements that use "Audits of State and Local Government Units" as a guide on audit working papers and that use "Governmental Accounting and Financial Reporting Standards." (TEX. WATER CODE § 49.199(a)(6)(C).)

In conjunction with its annual financial audit, the Brazos River Authority shall perform a compliance audit of management controls on investments and adherence to Board Policy #4.02, Investments and Fiscal Management. (TEX. GOV'T CODE § 2256.005(m).)

Purpose of Audit

The Audit will be conducted in accordance with auditing standards generally accepted in the United States of America (GAAS); Government Auditing Standards issued by the Comptroller General of the United States (GAS); the provisions of the Single Audit Act; Subpart F of Title 2 U.S. CFR Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; the U.S. Office of Management and Budget's Compliance Supplement; and guidance provided in the audit guide titled Government Auditing Standards and Circular A-133 Audits issued by the American Institute of Certified Public Accountants. Those standards, circulars, supplements, and guides require that the audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Selection of Financial Auditor

The Brazos River Authority shall procure financial auditor services on the basis of demonstrated competence and qualifications to perform the services for a fair and reasonable price. As part of the selection process, the Brazos River Authority shall send requests for proposals to at least three pre-approved auditors for new projects expected to exceed \$25,000. (TEX. GOV'T CODE §§ 2254.001-.006; TEX. WATER CODE § 49.192; 30 TEX. ADMIN. CODE § 292.13(4))

The independence of the auditor, both in appearance and in fact, is to be maintained within federal, state, and industry guidelines.

Filing of Audit Reports

After the Board of Directors has approved the audit, it shall submit a copy of the report to the Texas Commission on Environmental Quality for filing within 135 days after the close of the fiscal year. If the Board refuses to approve the annual audit report, it shall submit a copy of the report to the Texas Commission on Environmental Quality for filing within 135 days after the close of the fiscal year, accompanied by a statement from the Board explaining the reasons for its failure to approve the report. The Brazos River Authority shall simultaneously file with the Texas Commission on Environmental Quality an annual filing affidavit stating that copies of the annual audit report have been properly filed. The affidavit shall be in the format prescribed by the Texas Commission on Environmental Quality. A copy of the audit report shall also be filed in the Brazos River Authority's office. (TEX. WATER CODE § 49.194.)

To the extent that the Brazos River Authority fails to comply with the filing requirements, it may be subject to a civil penalty of up to \$100 per day for each day that it willfully continues to violate the requirements after receipt of written notice of violation from the Texas Commission on Environmental Quality by certified mail, return receipt requested. The state may sue to recover the penalty. (TEX. WATER CODE § 49.003.)

Review of Audit Report by Texas Commission on Environmental Quality

The Texas Commission on Environmental Quality may review the Brazos River Authority's annual audit report. If the Commission has any objections to or recommendations concerning the report, it shall notify the Brazos River Authority auditor and Board of Directors in order that the report be corrected. (TEX. WATER CODE § 49.195.)

Fiscal Records

The Brazos River Authority's fiscal records shall be prepared on a timely basis and maintained in an orderly fashion in accordance with generally accepted accounting principles. The records shall be available for public inspection during regular business hours. The fiscal records may be removed from the Brazos River Authority's office for the purposes of recording its fiscal affairs and preparing an audit, during which time the records are under the control of the Brazos River Authority's auditor. (TEX. WATER CODE § 49.196; 30 TEX. ADMIN. CODE § 293.95(a).)

Submittal of Annual Fiscal Report

The Brazos River Authority is required to submit an annual report of financial records to the Comptroller of Public Accounts pursuant to Texas Local Government Code Section 140.008. Section 140.008(g) provides that the Brazos River Authority satisfies this requirement if it submits its annual financial audit report conducted under Texas Water Code Section 49.194 to the Comptroller of Public Accounts. Accordingly, the Brazos River Authority shall submit its annual financial audit report to the comptroller of public accounts as provided in Texas Local Government Code Section 140.008(g). (TEX. LOCAL GOVERNMENT CODE § 140.008(h); TEX. WATER CODE § 49.194.)

Audit Committee

The Brazos River Authority shall have an audit committee of the Board of Directors. (TEX. WATER CODE § 49.199(a)(6)(B).)

Authority for Policy 4.3

SPEC. DIST. CODE § 8502.005

TEX. GOV'T CODE §§ 2254.001-.006, 2256.005(m).

TEX. LOCAL GOVERNMENT CODE §§ 140.008(g), (h).

TEX. WATER CODE §§ 49.003, 49.158, 49.191, 49.192, 49.194-.196, 49.199(a)(6)(C).
30 TEX. ADMIN. CODE §§ 292.13(4), 293.95(a).

INDUSTRIAL DEVELOPMENT BONDS AND POLLUTION CONTROL BONDS 4.4

The Brazos River Authority shall properly disclose the existence of any industrial development corporations with which it is associated. (TEX. WATER CODE § 49.199(a)(5); 30 TEX. ADMIN. CODE § 292.13(5).)

The Brazos River Authority shall comply with the memorandum issued by the State Auditor on October 7, 1988 relating to the disclosure of industrial development and pollution control bonds. (TEX. WATER CODE § 49.199(a)(5); 30 TEX. ADMIN. CODE § 292.13(5).)

Authority for Policy 4.4

TEX. WATER CODE § 49.199(a)(5).
30 TEX. ADMIN. CODE § 292.13(5).

CAPITAL IMPROVEMENT PLAN 4.5

Purpose

The goal of the Capital Improvement Plan (CIP) is to maintain the Brazos River Authority's physical infrastructure at a level adequate to protect the Brazos River Authority's capital investment, minimize future maintenance and replacement costs, and provide expansion to meet the long-term needs of the basin.

Generally

The Brazos River Authority will adopt and update a multi-year plan for capital infrastructure maintenance and expansion as part of the Annual Operating Plan (AOP) process. The CIP will identify estimated costs, timelines, and funding sources for applicable projects.

Capital infrastructure includes dam and gate infrastructure, water and wastewater treatment facilities, transmission pipelines, intake structures, office and administrative facilities, and the professional services required to acquire, design, construct or rehabilitate the aforementioned. Capital infrastructure does not include items determined to be operating capital.

The Board of Directors may amend the CIP as needed to accommodate the needs of the Brazos River Authority Basin.

The Brazos River Authority will maintain a scheduled level of maintenance and replacement for its operating capital. Operating capital items include, but are not limited to, fleet, information technology hardware and software, communications equipment and software, and heavy machinery.

CONTINGENCY RESERVES 4.6

Maintaining financial integrity is critical to accomplishing the mission of the BRA and establishing reserve funds will maintain the BRA's financial integrity while serving the long-term interests of its customers. It is prudent to establish both Operating and Non-Operating Reserve Funds. The Operating and Non-Operating Reserve Funds should be funded through deposits of Net Revenue to the Water Supply System.

Operating and Non-operating Reserves are created to meet different needs, each with a distinct set of characteristics as to utilization. The Brazos River Authority has created five (5) Reserve Funds:

- (1) Working Capital Fund;
- (2) Repair and Replacement Fund;
- (3) Contingency Reserve Fund;
- (4) Self Insurance Fund; and
- (5) Rates Stabilization Reserve Fund.

The Working Capital Fund is only used to cover operations and maintenance cash flow needs created by the timing difference between the Authority's billing cycle and receipt of payments. Due to the contractual nature of the Brazos River Authority's Water Supply System income stream and the nature of the Brazos River Authority's expenditures, Working Capital needs are reasonably predictable and should be no less than 90 days of annual Water Supply System operation and maintenance expense. The Board of Directors will establish the annual budgeted Operating Reserve Working Capital Fund at a target level of not less than 90 days of budgeted Water Supply System operation and maintenance expense for that fiscal year.

The Repair and Replacement Fund is required by the Brazos River Authority's Bond Covenants and will be only used for the purpose of making repairs (including emergency repairs) to the System of an extraordinary nature required by normal and customary wear and use, and for providing replacements as called for in the Bond Covenants. A Repair and Replacement Fund avoids the necessity of issuing debt for eligible expenses in addition to outstanding debt issued previously for the original acquisition or construction of a facility. The covenants for the Brazos River Authority's outstanding Water Supply System Revenue Bonds establish a Repair and Replacement Fund to be maintained at a minimum level in the amount of \$200,000.00 (Two Hundred Thousand Dollars) or such increased amount, which may be established from time to time by the Board of Directors following review of the System at five year intervals by the Brazos River Authority. The first five year interval began with the issuance of the Brazos River Authority's Water Supply System Revenue Bonds, Series 2001A and Series 2001B (dated May 1, 2001). Emergency Repairs are defined as any unexpected or unbudgeted repair, which, if not affected immediately, will adversely affect the operations of a facility. The General Manager/CEO may approve expenditures from the Repair and Replacement Fund up to the \$500,000 spending limit established in the Brazos River Authority's General Operating Procedures, Section 2.01, for Emergency Repairs without prior approval of the Board of Directors. Such disbursements will be reported to the Board at their next regularly scheduled meeting. All other expenditures from the Repair and Replacement Fund should be authorized by the Board beforehand.

A Self Insurance Reserve Fund can only be used to pre-fund insurance deductibles and unanticipated or uninsured losses for general liability, property, casualty, workers' compensation and other risk expenses. As the number of facilities owned by the Brazos River Authority increases, the incidence of insurance requiring deductibles, the lack of coverage over certain limits, and other non-insured risks will increase. A Self Insurance Reserve Fund allows flexibility in pricing insurance coverage by examining variances in assumed risk versus premium quotes. The Self Insurance Reserve Fund target level should be based upon an actuarial analysis of potential exposures from unfunded liabilities. All expenses incurred for deductibles, coinsurance or uninsured claims and/or losses will be paid directly from this fund.

A Rates Stabilization Reserve Fund is needed to only address fluctuations in revenue requirements that will occur year-to-year based on significant increases in capital needs, among other things, and whether Working Capital Reserve Targets and Coverage Targets are maintained. Pre-funding significant capital improvements through a Rates Stabilization Reserve Fund can minimize long-term rate impacts and developing a Rates Stabilization Reserve Fund in anticipation of fluctuations in revenue requirements will moderate the need for significant rate changes. The Rates Stabilization Reserve Fund will be replenished only after all other Operating and Non-Operating Reserves have been either funded or have met their annual replenishment target. The Rates Stabilization Reserve Fund can also be used as

a source of funding to address cash flow needs for major projects that are anticipated to be ultimately financed through the issuance of bonds or some other form of indebtedness. When the Rates Stabilization Reserve Fund is used for cash flow purposes, a Reimbursement Resolution will be executed by the General Manager/CEO in order to preserve the ability to issue Bonds in the future to replenish the balance of the Rates Stabilization Reserve Fund that has been depleted due to cash flows.

At no time shall any Operating or Non-Operating Reserve be used to make or pay any Debt Service on any outstanding or future bonds issued by the Brazos River Authority which have a pledge of revenues derived through the operation of the Brazos River Authority's Water Supply System. Debt Service payments shall only be made from those sources of funds specifically set aside and accounted for separately for the purpose of making Debt Service payments from the Brazos River Authority's Water Supply System.

If at any time any of the Reserves are depleted to a level that is less than the target levels prescribed, the Board of Directors will promptly implement a plan, to be recommended by the General Manager/CEO which could include rate increases, cost reductions, or any other means deemed appropriate to achieve sufficient Net Revenue to replenish the reserves to the prescribed target levels within no less than 36 months from the end of the fiscal year in which such depletions occurred.

DEBT 4.7

Purpose

The Brazos River Authority (BRA) will utilize uncommitted reserves for funding capital improvements whenever financially sound. Debt financing may be used when non-continuous capital improvements are desired, and future citizens/customers will receive a benefit from the improvement. The Board of Directors intends that all debt financing maintain a high level of financial stability and not compromise long-term financial integrity to achieve short-term benefits

Generally

The issuance of debt requires an affirmative vote of the Board of Directors. The General Manager/Chief Executive Officer is authorized to approve statements expressing official intent to reimburse costs of projects from debt financing that meet state and federal requirements.

The BRA will ensure that the debt is soundly financed by:

- (1) conservatively projecting the revenue sources that will be utilized to pay the debt.
- (2) financing the improvement(s) over a period not greater than the useful life of the improvements; and
- (3) determining that the cost benefit of the improvement including interest costs is positive.

The BRA will not issue debt to finance current operations and maintenance costs. The services of an independent financial advisor will be used for advice on structuring new debt, financial analysis of various options, rating review process, preparation of documents, marketing of debt, identifying refunding opportunities, and any other services as needed. The services of an independent bond counsel will be retained for legal and procedural advice on all debt issues.

BRA will generally issue bonds with a thirty-year maturity period on a fixed rate basis. However, variations to these guidelines may be considered if they provide a favorable financial outcome. When eligible, the BRA may seek funding through the Texas Water Development Board if it is economically advantageous.

Reserves will be established to protect bondholders from payment default. Adequate bond reserves are essential in maintaining good bond ratings and the marketability of bonds. Reserves, through cash or surety bonds, will be established by bond resolution.

All bond proceeds will be invested in accordance with the Public Funds Investment Act and managed to minimize negative arbitrage and adhere to the spend-down provisions of the Internal Revenue Code to the extent possible. Periodic arbitrage calculations will be performed by an external firm and, when necessary, reports will be timely filed along with any arbitrage rebate payments.

For debt that is subject to coverage and will be paid from water supply system revenues, the Brazos River Authority will maintain a debt service coverage ratio of 1.10 with a target of 1.30. The debt coverage ratio will be calculated and reviewed as part of the annual budget process. (TEX. GOV'T CODE §§ 1371.001-.106.)

Authority for Policy 4.7

TEX. GOV'T CODE §§ 1371.001-.106.

ASSET MANAGEMENT 4.8

Generally

In the general course of business, the BRA may construct or acquire assets in order to fulfill our mission. For the purposes of this policy, BRA defines an asset as anything tangible or intangible that is anticipated to provide future economic benefits and has an expected useful life of at least one year. BRA acknowledges our duty as a governmental entity to be a good steward of our assets and to manage them in the best interest of our customers. BRA recognizes that deferred maintenance of assets can increase future capital costs. Proper asset management is critical for efficient and sustainable operations and also supports strategic capital planning and responsible budgeting. The BRA takes a risk-based approach to asset management by continually evaluating the condition of our assets, providing for scheduled preventive maintenance, performing corrective repairs in a timely manner, and planning for major repairs or replacements to assist in long range financial planning.

Primary Objectives

Acquisition – The BRA will acquire assets in accordance with existing laws and regulations and BRA's adopted Purchasing Procedure and Asset Management Procedure.

Properly account for – Asset acquisitions and disposals will be accounted for using Generally Accepted Accounting Principles and guidance from the Governmental Accounting Standards Board.

Properly insure – Asset acquisitions and disposals will be timely reported to insurance carriers to ensure they are properly covered.

Reasonably safeguard – BRA staff will work to protect the assets in their care from damage, loss, theft and careless use. Periodic inventories of BRA assets will be conducted.

Extend Asset life through proper maintenance – preventive maintenance will be performed on all applicable assets based on manufacturer recommendations or industry standards.

Maintain databases of tangible and intangible assets with pertinent asset information which may include: condition assessment, asset location, expected service life, routine maintenance schedule, repairs, anticipated replacement costs, warranty information, and any other information deemed useful.

Disposal – The BRA will dispose of assets that have reached the end of their useful lives in accordance with existing laws and regulations and BRA's adopted Asset Management Procedure.

Replacement – The BRA will plan the replacement of existing assets based on a comprehensive assessment of life cycle, condition assessment, efficiency, and future needs.

PRICING 6.6

Purpose

The purpose of this policy is to establish the pricing policy of the Brazos River Authority for the water and services provided by the Brazos River Authority.

Pricing, Generally

The Brazos River Authority shall establish rates for the sale of water and services that are fair, reasonable, and nondiscriminatory. (TEX. WATER CODE §§ 13.001(c), 13.043(j), 13.182, 13.186(a); see also TEX. WATER CODE §§ 11.036, 11.038.)

Rate-Setting Criteria

In setting rates, the Brazos River Authority shall consider, but not be limited to, the following criteria:

- (1) Payment of all Operating and Maintenance Expenses;
- (2) Production of Net Revenues at least 1.30 times the Maximum Annual Debt Service Requirements of outstanding Bonds; and
- (3) Payment of all other obligations of the System; including the Debt Service Requirements for the year for which rates are being set.

Water Sales Contracts

All future water sale contracts shall contain conditions requiring such conservation and water quality measures that may, in the opinion of the Brazos River Authority, be feasible, economical, and appropriate. The Brazos River Authority shall not supply or commit to supply any water to any other party except pursuant to a written contract. All contracts and resolutions along with associated rates will be considered to be for firm uninterruptible water unless the contract specifically provides that such commitment is subject to interruption or curtailment.

Responsibility of General Manager/Chief Executive Officer

It shall be the responsibility of the General Manager/Chief Executive Officer to see that all rates and rate changes are presented to the Board of Directors for approval and that all customers are afforded an opportunity to comment on such actions prior to the Board's approval.

Requirement to Publish Rules and Regulations

The Brazos River Authority shall make and publish reasonable rules and regulations relating to:

- (1) the method by which it will supply water;
- (2) the use and distribution of the water; and
- (3) the procedure for applying for the water and for paying for it. (TEX. WATER CODE § 11.037(a).)

Rights of Owners of Land Adjoining Water Source

A person who owns or holds a possessory interest in land adjoining or contiguous to a canal, ditch, flume, lateral, dam, reservoir, or lake ("water source") constructed and maintained under the provisions of chapter 11 of the Texas Water Code (pertaining to water rights) and who has secured a right to the use of water in the water source is entitled to be supplied from the water source with water for agricultural uses, mining, milling, manufacturing, development of power, and stock raising, in accordance with the terms of the person's contract. (TEX. WATER CODE § 11.038(a).)

To the extent that the Brazos River Authority owns or controls the water in the water source, and the Brazos River Authority and the person owning or holding a possessory interest in the land adjoining or contiguous to the water source cannot agree on a price for a permanent water right or for the use of enough water for irrigation of the person's land or for agricultural uses, mining, milling, manufacturing, development of power, or stock raising, then the Brazos River Authority, if it has not contracted to others, shall furnish the water necessary for these purposes at reasonable and nondiscriminatory prices. (TEX. WATER CODE § 11.038(b).)

Standby Fees

The Brazos River Authority, to the extent it provides or proposes to provide retail potable water, wastewater, or drainage services, may, with approval of the Texas Commission on Environmental Quality, adopt and levy standby fees. A standby fee means a charge, other than a tax, imposed on undeveloped property for the availability of water, wastewater, or drainage facilities and services. A standby fee does not mean an impact fee, tap fee, or a connection fee. (TEX. WATER CODE § 49.231; 30 TEX. ADMIN. CODE § 293.141.)

If the Brazos River Authority imposes standby fees, it must do so in compliance with the provisions of § 49.231 of the Texas Water Code and chapter 293, subchapter m, of title 30 of the Texas Administrative Code. (TEX. WATER CODE § 49.231; 30 TEX. ADMIN. CODE §§ 293.141-.150.)

Impact Fees

The Brazos River Authority may make application to the Texas Commission on Environmental Quality for approval of the assessment of impact fees. An Impact Fee is a charge or assessment imposed by the Brazos River Authority against new development in order to generate revenue for funding or recouping the costs of capital improvements or facility expansions necessitated by and attributable to such new development. An impact fee is also a charge or fee by the Brazos River Authority for construction, installation, or inspection of a tap or connection to Brazos River Authority water, wastewater, or drainage facilities, including all necessary service lines and meters, or for wholesale facilities that serve such water, sanitary sewer, or drainage facilities, that:

- (1) does not exceed three times the actual and reasonable costs to the Brazos River Authority for such tap or connection; or
- (2) if made to a nontaxable entity for retail or wholesale service, does not exceed the actual costs to the Brazos River Authority for such work and for all facilities that are necessary to provide Brazos River Authority services to such entity and that are financed or are to be financed in whole or in part by tax-supported or revenue bonds of the Brazos River Authority, shall not be deemed to be an impact fee. (30 TEX. ADMIN. CODE §§ 293.171(1), 293.172.)

If the Brazos River Authority assesses impact fees, it must do so in compliance with the provisions of Chapter 395 of the Local Government Code and Chapter 293, subchapter n, of title 30 of the Texas Administrative Code. (Tex. Local Gov't Code Chapter 395; Tex. Water Code § 49.212(d); 30 TEX. ADMIN. CODE §§ 293.171-.176.)

Authority for Policy 6.6

TEX. LOCAL GOV'T CODE CHAPTER 395.

TEX. WATER CODE §§ 11.036, 11.037, 11.038, 13.001(c), 13.043(j), 13.182, 13.186(a), 49.212(d), 49.231.

30 TEX. ADMIN. CODE §§ 293.141-.150, 293.171-.176



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GLOSSARY AND ACRONYMS

Glossary

100-year flood - the magnitude of flood that might be expected to occur, on average, once every 100 years. A flood that has a 1% chance of occurring in any given year.

accrual accounting – a basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized when they are incurred.

acre-foot (AF) - the volume of water required to cover an acre of ground to a depth of one foot. one acre-foot = 325,851 gallons of water.

activated sludge process - a biological wastewater treatment process in which a mixture of wastewater and activated sludge is agitated and aerated.

alluvium – a deposit of clay, silt, sand, and/or gravel left by flowing streams in a river valley or delta, typically producing fertile soil.

appropriation – an authorization made by the Board of Directors through an approved budget which permits the BRA to incur obligations and to make expenditures of resources. Appropriations lapse at the end of the fiscal year.

audit – an official inspection of an organization's accounts by an independent body.

available yield - the amount of water available for long-term sale.

balanced budget - a budget is balanced when current expenditures are equal to or less than current revenues.

billing unit - for purposes of the BRA's System Water Rate, one acre-foot of water committed under a long-term contract.

Brazos G – is one of the sixteen Regional Water Planning Groups in Texas. It is comprised of all or part of 37 counties and is located in the central part of Texas.

capital improvement project (CIP) – a multi-year project that installs, replaces or rehabilitates a major asset.

cfs - cubic foot (or feet) per second. A measure of flow rate. One cubic foot per second equals about 7.5 gallons. It is the principal measurement used to gauge water discharge. 1 cfs is equal to a block of water one-foot cubed flowing at an average velocity of one foot per second.

conservation pool - that portion of the water impounded by a dam that is reserved to meet water supply needs.

deficit – an excess of expenditures or liabilities over income or assets for a given period.

dependable yield – same as Firm Yield. It is the maximum volume of water which could be removed from a reservoir each year during a repeat of the drought of record. Analysis to determine firm yield includes considerations of the storage requirements of other reservoirs in the system and assumes that the reservoir's conservation pool is full at the beginning of the drought.

depreciation – an accounting practice used to spread the cost of a tangible or physical asset over its useful life.

Dig Tess – the damage prevention service and Texas Excavation Safety System, is the agency that locates underground utilities prior to any excavating.

diversion point - physical location where water is withdrawn from a lake, river, or stream for consumptive use. For example, water from a reservoir may be under contract to be supplied at a point downstream. Water is released from the lake to be made available at the diversion point.

dsf - day second foot (or feet). A measure of water volume equal to an average flow of one cubic foot per second for a 24-hour period. 1 dsf = 1.9835 acre-feet

effluent – something that flows out, in the context of water and wastewater treatment, it is the treated flow that leaves the treatment facility and is either re-used or enters the environment.

enterprise fund – a fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purpose.

firm yield – Same as Dependable Yield. The maximum volume of water which could be removed from a reservoir each year during a repeat of the drought of record. Analysis to determine firm yield includes consideration of the storage requirements of other reservoirs in the system and assumes that the reservoir's conservation pool is full at the beginning of the drought.

flood pool - the volume of space behind a dam which is specifically designed and built to capture flood water to alleviate flood damage downstream.

flood plain - an area of low-lying land adjacent to a river that is subject to periodic flooding.

GIS - Geographic Information System. A computer-based system for storing, analyzing and displaying various data in association with a geographic location.

gpm - gallons per minute.

groundwater - water that comes from beneath the surface of the ground, consisting largely of precipitation and surface water that has percolated down. Includes water that comes from wells or springs.

hydrology - having to do with the occurrence, circulation, distribution and properties of the waters of the Earth and the Earth's atmosphere.

industrial pretreatment program (IPP) - treating wastes at an industrial site to remove specified compounds or wastes prior to releasing the plant waste into the sewerage system.

mgd - million gallons per day.

mg/l - milligrams per liter; standard measurement for sampling water quality parameters.

non-point source - accumulated pollutants in water or air that do not originate from a single discrete source.

NPW – non-potable water. Water that has not been examined, properly treated, and not approved by appropriate authorities as being safe for consumption.

Off channel reservoir – is a water supply lake built next to or near a river instead of directly on the main stem of the river.

operating project (OP) – a multi-year project that is non-recurring in nature but does not create a major asset. Examples are studies and assessments that will not be capitalized.

OSSF – On-Site Sewage Facility

piezometers - instruments designed to measure fluid pressure.

pH - hydrogen ion concentration, determines the acidic or basic condition of water. A pH of 2 would be acidic, a pH of 7 would be neutral and a pH of 10 would be caustic.

PLC – Program Logic Controller - is a digital computer used for automation of electromechanical processes.

PMF - probable maximum flood; the worst flood that could be expected to occur in a specific area as a result of the most adverse combination of meteorological and hydrological conditions, often resulting in extremely low probability of occurrence.

point source - pollutants in water or air that can be traced to a single effluent pipe or smokestack.

potable water - treated water that is suitable for human consumption.

raw water - untreated water from a lake, river or stream; not suitable for human consumption but generally usable for irrigation or industrial purposes.

Region 8 – officially the Region 8 Lower Brazos Flood Planning Group, is one of the fifteen Texas Water Development Board designated flood planning regions in the state of Texas. It encompasses the Brazos basin from just south of possum Kingdom lake to the Gulf of Mexico.

run-of-the-river water permit - water rights which can be exercised only if water is physically available for withdrawal from the stream at the permitted diversion site.

sediment pool - the space reserved in a reservoir for future deposits of naturally occurring soil and organic materials in a lake impoundment that occur as a result of stream run-off and riverbank erosion.

spall - a fragment removed from the face or edge of a material, such as stone or concrete, by age or weathering.

spillway gates - the spillway is the portion of a dam designed to have water flowing over it. Spillway gates are structures designed to control the quantity of water flowing over a spillway.

stakeholder – a person or entity with an interest or concern in something.

standard project flood - a flood of a particular size that could be expected to occur from the most severe combination of meteorological and hydrological conditions that are reasonably characteristic of a given area. It sets the standard for protection to be sought by the Corps of Engineers in designing flood control projects. A typical standard project flood is one which may be expected to occur once every 500 years.

stilling basin - feature of many dams, located directly below water release gates (and other discharge facilities) to dissipate the high energy (velocity) of the discharged waters to prevent damage to natural features below the dam.

storage water permit - water rights granted by the State which allow the BRA and other agencies to store water.

stream gauging network - system of equipment installed and operated, usually by the U.S. Geological Survey, to supply information about stream conditions. Usually includes elevation of water and quantities of water (flow rates) at the measurement station. May also include some water quality parameters.

surface water - all water on the surface of the Earth including lakes, ponds, rivers, oceans, streams, puddles, as distinguished from groundwater.

system operations order - a permit which allows the BRA to manage its individual reservoirs as elements of a single system. This allows the BRA to select the "best" reservoir from which to release water to meet a customer's need, thereby increasing efficiency and reducing water lost to evaporation during delivery to a customer.

system water rate - the billing rate per acre-foot of water per year set by the Brazos River Authority's Board of Directors (usually in July). It is determined by dividing the total cost of service to provide water by the total billing units (the total amount of water committed under long-term water contracts).

System Water Availability Agreement - the BRA's current standard long-term water supply contract for water to be made available to purchase from the BRA's system of water supply reservoirs, with the water being made available under the SWAA being purchased at the System Water Rate.

System Water Supply Agreement - a long-term water supply contract for a specific quantity of water from one or more of the BRA's system of water supply reservoirs, with that water being purchased at the System Water Rate. Superseded as the standard form of long-term water supply contract in 2000 by the System Water Availability Agreement (q.v.).

tailwater - elevation of water below a dam. Comparing tailwater elevation to headwater elevation (the height of water in the reservoir impounded by the dam) allows the calculation of the amount of water flowing through a turbine.

Tainter Gates – is a type of radial arm floodgate used in dams and canal locks to control water flow. It is named for Wisconsin structural engineer Jeremiah Burnham Tainter.

take-or-pay - a water supply contract which specifies that the water user pays for a specified quantity of water committed to it whether any water is actually used by the customer or not.

TDS - total dissolved solids, usually a water quality measurement.

TMDL - Total Maximum Daily Load. The Clean Water Act requires the determination of the maximum daily loading of any contaminant that has been demonstrated to cause a violation of Stream Standards.

TPDES - Texas Pollutant Discharge Elimination System. Each of the BRA's treatment plants is required to operate under the terms of a specific TPDES permit administered by the Texas Commission on Environmental Quality (TCEQ).

TSS - total suspended solids, usually a water quality measurement.

turbidity - a condition in water caused by the presence of suspended matter which results in the scattering and absorption of light.

water right - a legal right to use a specified amount of water for a beneficial purpose.

water supply release - discharge of water from a reservoir for downstream use to fulfill a water supply contract.

watershed management - management of water quality throughout a watershed drainage area by identifying and assessing activities and land-use patterns.

working capital - the excess of current assets over current liabilities.

Brazos River Authority

Acronyms, Agencies, Organizations

ACFR – Annual Comprehensive Financial Report

AF – acre foot/feet

AG – Attorney General

Alliance – The Brazos-Colorado Water Alliance created by the Brazos River Authority and the Lower Colorado River Authority to pursue water projects of benefit to both river basins.

AOP – Annual Operating Plan (the annual budget)

ASR – Aquifer Storage and Recovery

ARRA – American Recovery Reinvestment Act

ATS – Automatic Transfer Switch

BCRUA – Brushy Creek Regional Utility Authority

BOD – Board of Directors

BRA – Brazos River Authority

CAASLE – Concrete Assessment and Service Life Extension

CB/LB – Central and Lower Basin

CCAA – Candidate Conservation Agreement with Assurance

CFO – Chief Financial Officer

CIP – Capital Improvement Project

CO – BRA's Central Office Facility in Waco, TX

COC – Controlled Outlet Conduit

CPI – Consumer Price Index

CRP – Clean Rivers Program. Created by the Texas Legislature in 1991 and is managed and funded by TCEQ. The BRA is the CRP contractor for the Brazos River basin.

CRRSS – Clute-Richwood Regional Wastewater System

CWA – Clean Water Act

DCB – DeCordova Bend Dam (Lake Granbury)

DSSMP – Dam Safety Surveillance and Monitoring Plan

EAP – Emergency Action Plan

ECI – Employment Cost Index

EPA – Environmental Protection Agency

ERP – Enterprise Resource Planning

ESA – Endangered Species Act

EWCRWS – East Williamson County Regional Water System

F&A – Finance and Administration

FEMA – Federal Emergency Management Agency

FY – Fiscal Year

G&CR – Government and Customer Relations

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standard Board

GFOA – Government Finance Officers Association

GIS – Geographic Information Systems

GM/CEO – General Manager / Chief Executive Officer

HB – House Bill

HD – High Definition

HL&P – Houston Lighting & Power Company

HR – Human Resources

IPP – Industrial Pretreatment Program

IT – Information Technology

IWRP – Integrated Water Resources Plan

LCRA – Lower Colorado River Authority

LG – Lake Granbury

LGA – Legislative Government Affairs

LiDAR – Light Detection and Ranging

LIMS – Lab Information Management System

LL – Lake Limestone

LOA – Letter of Agreement

LRFP – Long Range Financial Plan

MG – million gallons

MGD – million gallon per day

MOU – Memorandum of Understanding

MSD – Morris Sheppard Dam (at Possum Kingdom)

MSL – mean sea level

MUD – Municipal Utility District

NWS – National Weather Service

O&M – Operations and Maintenance

P&I – Principal and Interest

PBW – Project Budget Worksheet – Tool for capturing information about capital projects

PIO – Public Information Office

PK – Possum Kingdom Lake

PUC – Public Utility Commission

R&R – Repair and Replacement

RFB – Request for Bids

RFP – Request for Proposals

RFQ – Request for Qualifications

RJV – Ring Jet Valve

RMP – Risk Management Plan

RSMU – Reservoir System Maintenance Unit

RWPG – Regional Water Planning Group

RWS – Regional Water System

RWSTO – Reservoir, Water Supply & Treatment Operations

SB – Senate Bill

SBITA – Subscription-Based Information Technology Arrangements

SCADA – Supervisory Control and Data Acquisition

SCR – Sterling C. Robertson Dam (Lake Limestone)

SCWTP – Sandy Creek Water Treatment Plant

SLGW – Sugar Land Greatwood Plant

SLNP – Sugar Land North Plant

SLNT – Sugar Land New Territory Plant

SLSP – Sugar Land South Plant

SLRSS – Sugar Land Regional Sewerage System

SOI – Statement of Interest

SUD – Special Utility District

SWATS – Surface Water and Treatment System

SWP – State Water Plan

TAES – Texas Agricultural Extension Service

T-B WWTP – The Temple-Belton Wastewater Treatment Plant

TCEQ – Texas Commission of Environmental Quality (formerly Texas Natural Resource Conservation Commission (TNRCC)). TNRCC was created September 1, 1993, with the merger of the Texas Water Commission and the Texas Air Control Board.

TIAER – Texas Institute for Applied Environmental Research, located at Tarleton State University in Stephenville, TX

TML – Texas Municipal League

TPDES – Texas Pollutant Discharge Elimination System

TPWD – Texas Parks and Wildlife Department

TRA – Trinity River Authority

TXU – Texas Utilities

TWC – Texas Water Commission (predecessor of the Texas Natural Resource Conservation Commission)

TWCA – Texas Water Conservation Association

TWDB – Texas Water Development Board

USACE – U.S. Army Corps of Engineers

USFWS – U.S. Fish & Wildlife Service

USGS – United States Geological Service

WAS – Waste Activated Sludge

WCID – Water Conservation and Improvement District

WCRRWL – Williamson County Regional Raw Water Line

WEAT – Water Environment Association of Texas

WMP – Water Management Plan

WPP – Watershed Protection Plan

WWTP – Wastewater Treatment Plant

Flooding Definitions

Caution stage - significant rise within the river channel; will not exceed bank full but is a threat to equipment and livestock in the main river channel and tributaries.

Bank full stage - portions of banks of main channel or tributaries under water but not significantly into flood plain.

Minor lowland flooding - river flow extending into flood plain but not causing any damage.

Moderate lowland flooding - river flow extending well into flood plain and causing damage to crops, pasture land; minor roads flooded.

Major lowland flooding - extensive flooding of flood plain; primary roads flooded; evacuations; residences and commercial buildings may be flooded.

Conversions:

Volumes:

1 cubic foot = 7.48 gallons
1 acre-foot = 43,560 cubic feet
1 day second foot = 1.935 acre feet
1 acre-foot = 325,851 gallons
1 million gallons per day (MGD) = 1,120 acre-feet per year

Flow Rates (volume divided by time):

1 cfs = 448.8 gallons per minute
1 cfs for 1 day = 2 acre-feet = 1 dsf

Concentrations:

mg/l = mass (milligram) in volume (liter) or approximately 1 part per million
ppm = parts per million
ppb = parts per billion